



2017 ANNUAL BUDGET

Table of Contents

Message from City Manager.....	1
City Manager's Goals.....	4
Statement of Management Policy.....	6
Fiscal Policies.....	7
Organization Chart.....	11
Turnover 2015 & 2016.....	12
Summary of Revenues and Expenses.....	13
Section 1- General Fund	14
General Fund Charts.....	15
General Fund Expense Breakdown.....	24
Fund Summary.....	26
Statement of Revenue.....	27
Administration Narrative.....	30
Administration Budget.....	31
Finance Narrative.....	33
Finance Budget.....	35
City Clerk Narrative.....	37
City Clerk Budget.....	40
Board of Directors Budget.....	41
District Court Narrative.....	42
District Court Budget.....	43
Probation Narrative.....	44
Probation Budget.....	46
Police Narrative.....	47
Police Budget.....	52
Fire Narrative.....	56
Fire Strategy Development Plan.....	57
Fire Budget.....	59
Agencies Narrative.....	61
Agencies Budget.....	62
Animal Care & Adoption Center Narrative.....	64
Animal Care & Adoption Center Budget.....	65
Federal Jag Grant Budget.....	67
Section 2- Public Works Fund	68
Public Works Fund Charts.....	69
Fund Summary.....	73
Statement of Revenue.....	74
Refuse Narrative.....	76
Refuse Budget.....	77
Street Narrative.....	79
Street Budget.....	80
Building Maintenance Narrative.....	82
Building Maintenance Budget.....	83
Parks and Recreation Narrative.....	84
Parks and Recreation Budget.....	85

Environmental Maintenance Narrative.....	87
Environmental Maintenance Budget.....	88
Planning Narrative.....	89
Planning Budget.....	90
Code Enforcement Narrative.....	91
Code Enforcement Budget.....	92
Engineering Narrative.....	93
Engineering Budget.....	94
Other Steet Projects Budget.....	95
ADC Work Release Budget.....	96
Section 3- Community Development Block Grant Fund	97
CDBG Narrative.....	98
CDBG Budget.....	99
Section 4- Retired Senior Volunteer Program Fund	100
RSVP Budget.....	101
Section 5- Texarkana Water Utilities Fund	103
TWU Budget.....	104
Section 6- Other Funds	107
DWI Funds.....	108
Police Funds.....	109
Narcotics Self-Sufficiency Fund.....	110
Kline Park Monument Fund.....	111
Domestic Violence Self-Sufficiency Fund.....	112
Bail Bond Fund.....	113
North Texarkana Redevelopment District #1 Fund.....	114
Public Safety Fund.....	115
Front Street Project Fund.....	116
Library Fund.....	117
Judges Pension Fund.....	118
Court Automation Fund.....	119
Section 7- Advertising and Promotion Fund	120
A&P Narrative.....	121
A&P Budget.....	122
Section 8- Personnel	124
Authorized Positions.....	125

Message from the City Manager, Dr. Kenny Haskin November 21, 2016

As Fiscal Year 2016 comes to a close, the City has attempted to operate in a conservative, responsible manner while still pursuing our commitment to economic development. In terms of the economy, Texarkana has been fortunate in comparison to the rest of the nation. However, total revenues continue to experience little growth while expenditures continue to steadily rise.

In 6 of the last 10 years, General Fund expenditures have been greater than revenues, resulting in usage of fund balance. From 2008 through 2017, General Fund expenditures are anticipated to increase by 25% while revenues are only expected to increase by 12%.

Sales and other taxes are the City's largest source of revenue and account for 50% of the City's proposed revenue for 2017. Due to recent changes in the local economy, the City has experienced a 1% decrease in sales tax revenue collections since 2013 compared to a historical average annual increase of 3%. As beer and wine sales increase in Nash, Texarkana, New Boston, DeKalb, and Redwater, Texas, it will continue to have a negative effect on sales tax collections in Texarkana, Arkansas. Little River County, Arkansas, passed a proposal for retail alcohol sales. This will also have a negative effect on sales tax collections.

In 2016, the City experienced a decline in franchise fee collections. Per a SWEPCO representative, electric franchise receipts are greatly affected by the weather. The City experienced a much milder winter and cooler summer in 2016. Therefore, citizens did not use as much electricity as compared to previous years. The price of natural gas continues to be volatile. Even though the price of natural gas has increased and CenterPoint is proposing a 19% rate increase, mild weather will affect usage. Because franchise fee receipts are based on gross sales, our franchise fee collections will directly reflect these changes. The City is currently in negotiations with Windstream regarding the telephone franchise agreement. This could possibly result in a loss of \$200,000 in revenue to the City in 2017.

The City is at a point where revenue sources are maxed out, but expenditures continue to grow. Cities across the State of Arkansas have experienced similar problems that have forced layoffs and reductions in operating expenditures. Thus far, Texarkana has been fortunate enough to maintain staffing levels. However, the economy has caught up with us, requiring us to cut operating expenditures to the bare minimum required to operate. Personnel costs make up 66% of the budget. The City will not be able to continue to cut operating expenditures and provide the same level of services as have been provided in the past. Soon it will be impossible for the City to operate with continually declining revenue—without making changes to personnel.

The City's financial policy recommends that unrestricted fund balance be a minimum of 60 days of expenditures. At the end of 2017, the City is estimated to have a fund balance of \$2.9 million, which is equivalent to 55 days of expenditures. A five-year history of the use of General Fund balance, both restricted and unrestricted, is as follows:

- 2016 (\$445,300)
- 2015 \$434,071
- 2014 (\$32,136)
- 2013 \$673,058
- 2012 (\$970,958)

The General Fund budget presented shows expenditures to exceed revenues by approximately \$866,507 in 2017. For 2017, approximately 86% of General Fund expenditures are attributed to public safety services provided by the City. Public safety includes our Court and Probation systems, Police, Fire, Animal Care and Control, Police pension fund contributions, CID secretary and Crime Stopper coordinator that are shared with Texarkana, Texas, Bi-State contribution, Code Red services, and E911 payments.

Each department was asked to reduce expenditures by 8.45% from their original requests. Most departments made their cuts from their operating budget, while Fire, Police, Administration, and Finance decided to make changes to personnel also. Those changes are as follows:

- Fire left one position vacant and unbudgeted
- Police left two positions vacant and unbudgeted
- Administration eliminated the Assistant City Manager/Director of Operations & Economic Development position
 - These duties have been absorbed by the City Manager position
- Administration continues to operate with a part-time Executive Secretary to the City Manager
 - Prior to 2013, this position was filled as a full-time position
- Finance cut one position by 8 hours per week

Together, we have come up with options to get the 2017 unreserved fund balance to the minimum of 60 days. Those options are as follows:

- Continuing the transfer of an additional \$1.25 of the refuse fee from the Public Works Fund to the General Fund
 - Approved by the Board of Directors in 2013, 2014, 2015, and 2016
 - Increases General Fund revenue by approximately \$190,000
- Continuing the transfer of additional United States Marshal (USM) revenue to the General Fund
 - Approved by the Board of Directors in 2014, 2015, and 2016
 - Increases General Fund revenue by approximately \$313,000
- Transferring additional \$144,000 of USM revenue to General Fund to offset cost of parity
- Implementing a 6-month hiring freeze
 - Possible savings of \$130,000 plus

Several things were accomplished during the development of the 2017 budget. The following are the highlights:

- All General Fund departments cut expenditures by approximately \$609,000
- Parity Pay for police and fire will be implemented as follows:
 - ½ Parity implemented July 2017 and
 - Full Parity implemented January 2018
- No COLA proposed for all other employees
- Changes to LOPFI Retirement contributions:
 - Fire increasing from 20.23% of annual salary to 24.76%
 - Large increase due to old plan consolidation with LOPFI
 - Budgeted to receive \$350,000 in revenue to offset this cost
 - Police increasing from 16.13% of annual salary to 17.13%
 - Contribution rate typically increases 1% annually
 - Total cost of LOPFI retirement for civil service is approximately \$1.6 million for 2017
 - Budgeted to receive approximately \$488,000 for state turnback revenue to offset these costs
- Personnel changes as part of budget cuts:
 - Fire left one position vacant and unbudgeted
 - Annual savings approximately \$50,000
 - Police left two positions vacant and unbudgeted
 - Annual savings approximately \$100,000
 - Administration eliminated one position and continued the secretary position as part-time
 - Annual savings approximately \$128,000
 - Finance cut one position by 8 hours per week
 - Annual savings approximately \$12,000
- Life insurance, long term disability, and tuition aid benefits were removed in 2013 as a result of budget cuts
 - Proposed for the 2017 budget as well

The staff and I are willing to meet with you to discuss any questions or recommendations you might have with the budget.



Kenny Haskin, City Manager



City Manager's 2017-2021

Seven Goals for Economic Growth & Development for the City of Texarkana, Arkansas

1) Foster a mutual relationship with developers, specifically targeting retail sales Businesses to promote economic growth in Texarkana, Arkansas

- Develop mapping tools for on-line viewing to reflect the growth corridor of Texarkana, Arkansas, which identifies all available tracks of land, property owners, and zoning.
- Target four or five businesses and aggressively attempt to locate them inside Crossroads Business Park in the short-term. This means team visits to their Corporate Headquarters.
- Leverage Advertising and Promotion resources, so that the return on investment pays a yearly dividend to the Citizens of Texarkana, Arkansas.

2) Develop and sustain economic growth and development capabilities in Texarkana, Arkansas

- Always be proactive about economic growth and development, seeking business that adds value to the community.
- The City Manager's office will ensure that one employee devotes his or her time around the clock to economic growth and development issues.
- Ensure that the retail developers have a full understanding of the tax advantages of relocating a business to Texarkana, Arkansas.
- Promote an Economic Marketing Strategy using all forms of media, especially magazines and articles that help to recruit new businesses.
- Promote building and code enforcement standards that enhance growth, public safety, and protection of investments.

3) Provide persistent situation awareness of economic development opportunities

- Conduct a SWOT Analyses (Strengths, Weaknesses, Opportunities, Threats) on doing business in Texarkana, Arkansas.
- Develop recruitment tools to promote the advantages of doing business in Texarkana, Arkansas.
- Seek legislative amendment to the Act 9 Bond Law for business growth involving retail sales, similar to 4B sales tax law in Texas.
- Conduct a Citizen survey regarding types of businesses preferred in Texarkana, Arkansas.

- Expand and develop our WEB Site to include appropriate economic and demographic data for those who desire to relocate businesses to our City.

4) Develop, organize, and train the organization to anticipate economic growth and development opportunities

- An Economic Growth and Development Team will be formed to include the City Manager, Public Works Director, and Water & Sewer Director.
- Develop policies related to funding streets, roads, and utilities for economic growth.
- Policy considerations will be explored in order to make the new business location experience friendly and efficient.
- If one Public/Private business opportunity does not materialize, then seize the moment to cultivate five other opportunities.
- Consider development of a partnership arrangement with the Four States Fair on a public/private venture.

5) Promote economic growth opportunities that improves the quality of life for our citizens

- Promote retail excellence through surrounding leisure activities involving trails, parks, water theme park, I-Max Theater, and other diverse event activities.

6) Implement open and transparent economic business practices that keep the Board of Directors fully informed

- Transparency in our processes and practices is a linchpin to producing sound economic growth and development decisions.
- Board Members should be kept fully informed on all economic growth activities.
- Board Members should be advised of the required economic development financing tools required to succeed.

7) Foster and develop smart operations across the city to reflect a visible commitment of staff in sustaining future economic growth for Texarkana, Arkansas

- Efficient processes are critical for us to capitalize on economic growth and development.
- Smart operations for the City will streamline administrative processes that make the entire building development process more flexible and responsive to the developer and builder without harming the public.
- Smart operations means business competitiveness through the avoidance of red tape.



2017 Statement of Management Policy

Mission of the City (*Broad Philosophy*)

"The Mission of the City of Texarkana, Arkansas Board of Directors and City Staff is to work together to create and implement strategies necessary to turn the City's Core Values and Vision into reality"

Core Values (*Vision that is more focused*)

Promote active citizen involvement and participation in the planning and decision-making process.

Aggressively pursue economic development and growth initiatives with the private sector.

Commitment to learn and change at all levels within the organization in order to pursue excellence through continuous improvement, innovation, and creativity in delivering services to the community.

Commitment by the Board of Directors and staff to build relationships with citizens and community partners in order to achieve goals.

Promote fiscal responsibility and accountability for our citizens in all we do through a high level of public accountability.

Promote the health, safety, and general well being of our citizens to create a vibrant community.

Promote and foster regional partnerships with all public sector agencies to create a growing Texarkana that will improve the quality of life for our Citizens.

Core Services

We will promote a strong and diverse economic environment.

We will provide infrastructure, with the capacity to meet current and projected needs.

We will provide streets and other traffic systems.

We will rehabilitate and maintain infrastructure as needed.

We will promote public safety and health.

We will promote effective communication with one voice to the community.

We will provide a workplace that fosters creative ideas for delivery of core services.

We will provide high quality customer focused basic services at a reasonable cost.

We will promote safe, decent, and affordable housing.

City of Texarkana, Arkansas
Financial Policy

The following financial policy is designed to establish important guidelines to direct the City's financial management and decision making practices. These policies will assist the City's Finance Department in their effort to assure that the City's financial resources are managed in a fiscally prudent manner. These policies are also designed to aid in cost containment of City government, build City capacity to provide and maintain effective services, prevent the loss of financial flexibility, and maintain a sound financial reputation in the credit market. It will assure taxpayers that Texarkana, Arkansas' City government is maintained in sound fiscal condition. This policy shall be reviewed as necessary for any revisions. Any proposed amendments are to be presented to the Board of Directors for consideration.

General Policy

With respect to the interpretation and application of these policies, the City shall comply with all applicable Federal and State laws, the City Charter and Code of City Ordinances, Governmental Accounting Standards Board (GASB) standards, and all bond covenants. In any conflict between these policies and such governing law, standards, or documents, such governing law, standards, or documents shall prevail. Any City procedure that will be in conflict of this policy will require justification and two-thirds vote of the Board of Directors.

Fund Balances/Reserve Balances

The City recognizes the need to establish and maintain a fund balance to have available in the event of emergency.

A. General Fund

1. The General Fund shall maintain an unassigned fund balance that represents at least 60 days of annual operating expenditures.
2. In the event a balanced budget is not attainable, that fund balance may be used for recurring expenditures and to achieve budget balance:
 - a) If the budget imbalance is expected to last for no more than one year and can be corrected with use of fund balance available in excess of the desired minimum.
 - b) If the budget imbalance is expected to continue beyond one year, provided that fund balance in excess of the desired minimum is used to achieve balance as part of a corresponding plan to close the gap through revenue increases and/or expenditure reductions. This will help the General Fund balance from going below the minimum.
3. The unassigned fund balance may be temporarily reduced below the desired minimum when required for response to major disasters. Any proposed use of fund balance which decreases fund balance below the desired minimum shall include a justification presented to the Board of Directors and shall require approval from two-thirds vote of the Board of

Directors. Once the event causing use of fund balance below the desired minimum has concluded, the City shall allocate sufficient funds to restore unassigned Fund Balance to at least 60 days of annual operating expenditures by the end of the second subsequent full fiscal year.

4. Annual surpluses in the General Fund may be placed in a restricted reserve account for discretion of Board of Directors if:
 - a) There are surplus balances remaining after all current expenditure obligations and reserve requirements are met.
 - b) The City has made a determination that revenues for the ensuing annual budget are sufficient to support budgeted General Fund operations.
 5. Restricted reserves have been established in order to meet additional needs of the city. Additions/changes to restricted reserves may be needed in order to continue to meet the demands of the City.
- B. Public Works Fund
1. The Public Works fund shall maintain a fund balance of no less than \$150,000.
 2. Restricted reserve balances have been established in order to meet additional needs of the Public Works Department. Additions/changes to restricted reserves may be needed in order to continue to meet the demands of the Public Works Department.
- C. Grant/Special Revenue Funds
1. Factors considered in determining minimum and maximum cash reserves include each fund's risk and revenue volatility and cash fund of capital projects.

Revenue Policy

- A. Because revenues are sensitive to both local and regional economic activities, revenue estimates shall be conservative.
- B. The City will establish user fees or rates at sufficient levels to recover the full cost of providing the services. Fees for services will be reviewed and adjusted, as needed, to meet increased costs for all funds of the City. The adjusted user fee or rates are subject to board approval.
- C. Grant funding should be considered to leverage City funds. Inconsistent grants should not be used to fund ongoing programs. In the event of reduced grant funding, City resources will be substituted only after all program priorities and alternatives are considered during the budget process.
- D. All grants and other Federal and State funds shall be managed to comply with the laws, regulations, and guidance of the grantor, and all gift and donations shall be managed and expended according to the wishes and instructions of the donor.
- E. The City will establish and maintain Special Revenue Funds which will be used to account for the proceeds of specific revenue sources to finance specified activities which are required by statute, ordinance, resolution, or executive order.

Expenditure Policy

- A. It will be the policy of the City to strive to eliminate the use of yearly budget carryover or other nonrecurring sources of revenue to meet recurring/operating expenses.

- B. The City will keep staffing at minimum levels without sacrificing quality of services.
- C. Regular evaluation and adjustment of wages and benefits will be considered in order to foster a stable and dedicated workforce and reduce the expense of employee turnover.
- D. The City will estimate expenditures on an objective and reasonable basis.
- E. The City shall strive to provide sufficient funding to cover annual retirement costs during the budget process. The Board of Directors shall be fully informed if sufficient funds are not allocated in the current budget.

Debt Policy

- A. The general policy of the City is to fund capital projects (infrastructure) with voter-approved debt. However, non-voter approved debt may be used as an alternative to other financing options when the need is urgent, unanticipated, necessary to prevent economic loss to the City, or is the most cost-effective financing option. Short-term financing, recently made available by state constitution Amendment 78, may be considered as an option for the purchase of motor vehicles or heavy construction equipment.
- B. The City will not use long-term debt to finance current operations.
- C. The City will seek to maintain its current bond rating in order to minimize borrowing costs and preserve access to credit. The City will encourage and maintain good relations with financial bond rating agencies and will follow a policy of full and open disclosure.
- D. Interest earnings on bond proceeds will be limited to:
 - 1. Fund the improvements specified in the authorizing bond ordinance.
 - 2. Payment of debt service on the bonds.
- E. Proceeds from debt will be used in accordance with the purpose of the debt issue. Funds remaining after the project is completed will be used in accordance with the provisions stated in the bond ordinance that authorized the issuance of the debt.
- F. The City may initiate a refunding of outstanding debt when:
 - 1. A refinancing is expected to relieve the City of financially restrictive covenants.
 - 2. A refinancing is expected to significantly reduce the remaining term of the debt being refunded.
 - 3. The City's financial advisors project net present value savings of at least 5% for current refunding and advance refunding.
- G. A formal Request for Information (RFI) process shall be conducted by the Finance Working Group when selecting underwriters in order to promote fairness, objectivity, and transparency. The Finance Working Group shall report results of the RFI process to the Board of Directors.

Cash Management

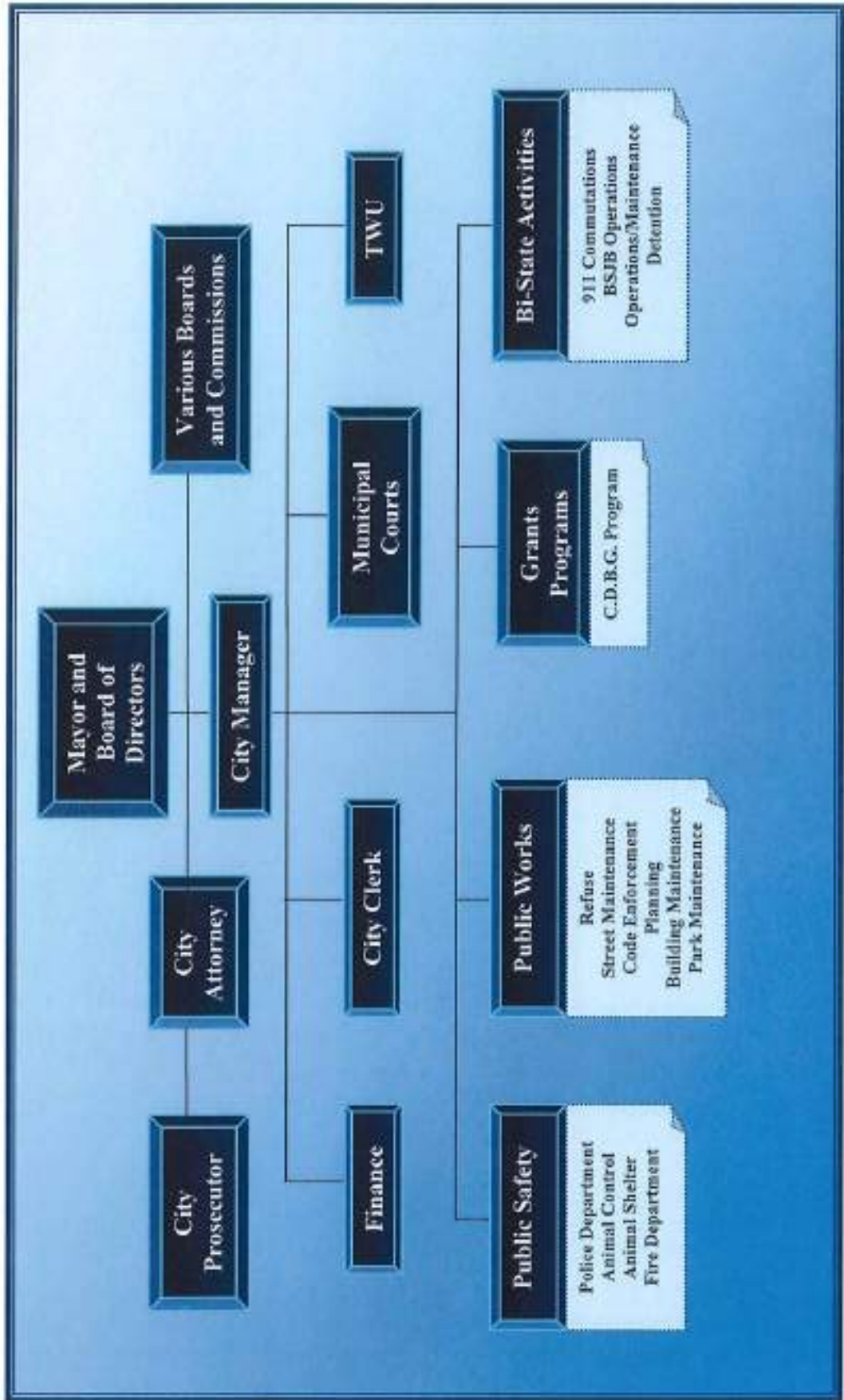
- A. The City will develop and maintain written guidelines on cash handling, accounting, segregation of duties, and other financial matters.
- B. The Finance department will conduct periodic reviews of internal controls and cash handling procedures and provide an update to the Board of Directors.

Accounting, Auditing, Budgeting, & Financial Reporting Policy

- A. Single Audit Report or other audits of Federal and State grant funds will be performed in compliance with applicable provisions of the Single Audit Act, applicable Office of Management and Budget Circulars, and other relevant Federal, State, and Local rules and regulations.
- B. An annual audit will be performed by an independent public accounting firm in accordance with Generally Accepted Government Auditing Standards and the opinion will be included in the Comprehensive Annual Financial Report (CAFR).
- C. To the extent practicable, all Component Units of the City must follow all City accounting, auditing, and financial reporting policies.
- D. The CAFR shall be released to Board of Directors and published on the City's website within 30 days of receipt from the auditor.
- E. The Finance Working Group shall maintain a written disclosure policy consistent with federal securities law and the City's continuing disclosure undertakings with respect to the City's outstanding debt.
- F. The City's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP) and the standards set by GASB and the Government Finance Officers Association (GFOA).
- G. The City's CAFR will be submitted to the GFOA Certificate of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, provide full disclosure of all financial activities and related matters, and minimize ambiguities and potentials for misleading inference.
- H. Monthly financial reports shall be prepared and presented to the Board of Directors on a timely basis.
- I. The City will prepare an annual budget document that provides basic understanding of the City's planned financial operation for the coming fiscal year.
- J. The budget document will be released to the Board of Directors and published on the City's website within 30 days of approval by Board of Directors.
- K. The Board of Directors may amend or supplement the budget at any time after its adoption by majority vote of the Board of Directors. The City Manager has the authority to make administrative adjustments to the budget as long as those changes will not have a significant policy impact or affect budgeted year-end fund balances.



CITY OF TEXARKANA, ARKANSAS ORGANIZATIONAL CHART



Turnover 2015 & 2016

General Fund	Terminations	New Hires
Administration	2	3
Finance	3	4
City Clerk	2	2
Court	0	0
Probation	1	1
Police	25	20
Fire	4	4
Animal Shelter	7	4
Total General Fund	44	38
Public Works Fund	17	22
Bi-State Fund	4	2

Summary of Revenues & Expenditures

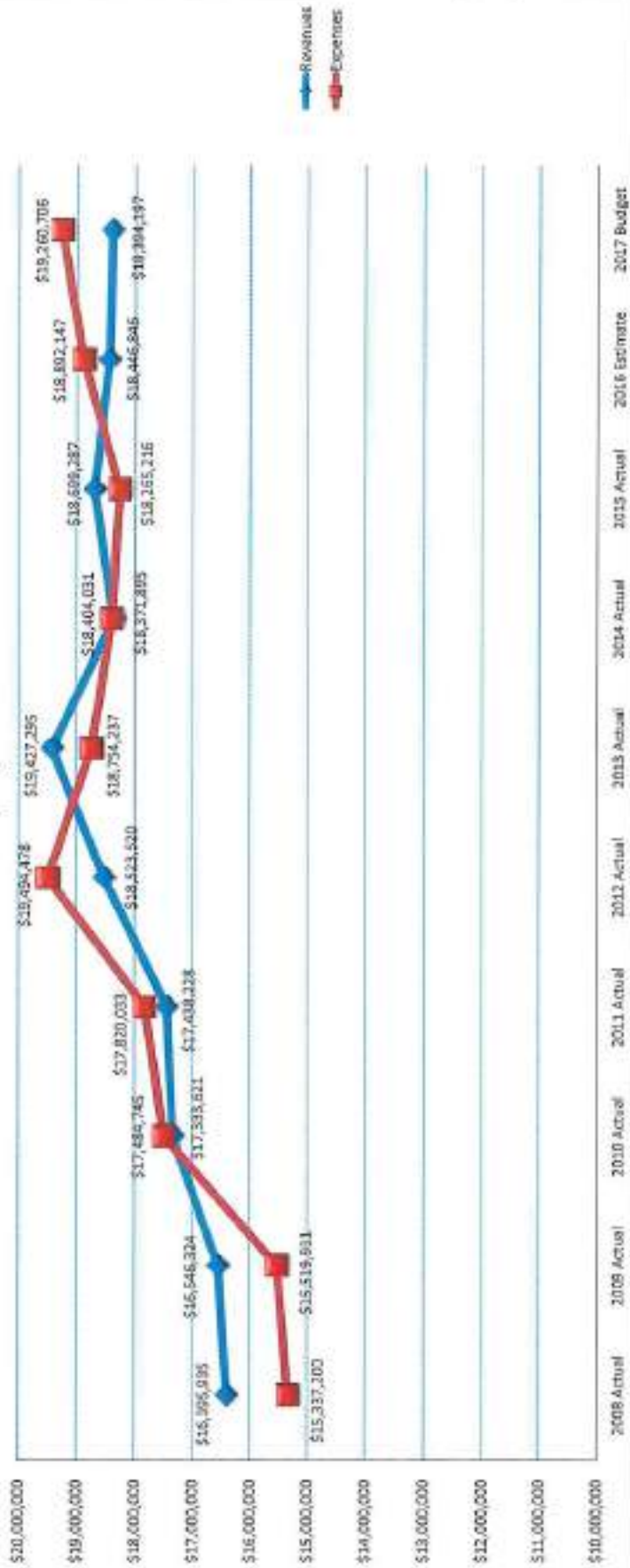
	<i>ACTUAL</i> 2015		<i>BUDGET</i> 2016		<i>ESTIMATED</i> 2016		<i>PROPOSED</i> 2017
REVENUES							
GENERAL FUND	\$ 18,699,287	\$	18,761,189	\$	18,446,846	\$	19,260,706
PUBLIC WORKS FUND	6,795,738		7,101,404		6,731,238		7,192,437
CDBG	239,623		240,405		240,405		240,405
RSVP	107,873		0		0		0
TWU	11,267,314		11,185,109		11,530,007		12,490,765
OTHER FUNDS	628,475		522,756		604,462		594,544
A & P FUND	1,195,660		1,143,500		1,188,505		1,191,500
APPROPRIATED FUND BALANCE							
TOTAL REVENUES	\$ 38,933,970	\$	38,954,363	\$	38,741,463	\$	40,970,357
EXPENDITURES							
GENERAL FUND	\$ 18,265,216	\$	19,033,671	\$	18,892,147	\$	19,260,706
PUBLIC WORKS FUND	6,528,813		7,802,489		6,849,405		8,216,914
CDBG	241,483		240,405		240,405		240,405
RSVP	108,410		0		0		0
TWU	9,892,568		9,843,233		9,626,566		10,350,642
OTHER FUNDS	488,720		629,870		622,764		875,452
A & P FUND	1,151,774		1,297,092		1,392,481		1,184,736
APPROPRIATED FUND BALANCE	2,256,986		107,603		1,117,695		841,502
TOTAL EXPENDITURES	\$ 38,933,970	\$	38,954,363	\$	38,741,463	\$	40,970,357

*Bi-State Justice Building Operating Fund is not included and not yet adopted by all three entities

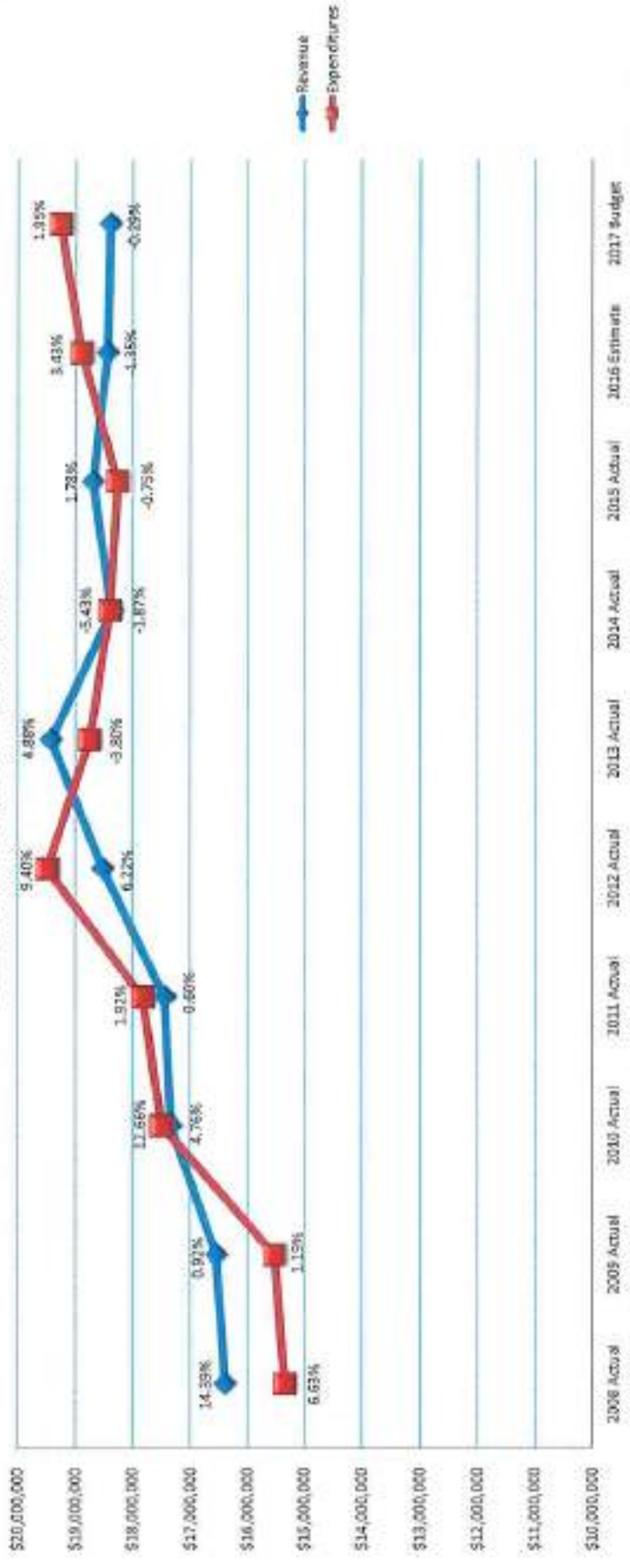
GENERAL FUND



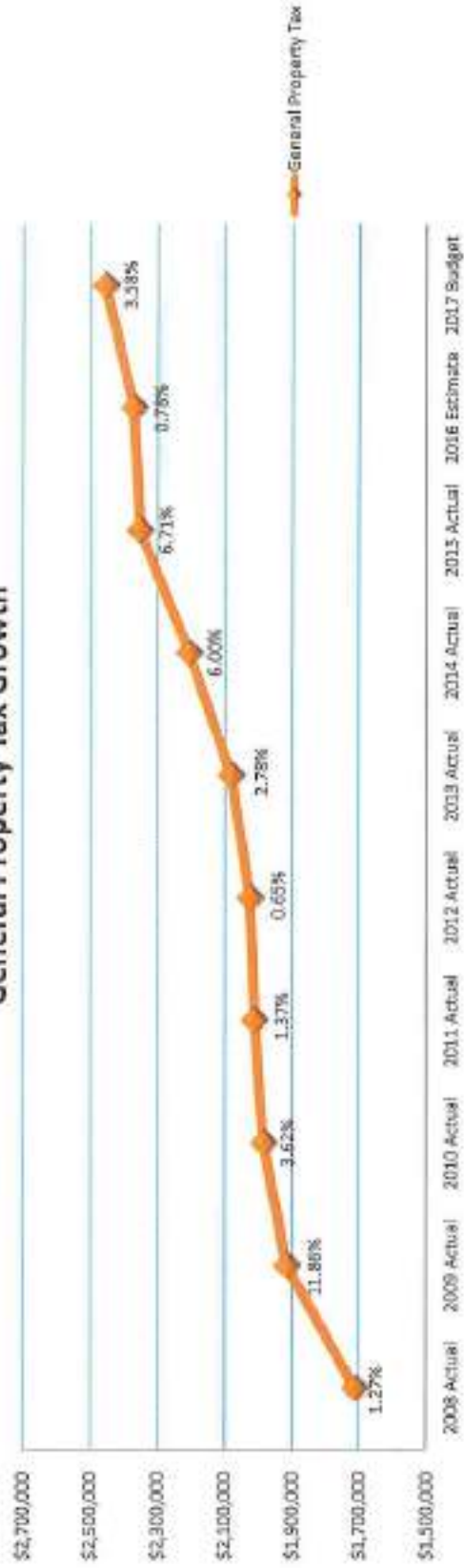
General Fund 2008 - 2017 Revenues / Expenditures



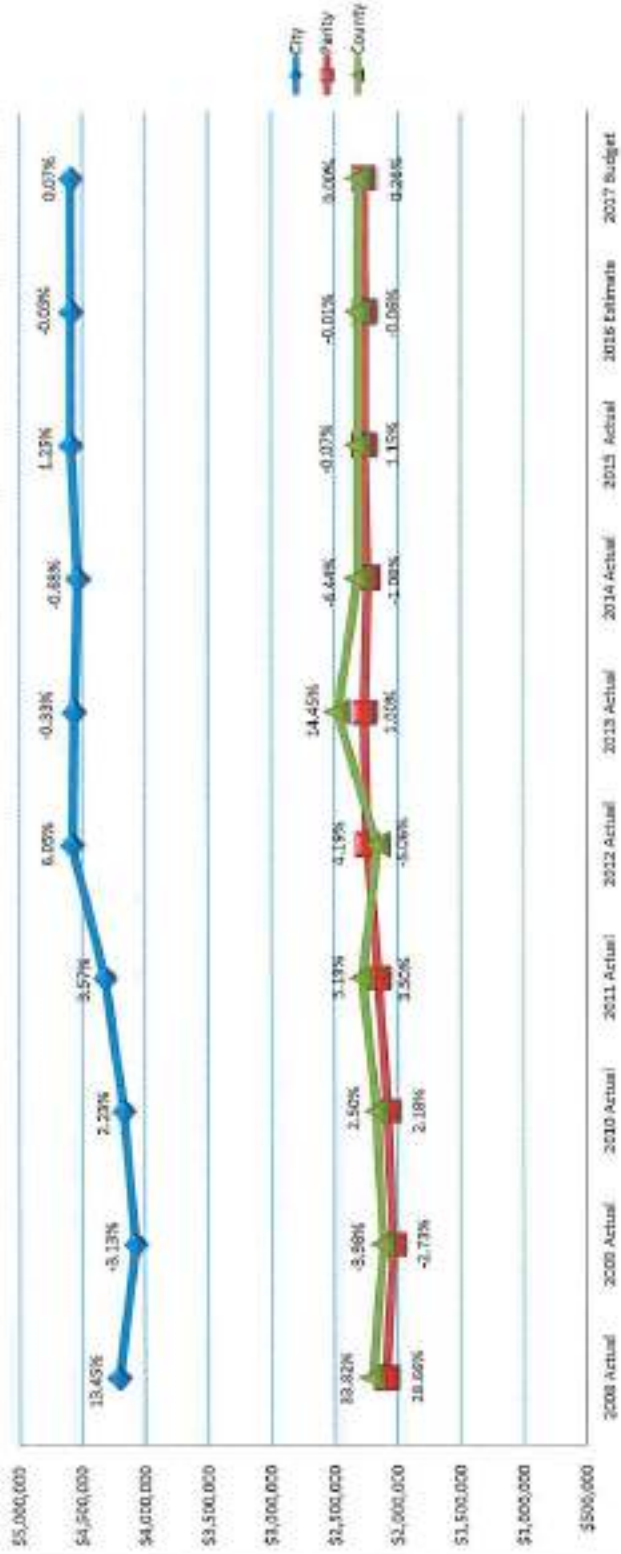
General Fund 2008 - 2017 Change in Revenues / Expenditures



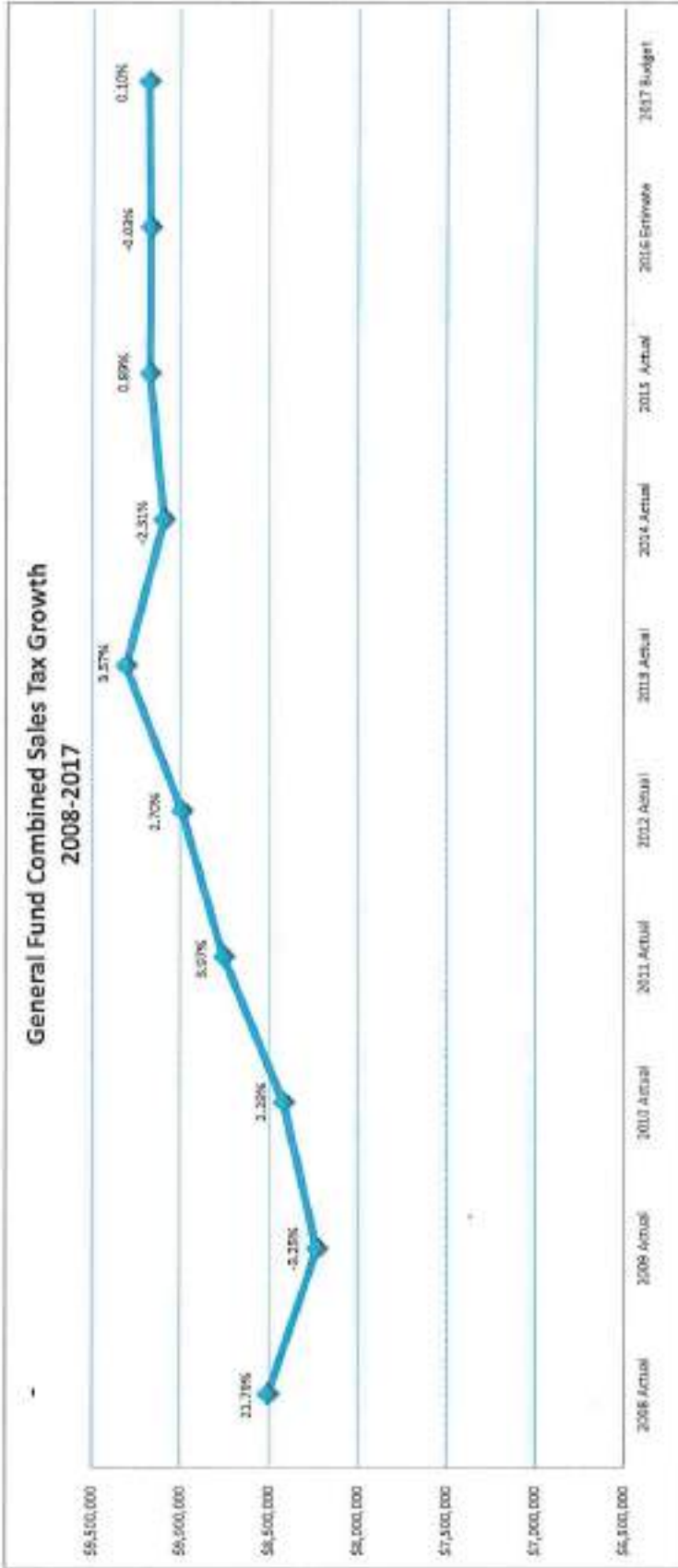
General Fund 2008 - 2017 General Property Tax Growth



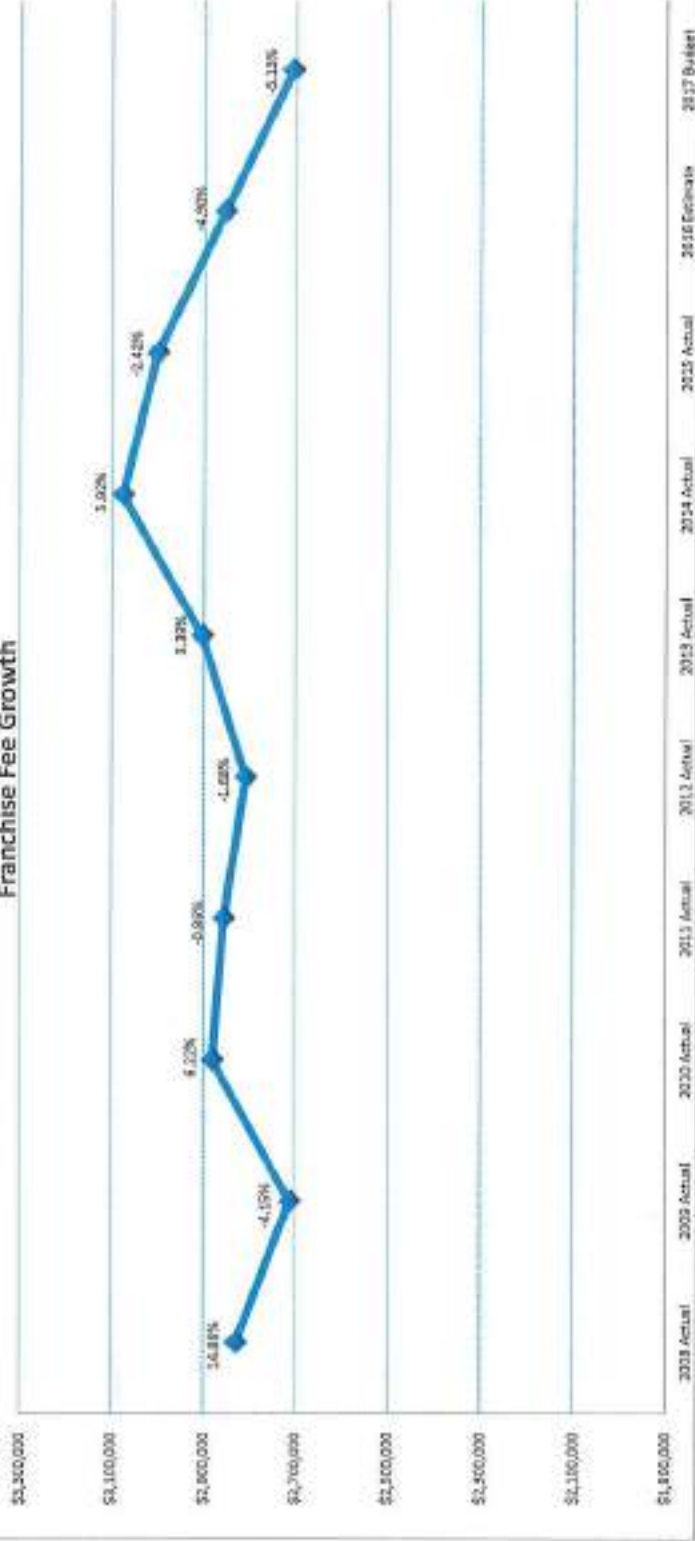
General Fund 2008 - 2017 Sales Tax Growth



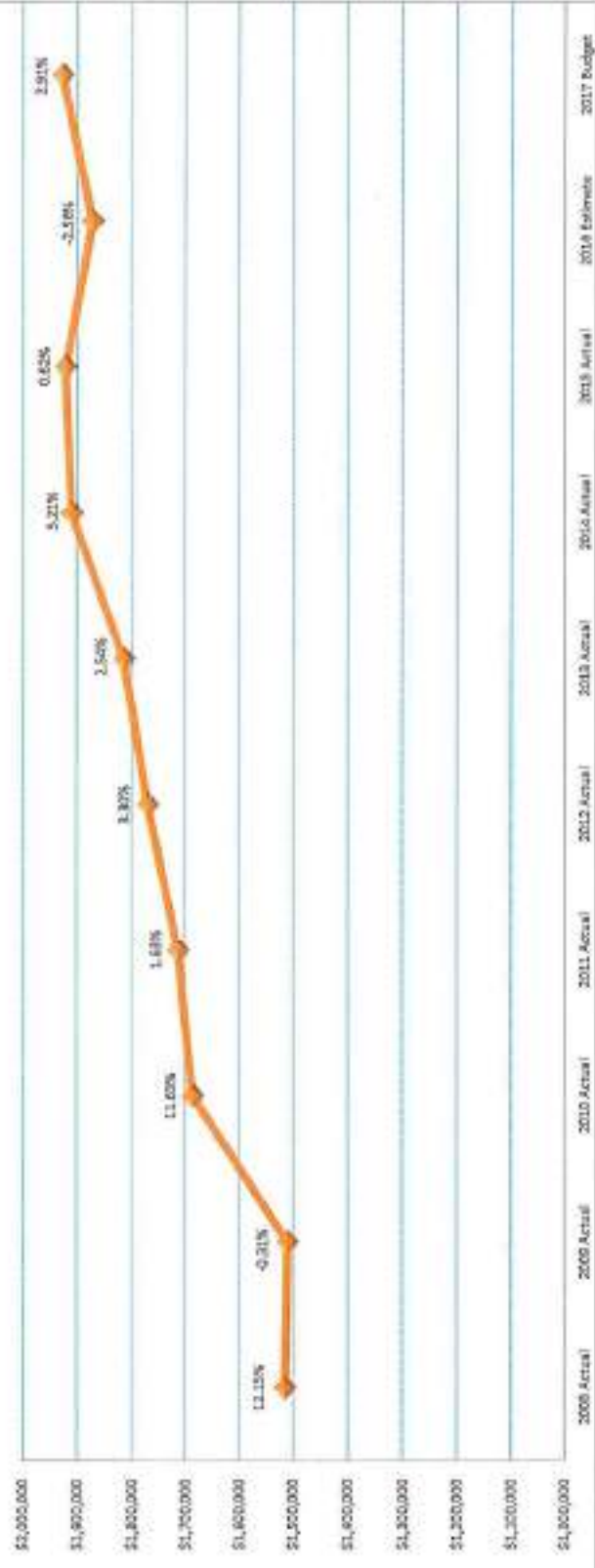
**General Fund Combined Sales Tax Growth
2008-2017**

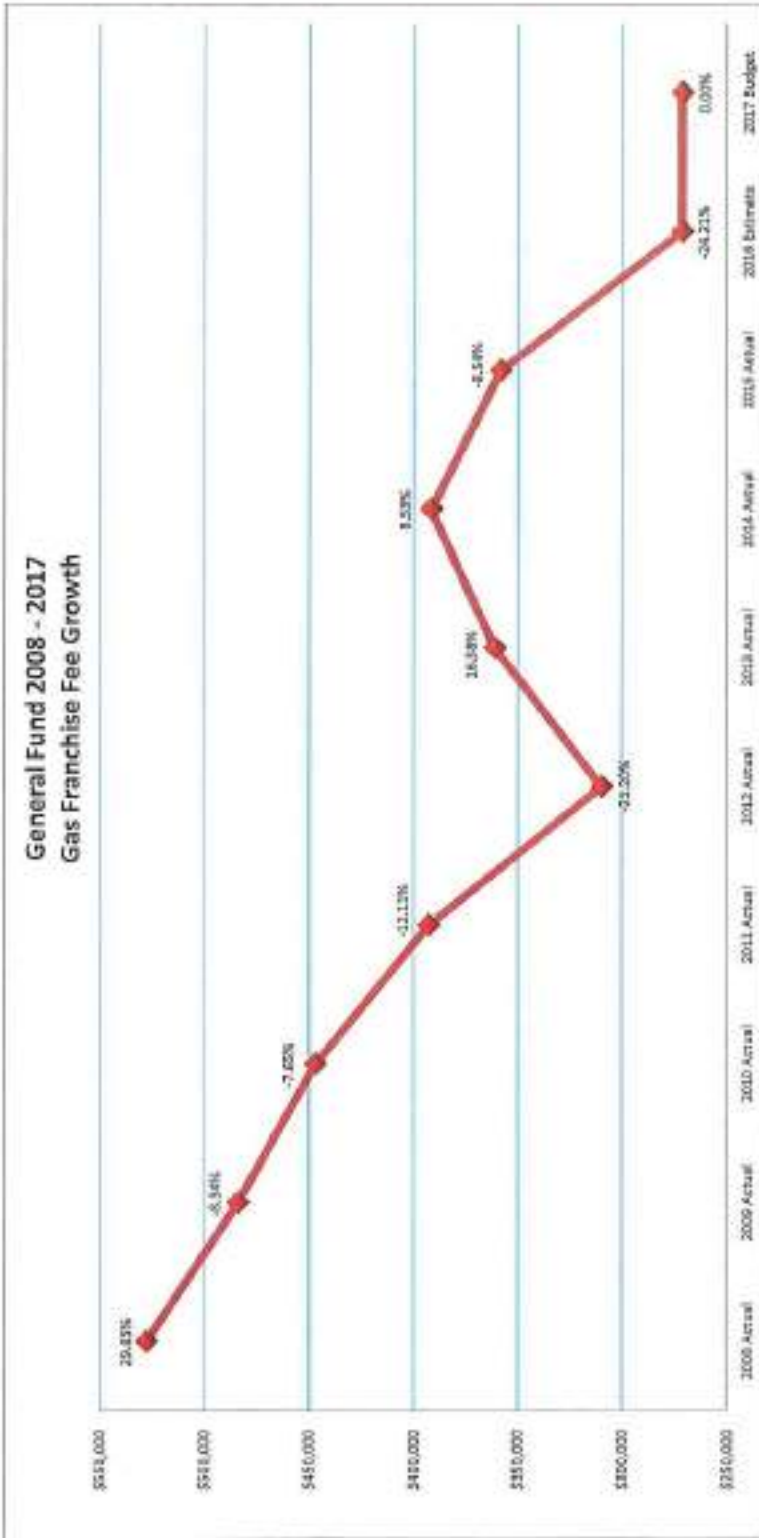


General Fund 2008 - 2017
Franchise Fee Growth

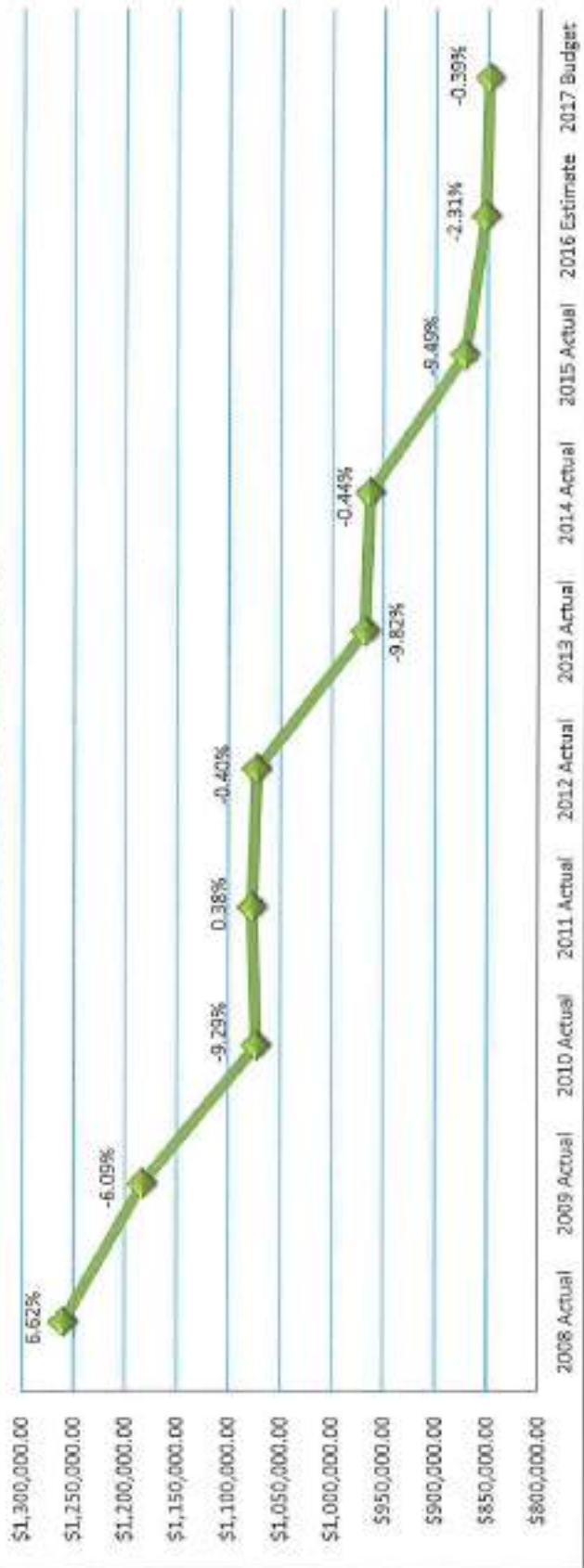


General Fund 2008 - 2017
Electric Franchise Fee Growth





General Fund 2008 - 2017 Fines & Forfeitures Growth



General Fund Expense Breakdown 2016-2017

	2016	2017
Non Public Safety Salaries/Benefits:		
Administration	1.46%	1.28%
Finance	2.82%	2.73%
City Clerk	0.79%	0.66%
Total Non Public Safety Salaries/Benefits:	5.12%	4.62%
Non Public Safety Operation Budget:		
Administration	0.83%	0.87%
Finance	-0.32%	-0.29%
City Clerk	0.06%	0.06%
Board of Directors	0.18%	0.21%
Agencies (excluding debt)	3.78%	3.15%
Total Non Public Safety Operation Budget:	4.57%	3.95%
Total Non Public Safety:	9.70%	8.57%
Public Safety Salaries/Benefits:		
Court	1.04%	1.05%
Probation	0.95%	0.97%
Police	34.46%	35.26%
Fire	22.64%	23.58%
Animal Shelter/Control	1.36%	1.41%
Total Public Safety Salaries/Benefits:	60.96%	61.61%
Public Safety Operation Budget:		
Court	0.26%	0.25%
Probation	0.08%	0.09%
Police	3.23%	3.51%
Fire	1.04%	1.27%
Animal Shelter/Control	0.75%	0.77%
Police Pension Fund	2.80%	2.88%
Fire Pension Fund	1.78%	0.00%
CID Secretary (split with Texarkana, TX)	0.09%	0.09%
Bi State Contribution	12.94%	15.33%
Code Red Services	0.05%	0.05%
E-911 Payments	0.10%	0.10%
Crimestoppers Coordinator	0.13%	0.13%
Total Public Safety Operation Budget:	23.45%	24.22%
Total Public Safety:	84.42%	85.83%

Debt:		
Fire Truck Loan	0.26%	0.07%
Regions Equipment Finance	1.17%	1.17%
2012 Franchise Fee Bond	3.24%	3.24%
2015 Franchise Fee Bond	1.17%	1.19%
Total Debt:	<u>5.89%</u>	<u>5.60%</u>
Total General Fund Expenditures:	<u>100.00%</u>	<u>100.00%</u>

General Fund Summary (101)

	<i>ACTUAL</i> 2015	<i>BUDGET</i> 2016	<i>ESTIMATED</i> 2016	<i>PROPOSED</i> 2017
BEGINNING FUND BALANCE	3,787,894		4,206,409	3,769,374
<u>REVENUES</u>				
GENERAL PROPERTY TAX	2,353,532	2,357,000	2,372,000	2,457,000
SALES & OTHER TAXES	9,253,782	9,286,500	9,236,184	9,271,700
FRANCHISE RECEIPTS	3,001,631	3,109,920	2,854,451	2,707,950
LICENSES & PERMITS	44,520	38,900	38,900	39,150
FROM OTHER GOVERNMENTS	1,132,477	1,116,000	1,174,381	1,200,000
FINES & FORFEITURES	872,130	911,500	852,000	848,700
GRANTS	288,872	352,821	405,544	302,367
OTHER REVENUE	254,422	14,334	53,316	32,800
INTERFUND	1,120,563	1,160,214	1,087,080	1,158,580
ANIMAL SHELTER	377,358	414,000	372,990	375,950
APPROPRIATED FUND BALANCE				866,509
TOTAL REVENUES	18,699,287	18,761,189	18,446,846	19,260,706
<u>EXPENDITURES</u>				
ADMINISTRATION	435,842	487,405	437,915	409,035
FINANCE	423,194	476,891	476,847	465,489
CITY CLERK	310,920	161,857	161,646	137,110
BOARD OF DIRECTORS	35,133	36,718	35,104	39,116
COURT	232,000	251,569	247,963	247,654
PROBATION	186,875	197,206	196,057	202,780
POLICE	6,933,886	7,151,277	7,145,260	7,370,405
FIRE	4,380,246	4,563,262	4,512,407	4,736,885
AGENCIES	4,947,430	5,257,330	5,240,822	5,218,323
ANIMAL SHELTER	379,360	431,051	400,807	415,909
FEDERAL JAG GRANT	330	19,105	37,320	18,000
UNAPPROPRIATED FUND BALANCE				
TOTAL EXPENDITURES	18,265,216	19,033,671	18,892,147	19,260,706
NET CHANGE IN UNRESERVED FUND BALANCE	418,515		(437,035)	0
RESTRICTED RESERVE USED/ALLOCATED	(15,556)		8,266	20,000
ENDING UNRESERVED FUND BALANCE	4,206,409		3,769,374	2,922,865
NUMBER OF DAYS OF EXPENDITURES IN FUND BALANCE	84		73	55

STATEMENT OF REVENUE

General Fund

	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
<u>GENERAL PROPERTY TAX</u>				
41000	2,032,490	2,097,000	2,114,000	1,878,000
41010	321,042	260,000	258,000	229,000
	0	0	0	308,000
	0	0	0	42,000
TOTAL	2,353,532	2,357,000	2,372,000	2,457,000
<u>SALES & OTHER TAXES</u>				
41100	4,589,529	4,588,000	4,588,000	4,591,000
41101	1,133,625	1,135,000	1,133,000	1,136,000
41102	1,133,625	1,135,000	1,133,000	1,136,000
41110	2,317,156	2,341,300	2,317,000	2,317,000
41200	36,594	36,000	36,000	36,000
	0	0	0	26,500
41210	31,381	40,000	17,700	17,700
41250	554	0	281	300
41320	6,503	6,500	6,503	6,500
45230	4,815	4,700	4,700	4,700
TOTAL	9,253,782	9,286,500	9,236,184	9,271,700
<u>FRANCHISE RECEIPTS</u>				
42100	1,263,991	1,307,000	1,229,000	1,265,000
42101	420,295	444,000	408,000	420,500
42110	158,272	163,000	157,000	161,000
42111	79,136	81,500	78,500	80,500
42200	332,082	348,000	348,000	141,000
42300	171,247	170,000	159,000	165,000
42400	236,811	255,000	181,000	181,000
42401	119,406	127,500	90,500	90,500
42410	66,712	67,000	57,000	57,000
42415	145,241	140,500	140,000	140,000
42425	6,438	6,420	6,451	6,450
TOTAL	3,001,631	3,109,920	2,854,451	2,707,950
<u>LICENSES & PERMITS</u>				
43010	9,120	4,500	4,500	4,500
43020	18,831	17,000	17,000	17,500
43030	3,504	3,800	3,500	3,500
43040	2,750	3,750	3,750	3,700
43150	7,750	7,750	7,750	7,750
43160	1,650	1,600	1,700	1,500
43180	915	500	700	700
TOTAL	44,520	38,900	38,900	39,150

STATEMENT OF REVENUE

General Fund

	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
FROM OTHER GOVERNMENTS				
44000 STATE TURNBACK	474,382	482,000	480,000	485,000
STATE TURNBACK - FIRE PEN.	0	0	0	3,000
44010 STATE INS. TURNBACK	472,539	472,000	536,381	555,000
44200 HOUSING AUTHORITY	144,730	130,000	130,000	130,000
44210 SCHOOL DISTRICT	28,826	20,000	16,000	15,000
44230 CRIMESTOPPER COORDINATOR	12,000	12,000	12,000	12,000
TOTAL	1,132,477	1,116,000	1,174,381	1,200,000
FINES & FORFEITURES				
45010 PROBATION FEES	216,353	223,000	200,000	200,000
45020 SMALL CLAIMS FEES	3,665	4,000	3,700	4,000
45040 E - 911 CHARGES	74,728	80,000	69,900	70,000
46000 FINES & FORFEITURES	431,212	453,000	421,000	421,000
46011 POL PENSION 10% PROBATION	24,039	24,600	22,200	22,200
46016 INSURANCE PENALTIES	4,807	4,600	3,800	4,000
46040 CITY ATTORNEY FUND	52,792	55,000	59,000	59,500
46061 INCARCERATING PRISONERS	32,788	34,000	42,000	36,000
46075 POLICE PENS CAJF 11%	24,751	25,500	25,500	26,000
46092 LIFE SKILLS FEES	6,995	7,800	4,900	6,000
TOTAL	872,130	911,500	852,000	848,700
GRANTS				
47141 FED GRANTS VAWA STOP	77,449	88,000	48,000	48,000
47142 VAWA GRANT MATCH	1,700	2,512	2,077	1,200
47143 NARCOTICS GRANT MATCH	6,709	5,532	5,532	8,167
47144 FED GRANTS VAWA VOCA	4,721	0	39,000	39,000
47161 NARC GRANT ARKANSAS	62,862	65,000	65,000	63,000
47162 NARC GRANT FEDERAL	74,323	73,000	73,000	73,000
47500 STATE GRANTS (POLICE)	1,555	0	18,444	0
47501 DWI GRANT	32,553	46,500	43,999	47,000
47506 HISTORIC DISTRICT COMM	7,000	48,172	48,172	5,000
47900 MISCELLANEOUS GRANTS	5,000	5,000	0	0
47900 MISCELLANEOUS GRANTS (POLICE)	15,000	0	25,000	0
48466 FEDERAL JAG GRANT	0	19,105	37,320	18,000
TOTAL	288,872	352,821	405,544	302,367

STATEMENT OF REVENUE

General Fund

	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
OTHER REVENUE				
43300 P/Y CORRECTION REVENUE	0	0	(35)	0
47205 DRUG FORFEIT NARCOTICS	16,264	0	15,000	15,000
48010 INTEREST EARNED	2,904	3,000	2,770	3,000
48200 MISCELLANEOUS	70,691	3,834	7,441	0
48230 OTHER SOURCES - FIRE PEN.	0	0	0	3,800
48231 FIREWORKS PERMITS	1,100	1,500	1,000	1,300
48300 P.F.B. ADMIN. FEES	6,000	6,000	6,000	6,000
48400 DONATIONS	19,653	0	24,942	0
48402 DONATIONS - FIRE MARSHALL	50	0	0	0
48403 DONATIONS EXPENDITURES	0	0	(9,450)	0
48500 SALE OF PROPERTY (ADMIN)	800	0	0	0
48500 SALE OF PROPERTY (POLICE)	4,095	0	2,134	2,500
48510 INSURANCE PROCEEDS	65,000	0	0	0
48510 INSURANCE PROCEEDS (POLICE)	5,903	0	0	0
48510 INSURANCE PROCEEDS (FIRE)	6,331	0	2,747	0
48511 COST RECOVERY	1,596	0	767	1,200
48905 LOAN PROCEEDS	54,035	0	0	0
TOTAL	254,422	14,334	53,316	32,800
INTERFUND				
49201 PUBLIC WORKS FUND	492,825	499,000	495,000	497,000
49209 POLICE FUNDS	7,950	9,700	9,700	10,100
49401 CAPITAL IMPROVEMENT FUND	614,393	646,000	577,000	646,000
49615 JUDGES PENSION FUND	5,395	5,514	5,380	5,480
TOTAL	1,120,563	1,160,214	1,087,080	1,158,580
ANIMAL SHELTER				
44300 FUNDING FROM TXK, TX	100,710	145,000	99,000	99,000
44350 TEXARKANA, ARKANSAS	179,730	185,000	190,000	191,500
44400 FUNDING-BOWIE COUNTY	1,980	1,000	400	500
44405 FUNDING-OUTLYING CITIES	19,980	20,000	14,000	20,000
46012 ADOPTION FEES	13,164	15,000	15,500	16,100
46013 REDEMPTION FEES	1,709	2,000	1,800	1,800
46014 SURRENDER FEES	7,926	8,000	7,000	8,000
46015 OTHER FEES	30,126	25,000	24,500	25,300
46018 PAYPAL FEE	623	400	250	350
47508 ARKANSAS STATE GRANT	114	100	100	100
48200 MISCELLANEOUS	675	500	700	700
48400 DONATIONS	20,665	20,000	32,000	21,000
48403 DONATIONS EXPENDITURES	(43)	(8,000)	(12,800)	(8,400)
48500 SALE OF PROPERTY	0	0	44	0
48510 INSURANCE PROCEEDS	0	0	496	0
TOTAL	377,358	414,000	372,990	375,950
GRAND TOTAL	18,699,289	18,761,189	18,446,844	18,394,197

Administration

PROGRAM DESCRIPTION:

The City Manager provides administrative direction to the city's organization in aligning our statement of management policy and service delivery systems to correspond with community values and the Board of Directors' policy priorities consistent with the City Manager Statute. We pledge an informed, professional, effective, and accountable staff to meet community needs.

The City Manager's office is constantly exploring new options in order to make government more understandable, effective, and citizen oriented. The City Manager's office will continue working to maintain the public's trust with respect to the City Manager's form of government.

The Marketing and Communications department was combined with the Administrative department in the year 2015. The major objective of the program is to promote City events and programs, along with promoting general tourism to the City of Texarkana, Arkansas. This department is responsible for developing and implementing marketing, public relations, promotional and advertising plans for the City of Texarkana, Arkansas.

PROGRAM FOCUS:

The City Manager's office will develop a transparent and responsive local government that listens and responds. This will be accomplished by continuing to seek involvement of our community in key policy making, continuing to maintain a strong network of neighborhood associations, and implementing more effective ways for citizens to access information.

The City Manager's office has a set of goals which include the following:

- Initiate open dialog and continue to nurture strong relationships with known and possible future developers such as: retail sales businesses to promote economic growth and industrial businesses to foster employment growth for our citizens.
- Target all opportunities that promote economic growth in Texarkana, Arkansas.
- Maintain open and transparent communication with City leaders, the Board of Directors, and developers to assure all opportunities for economic development are promoted.



Administration (Dept 101)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	271,315	320,354	279,097	243,872
CONTRACTUAL SERVICES	166,297	166,236	157,753	162,047
MAINTENANCE	0	200	200	200
SUPPLIES	3,045	4,200	5,400	7,500
OTHER	(4,815)	(3,585)	(4,535)	(4,585)
TOTAL BUDGET	435,842	487,405	437,915	409,035

PERSONNEL

51010 SALARIES - REGULAR	213,741	240,000	215,000	188,000
51013 SALARIES - OTHER	0	0	4,250	4,250
51020 LONGEVITY PAY	1,125	1,500	1,500	1,425
51050 TRAINING PAY	717	1,260	800	720
51080 CAR ALLOWANCE	9,000	14,400	7,200	7,200
51090 OVERTIME	0	500	500	500
51200 F.I.C.A.	13,813	16,062	14,200	12,800
51300 MEDICARE	3,230	3,776	3,400	3,000
51400 RETIREMENT	18,672	25,780	23,000	17,100
51500 HOSPITALIZATION/LIFE	10,701	16,605	8,900	8,856
51600 WORKERS COMPENSATION	316	471	347	221
TOTAL	271,315	320,354	279,097	243,872

CONTRACTUAL SERVICES

52000 CONTRACTUAL SERVICES	0	3,333	0	0
52010 PROFESSIONAL SERVICES	125,535	115,000	112,000	115,000
52020 DATA PROCESSING	553	553	553	1,747
52040 PRINTING & DUPLICATING	1,910	2,200	1,900	2,000
52050 MAILING & DELIVERY	4,886	5,000	6,200	6,200
52070 COMMUNICATIONS	11,118	11,500	12,800	12,800
52080 DUES & SUBSCRIPTIONS	16,423	21,700	17,000	17,000
52090 ADVERTISING & PUBLICITY	638	1,000	1,000	1,000
52100 TRAVEL/TRAINING	1,381	2,000	2,000	2,000
52130 RENTAL OF EQUIPMENT	1,154	1,250	1,200	1,200
52135 LEASE OF EQUIPMENT	2,699	2,700	3,100	3,100
TOTAL	166,297	166,236	157,753	162,047

MAINTENANCE

52180 MAINTENANCE MACH/EQUIP	0	200	200	200
TOTAL	0	200	200	200

Administration (Dept 101)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	271,315	320,354	279,097	243,872
CONTRACTUAL SERVICES	166,297	166,236	157,753	162,047
MAINTENANCE	0	200	200	200
SUPPLIES	3,045	4,200	5,400	7,500
OTHER	(4,815)	(3,585)	(4,535)	(4,585)
TOTAL BUDGET	435,842	487,405	437,915	409,035
SUPPLIES				
53020 OPERATING SUPPLIES	2,721	3,500	4,700	6,800
53030 FOOD	324	700	700	700
TOTAL	3,045	4,200	5,400	7,500
OTHER				
52195 INSURANCE EXPENSE	415	415	415	415
53300 PRIOR YEAR CORRECTION EXP	0	0	50	0
58510 COST RECOVERY	(5,230)	(4,000)	(5,000)	(5,000)
TOTAL	(4,815)	(3,585)	(4,535)	(4,585)

Finance Department

PROGRAM DESCRIPTION:

The Finance Department is managed by the Finance Director who is primarily responsible for the administration, direction, coordination, and supervision of all financial functions and operations for the City Government, Bi-State Criminal Justice System, the City's Advertising & Promotion Commission, and City Grants. This includes, but is not limited to, preparation of the Annual Operating Budget and Consolidated Annual Financial Report. Some other responsibilities include providing overall direction to personnel involved with the following divisions within the Finance Department. Those divisions are mainly, but not limited to: Human Resources, Payroll, Accounts Payable, Purchasing, Accounts Receivable, Accounting, Insurance, Cash Management, Grants, Tax Collection, and Customer Service.

The accounting division within Finance is responsible for recording and reporting all financial transactions on an accurate and timely basis, preparing financial statements in accordance with Generally Accepted Accounting Principles (GAAP), and issuing internal and special reports as required.

Additional duties include providing expertise and technical coordination of new bond requirements, providing recommendations to the City Manager on short and long-range fiscal policy, and representing the City at public functions involving financial considerations. In the absence of the City Manager, the Finance Director serves as Acting City Manager

The Human Resource unit within Finance is responsible for all personnel management responsibilities for non-civil and civil service employment positions for all departments. This includes, but is not limited to, recruiting and retention, vacancy listings, management of personnel records, maintenance of employee benefits, worker's compensation claims, payroll assistance, and pre-employment screenings. The Personnel Administrator is also the safety representative and liaison for State safety programs, serves as Americans with Disabilities Act contact for the City, and is our Census coordinator. She also assists in ensuring our compliance with current laws and policies in every facet of Human Resources within the City.

PROGRAM FOCUS:

The Department's areas of focus for 2016 will be primarily to continue to align and maintain our goals with the City's "**Mission Statement and Core Values Policy.**" This policy was adopted by the City Board of Directors in 2006.

- 1) To continue to provide excellent customer service and strive to achieve harmony within the organization.
- 2) To recruit and retain highly qualified and motivated employees.
- 3) To strive for technological advances in software capabilities and effectively utilize currently available technologies.
- 4) To continue to review and revamp standard operating procedures to create a more streamlined process.

Finance Department

- 5) To continue to take steps that promote environment friendly measures, such as: to distribute information in electronic format when possible, to recycle and reuse to save money and the environment.
- 6) To continue to educate employees and citizens on any area of our knowledge and to educate ourselves to provide more information and assistance.
- 7) To apply for GFOA audit and budget awards.
- 8) To strive to maintain recommended healthy levels of fund balance by closely monitoring expenditures and seeking steady revenue streams.
- 9) To continue to maintain a high level of ethics, professionalism, and integrity.



Finance (Dept 102)

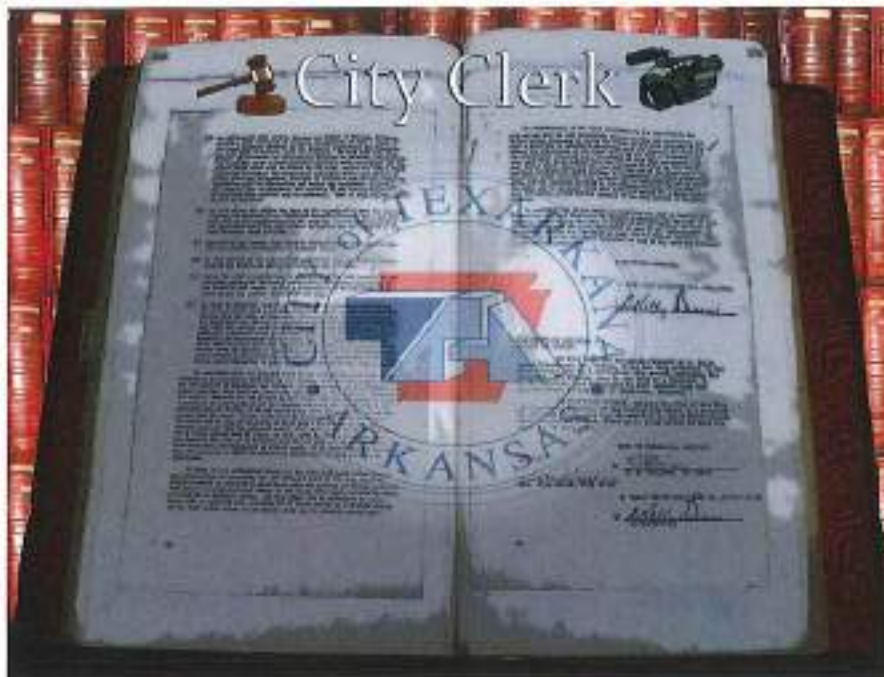
EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	435,139	518,126	538,267	521,094
CONTRACTUAL SERVICES	143,879	112,750	107,590	113,380
MAINTENANCE	73	100	75	100
SUPPLIES	7,051	6,500	4,500	5,000
OTHER	(162,948)	(160,585)	(173,585)	(174,085)
CAPITAL OUTLAY	0	0	0	0
TOTAL BUDGET	423,194	476,891	476,847	465,489
PERSONNEL				
51010 SALARIES - REGULAR	337,641	400,000	417,000	401,700
51020 LONGEVITY PAY	2,400	2,850	2,850	3,675
51050 TRAINING PAY	1,610	2,160	2,100	2,160
51080 CAR ALLOWANCE	4,800	4,800	4,800	4,800
51090 OVERTIME	454	0	200	0
51200 F.I.C.A.	20,264	25,400	26,500	25,600
51300 MEDICARE	4,739	6,000	6,200	6,000
51400 RETIREMENT	34,331	41,000	42,700	41,300
51500 HOSPITALIZATION/LIFE	27,675	35,424	35,425	35,424
51600 WORKERS COMPENSATION	405	492	492	436
51850 TERMINATION PAY	820	0	0	0
TOTAL	435,139	518,126	538,267	521,094
CONTRACTUAL SERVICES				
52010 PROFESSIONAL SERVICES	126,762	92,700	88,900	93,320
52020 DATA PROCESSING	0	0	0	1,910
52040 PRINTING & DUPLICATING	4,569	6,500	3,300	4,500
52050 MAILING & DELIVERY	1,890	1,800	2,400	2,400
52070 COMMUNICATIONS	9,195	9,300	10,300	10,300
52080 DUES & SUBSCRIPTIONS	315	450	450	450
52090 ADVERTISING & PUBLICITY	451	500	580	500
52100 TRAVEL/TRAINING	697	1,500	1,660	0
TOTAL	143,879	112,750	107,590	113,380
MAINTENANCE				
52180 MAINTENANCE MACH/EQUIP	73	100	75	100
TOTAL	73	100	75	100
SUPPLIES				
53020 OPERATING SUPPLIES	7,051	6,500	4,500	5,000
TOTAL	7,051	6,500	4,500	5,000

Finance (Dept 102)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	435,139	518,126	538,267	521,094
CONTRACTUAL SERVICES	143,879	112,750	107,590	113,380
MAINTENANCE	73	100	75	100
SUPPLIES	7,051	6,500	4,500	5,000
OTHER	(162,948)	(160,585)	(173,585)	(174,085)
CAPITAL OUTLAY	0	0	0	0
TOTAL BUDGET	423,194	476,891	476,847	465,489

OTHER					
52085	OTHER FEES	0	0	500	500
52195	INSURANCE EXPENSE	415	415	415	415
58510	COST RECOVERY	(163,363)	(161,000)	(174,500)	(175,000)
TOTAL		(162,948)	(160,585)	(173,585)	(174,085)

CITY CLERK DEPARTMENT (CCD)



PROGRAM DESCRIPTION:

The City Clerk is designated as the official custodian of city records and clerk to the governing body. The City Clerk fulfills statutory responsibilities of the position as the custodian of city records, which include, but are not limited to, minutes of meetings, ordinances, resolutions, as well as files and documentation for numerous types of city activities. In the City Manager form of government, the City Clerk also has certain responsibilities for City Board of Directors elections and is responsible for various reports.

The City Clerk provides administrative support to the Mayor and Board of Directors, City Manager, and all City departments in an endeavor to promote the City's statement of management policy and service delivery systems to correspond with community values and Board of Directors policy priorities. As other departments, the CCD pledges an informed, professional, effective, and accountable staff to meet community needs and we are constantly exploring new avenues to make our department more straight forward, effective, and user friendly.

PROGRAM FOCUS:

The CCD works diligently to develop an open and responsive records management style that listens and responds. We hope this is accomplished by continually seeking participation from the community and City staff to develop a good relationship; thereby, enhancing the citizen's ability to access records and information more readily.

The CCD is committed to creating an atmosphere within the city that fosters and sustains the ideas set forth in the Freedom of Information Act. The three major areas of focus for the CCD has been promoting and fostering community partnerships, strengthening training by using technology to become more efficient and productive, and increasing and maintaining our records availability via electronic/digital means. The CCD works to strengthen our lines of communication through video streaming our Board of Directors' meetings live, using Facebook as a way to publicize current news events and city election information, and to facilitate better visual access to community events. We hope to have better communication by working with the Mayor, Ward Directors, City Manager, City staff, and the community

CITY CLERK DEPARTMENT (CCD)

at local open forums, such as individual ward meetings; making the electronic agenda process more interactive and user friendly; better citizens' communication time during our regular board meetings; use of the public access channel; use of online and smart phone access for Code of Ordinances; and continued development of our interactive website as well as creating other avenues of service. The CCD works closely with the Mayor, City Manager, and Economic Development Director to promote the city and assist with tourism and economic development. We are also coordinating with other departments and businesses to assist in informational announcement videos, including news briefs via the website, government access channel, and Facebook.

The CCD has applied for and received Arkansas Humanities Council grants in the past to help preserve and publicize Texarkana, Arkansas' historic records. Work has been done to secure, preserve, and publicize the city's historical records for the board, City staff, and the public, now and in the future. The city's historical records are being transcribed and indexed to make this historical information searchable and more user-friendly.

<u>CITY CLERK DEPARTMENT</u>	<u>Current</u>	<u>Proposed</u>
CITY CLERK	1	1
DEPUTY CITY CLERK	1	1
	<u>2</u>	<u>2</u>

We hope this focus will ensure more effective communication, better access to information, and a more efficient use of staff.

2016 COMMUNITY STRATEGIES

Strategy 1

We will promote a work environment, which fosters creative, cost effective ideas and solutions while delivering core services.

We will provide an environment that cultivates creative, cost effective answers, yet encompasses our need to provide the highest level of professionalism for our department and the city as a whole.

- Promote the City and the Texarkana, Arkansas CCD through various coordinated, electronic efforts: electronic agenda process, video streaming board meetings, Facebook, preservation and publication of historical city records, visual access to community events, and various website and government access channel updates.
- Maintain excellent media relations, which allow open lines of communication with our citizens, while being good stewards of public resources.
- Commitment to comprehensive training programs for the CCD to become a more customer service driven department committed to excellence.
- Encourage staff members to continue or seek necessary education that would cultivate a creative, cost effective answer to delivering better service to our citizens, community, directors, and staff.
- Pledge to continue our commitment to researching, pursuing, and acquiring scholarships and grants to provide educated, professional staff and innovative equipment.

CITY CLERK DEPARTMENT (CCD)

Strategy 2

We will promote a strong and diverse economic environment.

We will work closely with the Mayor, City Manager, Economic Development Director, and others in our community to promote the City and assist with tourism and economic development.

- Coordinate and promote city events through informational videos, and Facebook, including news briefs via the website and government access channel.
- Maintain the City Manager Report on the city's website so the Mayor/Board of Directors, City Manager, Economic Development Director, City staff and citizens can evaluate data on tourism, economic development, and marketing ideas from all City departments.
- Unite forces with the Mayor, City Manager, Economic Development Director, City staff, and others in our community to support businesses and retain development to increase the city's tax base through brief commercials on the government access channel.
- Develop and maintain a user friendly website, which allows the Mayor/Board of Directors, City Manager, City staff, and citizen's easy access to information. This will help everyone to keep abreast of current economic and tourism matters.
- Help develop and maintain the City's Facebook through the Marketing and Communications Department, allowing the Mayor/Board of Directors, City Manager, City staff, and citizen's current information.

Strategy 3

We are committed to creating an atmosphere within the City that fosters and sustains the ideas set forth in the Freedom of Information Act.

We pledge to maintain an informed, professional, effective, and accountable staff to meet the community's needs, while constantly exploring ways to comply with the Freedom of Information Act.

- As the official custodian of City records and clerk to the governing body, the City Clerk, as well as her staff, is committed to fulfilling the statutory responsibilities required by law.
- Develop and maintain a user friendly website, which allows the Mayor/Board of Directors, City Manager/City staff, and citizens access.
- Pledge to maintain staff to meet and promote the city's statement of management policy in a way, which allows the city offices to become more approachable, understandable, effective, and customer oriented.
- Encourage the staff, media, and citizens to continue their quest for information regarding city matters.
- Work diligently to develop an open, responsive records management style that listens and responds.
- Develop and maintain the city's historical records index, which allows the Mayor/Board of Directors, City Manager/City staff, and citizens to search the city's records for vital Freedom of Information records.
- Promote our commitment to pursuing and acquiring scholarships and grants to provide skilled employees and state-of-the-art equipment to create an atmosphere that fosters and sustains open, transparent records.

The City Clerk Department
Serving Citizens Today and Tomorrow, While Preserving the Records of The Past

Please come see us on the city's website at <http://www.txkusa.org/ari/departments/city-clerk>.

City Clerk (Dept 103)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	296,228	151,437	150,796	124,897
CONTRACTUAL SERVICES	13,278	9,120	9,250	10,763
SUPPLIES	1,414	1,300	1,600	1,450
TOTAL BUDGET	310,920	161,857	161,646	137,110
PERSONNEL				
51010 SALARIES - REGULAR	79,225	91,000	91,200	94,000
51020 LONGEVITY PAY	450	525	525	600
51050 TRAINING PAY	239	240	250	240
51080 CAR ALLOWANCE	3,600	3,600	3,600	3,600
51200 F.I.C.A.	6,344	6,000	6,000	6,100
51300 MEDICARE	1,484	1,500	1,400	1,500
51400 RETIREMENT	8,351	9,600	9,600	9,900
51500 HOSPITALIZATION/LIFE	7,380	8,856	7,800	8,856
51600 WORKERS COMPENSATION	98	116	116	101
51850 TERMINATION PAY	189,057	30,000	30,305	0
TOTAL	296,228	151,437	150,796	124,897
CONTRACTUAL SERVICES				
52010 PROFESSIONAL SERVICES	8,829	4,000	3,600	7,000
52020 DATA PROCESSING	190	200	200	678
52040 PRINTING & DUPLICATING	925	1,200	1,100	1,000
52050 MAILING & DELIVERY	198	250	250	150
52070 COMMUNICATIONS	1,530	1,400	2,000	1,300
52080 DUES & SUBSCRIPTIONS	370	370	500	235
52090 ADVERTISING & PUBLICITY	455	600	500	400
52100 TRAVEL/TRAINING	781	1,100	1,100	0
TOTAL	13,278	9,120	9,250	10,763
SUPPLIES				
53020 OPERATING SUPPLIES	1,414	1,300	1,600	1,450
TOTAL	1,414	1,300	1,600	1,450

Board of Directors (Dept 104)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	9,413	9,703	9,703	10,002
CONTRACTUAL SERVICES	25,616	26,315	23,501	27,964
SUPPLIES	104	700	1,900	1,150
TOTAL BUDGET	35,133	36,718	35,104	39,116
PERSONNEL				
51600 WORKERS COMPENSATION	2	3	3	2
51900 BENEFIT PAYMENTS	9,411	9,700	9,700	10,000
TOTAL	9,413	9,703	9,703	10,002
CONTRACTUAL SERVICES				
52010 PROFESSIONAL SERVICES	6,000	6,000	6,000	6,000
52020 DATA PROCESSING	2,870	3,165	2,301	5,314
52040 PRINTING & DUPLICATING	230	300	300	300
52050 MAILING & DELIVERY	0	50	50	50
52070 COMMUNICATIONS	1,217	3,000	1,200	2,500
52080 DUES & SUBSCRIPTIONS	4,887	5,500	5,500	5,500
52090 ADVERTISING & PUBLICITY	374	300	150	300
52100 TRAVEL/TRAINING	10,038	8,000	8,000	8,000
TOTAL	25,616	26,315	23,501	27,964
SUPPLIES				
53020 OPERATING SUPPLIES	104	700	1,900	1,150
TOTAL	104	700	1,900	1,150

Miller County District Court City Division

PROGRAM DESCRIPTION

The District Court has city-wide jurisdiction over misdemeanor cases, traffic court, civil cases of less than \$25,000, and small claims cases in matters of less than \$5,000. A small claims division of District Court provides a forum in which citizens represent themselves to resolve minor civil matters. The District Court is under the direction of the District Court Judge.

SERVICES BY THE DEPARTMENT INCLUDE:

- **COURT-** District Court holds sessions every Tuesday and Thursday afternoon beginning at 1:00 p.m. While in session, the District Court hears traffic cases, misdemeanor criminal cases, and complainant cases.
- **TRAFFIC VIOLATIONS-** In most traffic cases the District Court assesses fines and penalties for traffic offenses and gives the defendant up to ninety (90) days to pay fines. Defendants have an option to pay bonds in full before the court date. A contempt warrant is issued for defendants not paying their fines. A big part of our bond collections come from the amnesty program the Judge sets from February to April of each year. The defendant can come in and pay the balance of fines in full and the outstanding warrant will be recalled.
- **CRIMINAL/COMPLAINANT CASES-** When a defendant is charged and found guilty with a criminal offense or complainant case, the District Court orders these defendants to probation and assesses a fine. A complainant case is initiated by a victim coming in to the District Court office and filling out an affidavit. These affidavits then go to the City Attorney and District Court Judge for approval.
- **CIVIL/SMALL CLAIMS CASES-** The District Court hears small claims, in which one may sue to recover damages to personal property, breach of contracts, and recovery of personal property in matters with a value of \$5,000 or less. The small claims court meets on the first Friday of each month. Civil cases are heard on the first Thursday of each month. Civil Cases involve contracts, damages to personal property, and recovery of personal property in matters with a value of \$25,000 or less. There is a fee of \$65 for filing small claim and \$80 for civil case
- **COLLECTIONS-** The District Court collects bonds and fines assessed by the District Court Judge. This includes all cases ordered to probation, as well as, collecting probation payments. Defendants can pay with cash or credit/debit cards.

PROGRAM FOCUS

The mission of the District Court of the City of Texarkana, Arkansas is to strive to provide a prompt, courteous, accessible atmosphere that is dedicated to ensuring equal justice while promoting confidence within the judicial branch. This philosophy is shared and demonstrated within the criminal, traffic, and civil/small claims sections of this agency, as well as other services that the court performs within the court's jurisdiction. The court seeks to provide the highest quality of competence and customer service in all levels of our agency.



Court (Dept 111)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	184,440	200,069	198,263	199,945
CONTRACTUAL SERVICES	44,897	46,500	45,200	42,709
MAINTENANCE	0	500	500	500
SUPPLIES	2,663	4,500	4,500	4,500
OTHER	0	0	(500)	0
TOTAL BUDGET	232,000	251,569	247,963	247,654
PERSONNEL				
51010 SALARIES - REGULAR	139,324	148,160	149,700	151,000
51020 LONGEVITY PAY	2,925	3,300	3,300	3,600
51050 TRAINING PAY	1,070	1,200	1,300	1,200
51090 OVERTIME	0	500	500	500
51200 F.I.C.A.	8,860	9,558	9,600	9,700
51300 MEDICARE	2,072	2,260	2,300	2,300
51400 RETIREMENT	16,752	17,200	18,100	18,200
51500 HOSPITALIZATION/LIFE	13,284	17,712	13,284	13,284
51600 WORKERS COMPENSATION	153	179	179	161
TOTAL	184,440	200,069	198,263	199,945
CONTRACTUAL SERVICES				
52010 PROFESSIONAL SERVICES	39,501	40,000	39,500	34,754
52020 DATA PROCESSING	0	0	0	955
52070 COMMUNICATIONS	3,694	4,000	3,200	4,000
52080 DUES & SUBSCRIPTIONS	515	700	700	700
52090 ADVERTISING & PUBLICITY	0	300	300	300
52100 TRAVEL/TRAINING	1,187	1,500	1,500	2,000
TOTAL	44,897	46,500	45,200	42,709
MAINTENANCE				
52180 MAINTENANCE MACH/EQUIP	0	500	500	500
TOTAL	0	500	500	500
SUPPLIES				
53020 OPERATING SUPPLIES	2,104	3,500	3,500	3,500
53050 CLOTHING & LINEN	559	1,000	1,000	1,000
TOTAL	2,663	4,500	4,500	4,500
OTHER				
58510 COST RECOVERY	0	0	(500)	0
TOTAL	0	0	(500)	0

Probation Department



HONORABLE JUDGE WREN AUTREY

PROGRAM DESCRIPTION

The District Court Probation Department, under the direction of the District Court Judge, Wren Autrey, is responsible for tracking all defendants ordered to probation.

SERVICES BY THE DEPARTMENT

- **Fine and Fee Collections:**
The department is responsible for the collection of fines and fees assessed by Judge Autrey. The department makes approximately 50 calls each day to remind probationers to make payments. Approximately 50 to 75 probationers report each day to make payments. The department collects approximately \$800,000.00 each year in fines and fees.
- **Community Service:**
The department has a community service program for those defendants that are financially unable to pay fines and for those defendants ordered by the Judge to perform community service as a punishment. The department is responsible for placing and tracking these individuals to assure completion of all hours. The community service program provides thousands of dollars in labor for our City each year.
- **Alcohol/Drug Education:**
The department works with various agencies that provide alcohol and drug education classes to ensure alcohol and drug offenders attend and complete programs as ordered by the Court.

Probation Department

- **Domestic Violence Education:**
The department monitors those defendants ordered to attend Domestic Violence Classes and Life Skills/Anger Management classes to ensure these offenders complete the programs ordered by the Court.
- **Electronic Monitoring:**
The department is responsible for monitoring those defendants ordered to electronic monitoring to ensure completion of time served as ordered. The Court also uses the GPS monitor, primarily for domestic violence offenders. The Electronic Monitoring system saves the City money by allowing defendants to serve time on house arrest. These non-violent offenders pay for the monitoring system, saving the City the expense of housing them in jail.
- **Curfew Violator Program:**
The department ensures defendants charged with curfew violations attend community service and are in close contact with parents and guardians to ensure these juveniles are conducting themselves in a more responsible manner.

PROGRAM FOCUS:

The Mission of the Probation Department is to create a safer community by preventing crime through offender education, to facilitate individual based probation programs, to provide more efficient methods of tracking probationers, and to increase City revenue by the diligent collection of fines and fees.

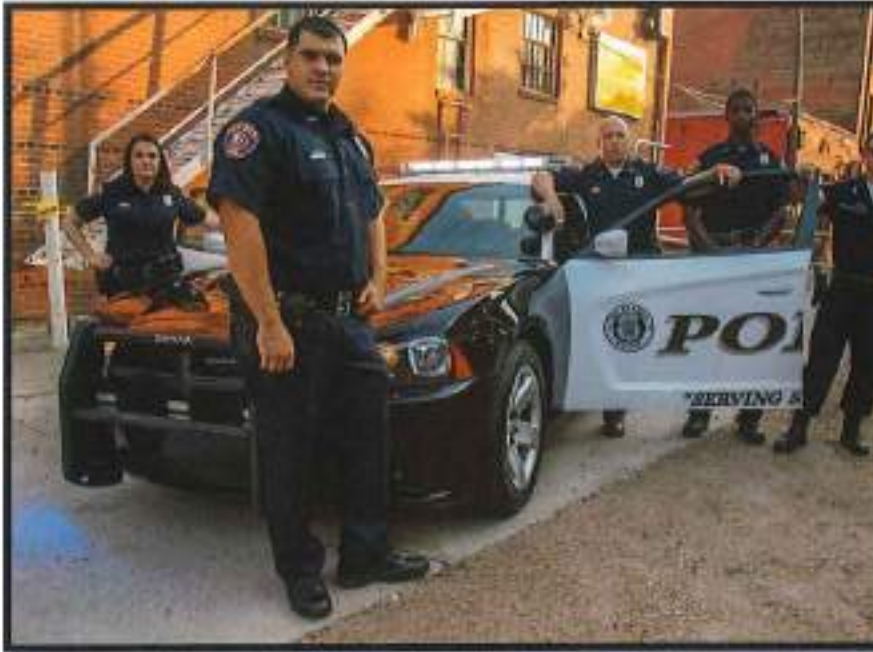
The Probation Department will continuously update and provide excellent services for our Court as mandated by State law. The department will strive for excellent customer service. The department will strive to increase revenue for the City as well.

Probation (Dept 112)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	173,659	180,216	180,387	185,546
CONTRACTUAL SERVICES	10,719	13,590	12,570	13,834
SUPPLIES	1,897	2,800	2,500	2,800
OTHER	600	600	600	600
TOTAL BUDGET	186,875	197,206	196,057	202,780
PERSONNEL				
51010 SALARIES - REGULAR	123,567	129,000	134,300	142,000
51012 SALARIES - PART TIME	8,794	8,600	3,593	0
51020 LONGEVITY PAY	3,600	3,825	3,825	4,050
51050 TRAINING PAY	956	960	1,000	960
51200 F.I.C.A.	8,489	8,862	8,900	9,200
51300 MEDICARE	1,985	2,100	2,100	2,200
51400 RETIREMENT	12,812	13,400	13,200	13,700
51500 HOSPITALIZATION/LIFE	13,284	13,284	13,284	13,284
51600 WORKERS COMPENSATION	172	185	185	152
TOTAL	173,659	180,216	180,387	185,546
CONTRACTUAL SERVICES				
52000 CONTRACTUAL SERVICES	5,940	7,500	6,500	6,500
52010 PROFESSIONAL SERVICES	45	0	0	0
52020 DATA PROCESSING	0	0	0	1,194
52040 PRINTING & DUPLICATING	609	650	830	900
52070 COMMUNICATIONS	2,957	3,200	3,000	3,000
52080 DUES & SUBSCRIPTIONS	150	240	240	240
52100 TRAVEL/TRAINING	1,018	2,000	2,000	2,000
TOTAL	10,719	13,590	12,570	13,834
SUPPLIES				
53020 OPERATING SUPPLIES	415	1,200	900	1,200
53050 CLOTHING & LINEN	1,482	1,600	1,600	1,600
TOTAL	1,897	2,800	2,500	2,800
OTHER				
52195 INSURANCE EXPENSE	600	600	600	600
TOTAL	600	600	600	600

2017 Texarkana Police -TAPD

"Serving the City of Texarkana Since 1890"



PROGRAM SERVICES:

The police department will not request capital projects money in the FY 2017 budget year. Our proposed new 2017 budget request will ask for adjustments to specific line items to cover inflation and the cost of goods & services beyond our control. Our proposed budget will continue to enable us to deliver quality law enforcement services to our citizens. The following is a snap shot of additional requests which are included:

- Salary Line Item/Fringe Benefits Parity Raise Costs;
- Salary Termination Pay Line Item – Retiring Officers Sick Leave Payout;
- Inmate Medical Costs;
- ADSI Records Management Software Maintenance Agreement;
- TWU Internet Computer Services Increase;
- AWINS Radio Maintenance Agreement;
- Civil Service Promotional Testing;
- In-Service Travel & Training;
- Uniforms/Duty Equipment; and
- Ammunition.

We believe our police department's strategy is proactive in support of our strategy to reduce crime. We are committed to ensuring "Quality of Life Issues" are addressed within the limitations of our manpower and budget as approved by the Mayor and Board of Directors. We evaluate our local crime trends each month by a continual evaluation of crime reports and redirection of resources as needed. The department added crime mapping software in late 2016 at the request of the Board of Directors. This mapping

2017 Texarkana Police -TAPD

software in conjunction with our new Crime Analysis Section allows the Chief of Police, Division Commanders, Supervisors, Officers, and Citizens to see where our reported crimes are located in each area of the city. Officers are assigned areas of patrol known as beats. Our goal for staffing levels allows us to have an officer in each beat each day of the week answering calls for police service.

The core mission of the police department is to make Texarkana, Arkansas a safe place to live, work, and raise a family. The Officers and Civilian Staff take pride in providing a professionally managed, trained, educated, and equipped police department that is responsive to the diverse community we serve. One of the key indicators the community uses to determine the police department's success in managing crime is the FBI Uniform Crime Report (UCR) known as Crime in the United States. It is published each year. The FBI compiles crime statistics each year and compares our local crime rates with similar sized cities in Arkansas and the United States. Our crime statistics are available in our monthly management report, on our website at <http://www.arkpolice.txkusa.org>, and published in the FBI Crime in the United States yearly report at <http://www.fbi.gov/about-us/cjis/ucr/ucr>.

Citizens have certain expectations from their police department:

- Are the officers well educated, trained, and professional when they handle their calls?
- Does the City have enough police officers and equipment on each shift to accomplish their job?
- The Patrol Division has implemented 11 hour shifts.
- Are staffing levels/ratio of supervisors to officers/civilian staff appropriate?
- The department has adopted an aggressive approach to neighborhood revitalization, safer neighborhoods, and quality of life issues. We are involved in our community through a wide variety of outreach programs.
- The Police Department cooperates with other City departments to address quality of life issues using a team approach.
- Can the Criminal Investigation Division handle complex investigations and what is the case solve rate? Is it comparable to other similar sized jurisdictions?
- Is there enough jail space available for District Court to sentence criminals?
- Response times are provided in our monthly management report on calls for service.
- Calls for service are reported each month in our monthly management report.

TEXARKANA POLICE DEPARTMENT 2017 COMMUNITY STRATEGIES

PROGRAM FOCUS:

Strategy 1

We continue to promote a strong and diverse economic environment.

We monitor reported crimes to ensure the crime level is within acceptable limits and adjust enforcement to react to changes in crime trends each month.

- Deployment of resources in response to calls for service by evaluating statistical crime information by type of crime, day it was reported, and time it was reported each month.

2017 Texarkana Police -TAPD

- A comprehensive management report evaluating crime data and department operations is provided to the City Manager, Mayor/Board of Directors, and City Staff each month. We also post these reports for public access on the City website on a monthly basis.
- Crime trends and staffing levels will be available for the previous ten years through the department's website.
- The agency provides and is very proud of a friendly website that allows for community access of department information and site direction to other public safety agencies.
- Crime Mapping Information is now available on our website at the request of the Board of Directors. Any Citizen can now look at where they live in relation to crime reports near their location on our city map. The information is updated daily by our Crime Analysis Section.
- Contact information for employees in all divisions within the police department will be available providing a telephone listing or e-mail contact and is updated frequently.
- A department website with crime prevention information over a wide range of public needs will continue to receive enhancements and change with the needs of the agency.
- We are especially proud of our Facebook page promoting our involvement in the community.
- We will work cooperatively with other departments within the City to encourage business and retail development to increase our tax base.

Strategy 2

The police department will work diligently to assist the City in promoting public safety in a team approach.

We are committed to excellence, setting high standards, and maintaining a reputation for providing effective, caring, courteous service, and a commitment to our neighbourhoods, citizens, and our culturally diverse community.

- This department will cooperate with all city departments in an aggressive approach to promote neighbourhood revitalization, safe communities to live in, and addressing "quality of life issues" that contribute to crime in each of the wards within the City.
- The Texarkana Police Department is a progressive law enforcement agency based upon a foundation of public trust. We recognize we serve a culturally diverse community treating everyone with dignity and respect.
- We will foster a partnership that will embody a shared purpose with our community and employees.
- We will capitalize on our strengths as a diverse community by working to recruit and hire a work force that reflects the community we serve.
- The department will continue to recruit and hire only the best qualified applicants. While it can be difficult at times, our goal is to hire and recruit a diverse work force that reflects the citizens we serve.
- Our first "Citizens Police Academy" graduated in mid 2016 and we will continue to offer this service several times a year.
- We promote close working relationships with the local media and are responsive to their requests for information to keep our citizens informed.

2017 Texarkana Police -TAPD

Strategy 3

We will provide a work place that fosters creative ideas for delivery of core services.

The department provides an environment that allows line personnel flexibility to act creatively, yet demands a high level of professionalism and special attention to duty and detail.

- We will market the City and Texarkana Police Department through a coordinated public information/education program promoting community support and community involvement in our day to day operations.
- We promote excellent media relations with open lines of communication to the community and are very proud of this relationship. We make every effort to be transparent in everything we do in providing law enforcement services to the citizens we serve.
- Committed to a comprehensive model training program that reduces the City's and Texarkana Police Department's liability.
- A continued pursuit towards achieving accreditation through the Arkansas Law Enforcement Accreditation Program (ALEAP) of our agency. This is a project of the Arkansas Chiefs of Police Association.
- We will continue utilizing the PMAM Human Capital Management computer system to facilitate our efforts to train our officers while facilitating the management of our policies and procedures.
- Explore increased opportunities for self-reporting of incidents through new technology.
- We continue to promote physical fitness requirements for certified police officers and provide both opportunity & guidance in a quality fitness facility.
- Promote from within the agency providing an opportunity to advance within the organization.
- We encourage our employees to continue their education and training.
- We are very appreciative of citizen input when special concerns within their neighborhood are brought to our attention. We make every effort to resolve these in a timely manner.

Strategy 4

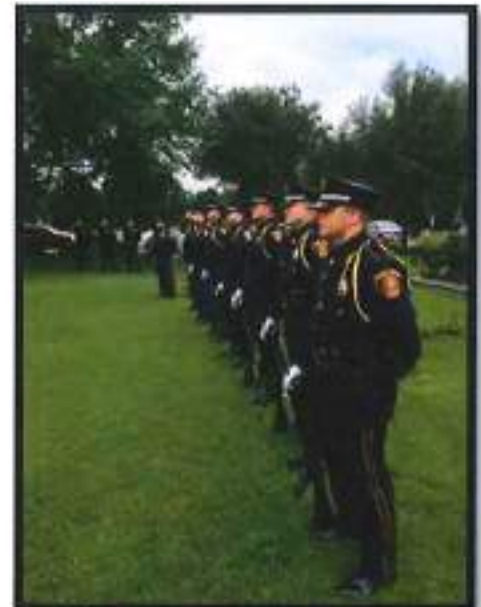
We will provide high quality customer focused basic services at a reasonable cost.

To the extent possible, the police department will control those expenses within our budget to make sure they meet the "wants/needs" test, making every effort to spend our tax dollars wisely with Arkansas vendors that contribute to our tax base.

- Response times to calls for service are monitored to ensure calls for service are answered in a timely manner within acceptable limits based on the type of call for service.
- Technology will be used to the extent possible that will allow officers/civilian staff to work smarter and safer.
- Computer technologies will continue to be upgraded allowing for storing and access of information to improve service to our citizens.
- Continual evaluation of equipment to ensure the agency can respond to calls for service and emergencies within the limitations of our budget.

2017 Texarkana Police -TAPD

Check out our website www.arkpolice.txkusa.org and our [facebook page](#)



Police (Depts 121, 126, 127)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	8,436,571	6,693,334	6,566,325	6,719,110
CONTRACTUAL SERVICES	156,235	183,477	195,477	229,795
MAINTENANCE	139,326	135,750	154,750	171,500
SUPPLIES	274,882	271,955	286,149	307,500
CAPITAL OUTLAY	67,718	0	0	0
OTHER	(140,846)	(133,239)	(57,441)	(57,500)
TOTAL BUDGET	6,933,886	7,151,277	7,145,260	7,370,405

POLICE/C.I.D.: (Dept 121)

PERSONNEL					
51010	SALARIES - REGULAR	4,161,515	4,315,000	4,208,000	4,328,000
51020	LONGEVITY PAY	71,679	77,000	63,000	73,000
51030	HOLIDAY PAY	188,624	198,000	189,000	198,000
51040	EDUCATION PAY	49,745	58,000	50,000	80,000
51050	TRAINING PAY	71,521	80,000	69,000	78,000
51070	CLOTHING ALLOWANCE	23,075	25,000	25,000	25,000
51090	OVERTIME	50,932	70,000	70,000	70,000
51200	F.I.C.A.	31,111	32,000	34,000	34,000
51300	MEDICARE	65,581	69,965	69,500	71,000
51400	RETIREMENT	659,781	766,659	695,000	794,000
51500	HOSPITALIZATION/LIFE	366,572	385,236	357,000	385,300
51600	WORKERS COMPENSATION	65,577	66,084	66,084	62,808
51850	TERMINATION PAY	86,755	0	137,000	50,000
TOTAL		5,892,468	6,142,944	6,032,584	6,249,108

CONTRACTUAL SERVICES					
52010	PROFESSIONAL SERVICES	16,533	20,000	28,500	20,000
	INMATE MEDICAL	0	0	0	15,000
52020	DATA PROCESSING	0	0	0	24,119
52022	DRUG TESTING/PHYSICALS	1,944	2,500	1,500	2,500
52040	PRINTING & DUPLICATING	3,119	2,500	2,500	2,500
52050	MAILING & DELIVERY	4,034	5,000	4,000	5,000
52060	UTILITY SERVICES	7,997	8,500	7,000	8,500
52070	COMMUNICATIONS	65,656	80,000	80,000	80,000
52080	DUES & SUBSCRIPTIONS	4,190	6,500	6,500	6,500
52090	ADVERTISING & PUBLICITY	5,338	5,000	6,200	6,000
52100	TRAVEL/TRAINING	20,725	25,000	25,000	25,000
52120	RENTAL OF LAND & BUILDING	0	0	600	1,200
52101	TRAINING/DUTY AMMUNITION	5,137	7,500	7,500	10,000
TOTAL		134,673	162,500	169,300	206,319

Police (Depts 121, 126, 127)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	6,436,571	6,693,334	6,586,325	6,719,110
CONTRACTUAL SERVICES	156,235	183,477	195,477	229,795
MAINTENANCE	139,326	135,750	154,750	171,500
SUPPLIES	274,882	271,955	286,149	307,500
CAPITAL OUTLAY	67,718	0	0	0
OTHER	(140,846)	(133,239)	(57,441)	(57,500)
TOTAL BUDGET	6,933,886	7,151,277	7,145,260	7,370,405
MAINTENANCE				
52180 MAINTENANCE MACH/EQUIP	12,968	15,000	13,000	30,750
52185 MAINTENANCE VEHICLES	123,601	120,000	141,000	140,000
TOTAL	136,569	135,000	154,000	170,750
SUPPLIES				
53020 OPERATING SUPPLIES	49,080	40,000	65,444	50,000
53030 FOOD	1,026	1,000	2,000	2,000
53050 CLOTHING & LINEN	52,076	40,000	60,900	60,000
53060 MINOR TOOLS & EQUIP	6,740	5,000	1,200	5,000
53070 MOTOR FUELS & LUBRICANT	144,299	175,000	127,000	160,000
53160 PRIDE ACADEMY	18,769	5,000	25,000	25,000
TOTAL	271,990	268,000	281,544	302,000
OTHER				
58510 COST RECOVERY	(9,336)	(8,000)	(6,000)	(6,000)
58512 POLICE PARITY RECOVERY	(5,500)	(7,441)	(7,441)	(7,500)
58513 CONTRACT O.T. RECOVERY	(18,993)	(15,000)	(12,000)	(12,000)
58514 FAIR O.T. RECOVERY	(31,575)	(32,000)	(32,000)	(32,000)
TOTAL	(65,404)	(62,441)	(57,441)	(57,500)
CAPITAL OUTLAY				
54204 OTHER POLICE EQUIPMENT	13,683	0	0	0
TOTAL	13,683	0	0	0
REIMBURSABLE SALARY				
51091 SCHOOL DISTRICT O.T.	24,726	20,000	16,000	15,000
51092 D.W.I. OVERTIME	30,031	40,000	38,000	40,000
51094 SPEED OVERTIME	2,522	6,500	6,000	7,000
51096 REIMB CONTRACT O.T.	17,454	12,500	12,000	12,500
51098 FAIR OVERTIME	34,421	32,000	32,000	32,000
TOTAL	109,154	111,000	104,000	108,500

Police (Depts 121, 126, 127)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	8,436,571	6,693,334	6,566,325	6,719,110
CONTRACTUAL SERVICES	156,235	183,477	195,477	229,795
MAINTENANCE	139,326	135,750	154,750	171,500
SUPPLIES	274,882	271,955	286,149	307,500
CAPITAL OUTLAY	67,718	0	0	0
OTHER	(140,846)	(133,239)	(57,441)	(57,500)
TOTAL BUDGET	6,933,886	7,151,277	7,145,260	7,370,405

COPS IN SCHOOLS: (Dept 126)

51010 SALARIES - REGULAR	48,952	50,000	40,000	0
51020 LONGEVITY PAY	712	825	900	0
51030 HOLIDAY PAY	2,440	2,500	2,500	0
51040 EDUCATION PAY	1,434	1,440	1,500	0
51050 TRAINING PAY	956	960	1,000	0
51300 MEDICARE	785	808	650	0
51400 RETIREMENT	8,251	8,988	7,400	0
51500 HOSPITALIZATION/LIFE	4,428	4,428	4,428	0
51600 WORKERS COMPENSATION	846	849	849	0
TOTAL	68,804	70,798	59,227	0
OTHER				
58510 COST RECOVERY	(75,441)	(70,798)	0	0
TOTAL	(75,441)	(70,798)	0	0

POLICE NARCOTICS (PARTIALLY GRANT FUNDED): (Dept 127)

PERSONNEL				
51010 SALARIES - REGULAR	253,603	257,000	257,000	253,000
51020 LONGEVITY PAY	5,047	5,475	4,500	3,900
51030 HOLIDAY PAY	12,667	13,000	13,000	13,000
51040 EDUCATION PAY	3,660	4,000	4,500	4,000
51050 TRAINING PAY	6,193	6,300	6,600	5,100
51070 CLOTHING ALLOWANCE	1,950	1,950	1,950	1,950
51090 OVERTIME	7,233	3,250	5,000	3,250
51300 MEDICARE	4,285	4,219	4,300	4,200
51400 RETIREMENT	44,946	46,934	47,200	49,000
51500 HOSPITALIZATION/LIFE	22,140	22,140	22,140	22,140
51600 WORKERS COMPENSATION	4,420	4,324	4,324	3,961
TOTAL	366,144	368,592	370,514	363,501

Police (Depts 121, 126, 127)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	6,436,571	6,693,334	6,566,325	6,719,110
CONTRACTUAL SERVICES	156,235	183,477	195,477	229,795
MAINTENANCE	139,326	135,750	154,750	171,500
SUPPLIES	274,882	271,955	286,149	307,500
CAPITAL OUTLAY	67,718	0	0	0
OTHER	(140,846)	(133,239)	(57,441)	(57,500)
TOTAL BUDGET	6,933,886	7,151,277	7,145,260	7,370,405

CONTRACTUAL SERVICES

52070 COMMUNICATIONS	3,881	1,500	4,400	1,500
52130 RENTAL OF EQUIPMENT	0	0	2,300	2,500
58100 PRINCIPAL	15,851	17,918	17,918	18,816
58200 INTEREST	1,830	1,559	1,559	661
TOTAL	21,562	20,977	26,177	23,477

MAINTENANCE

52180 MAINTENANCE MACH/EQUIP	2,757	750	750	750
TOTAL	2,757	750	750	750

SUPPLIES

53020 OPERATING SUPPLIES	0	605	605	500
53080 MINOR TOOLS & EQUIP	0	2,000	2,000	2,000
53070 MOTOR FUELS & LUBRICANT	2,892	3,350	2,000	3,000
TOTAL	2,892	5,955	4,605	5,500

CAPITAL OUTLAY

54001 CAPITAL OUTLAY				
54242 VEHICLES	54,035	0	0	0
TOTAL	54,035	0	0	0

Fire

PROGRAM DESCRIPTION:

The purpose of this program is to provide emergency response services to the citizens of Texarkana, Arkansas protecting them and their property from the danger of fire and other hazardous conditions. In addition, fire prevention and public education activities will be conducted to reduce the incidence of fire and related emergencies. Training will be done to maintain readiness and to comply with state and federal mandates.

PROGRAM FOCUS:

The major objective to this program is to save lives and protect property by providing our citizens with quality professional services, including fire suppression, emergency response, code administration, fire prevention, and community education, all of which will be delivered in a competent, courteous, compassionate, and ethical manner.



Texarkana Fire Department



TEXARKANA, ARKANSAS FIRE DEPARTMENT STRATEGY DEVELOPMENT PLAN (2017)

The mission statement of the Texarkana, Arkansas Fire Department:

"To save lives and protect property by providing our citizens with quality professional services, including fire suppression, emergency response, code administration, fire prevention and community education, all of which will be delivered in a competent, courteous, compassionate, and ethical manner."

We will promote a strong and diverse economic environment.

Strategy: The Texarkana, Arkansas Fire Department will actively take steps in 2017 to reduce the cost of fire insurance.

- All commercial buildings will have a pre-incident fire survey conducted.
- A master plan will be developed for a fire training facility to serve both TAFD and Miller County.
- All necessary information will be organized and presented to the insurance industry whenever the Texarkana, Arkansas Fire Department believes the information will lower fire insurance costs.

We will provide infrastructure, with the capacity to meet current and projected needs.

Strategy: The Texarkana, Arkansas Fire Department will monitor the community fire threat and make any needed adjustments to its infrastructure.

- All response times will be monitored, analyzed, and provided to the City Government each month and at the end of 2017.
- All fire hydrants will be checked in April and October of 2017.

We will promote public safety and health.

Strategy: The Texarkana, Arkansas Fire Department will have an active fire prevention campaign in 2017.

Texarkana Fire Department

- We will conduct fire prevention education in the Texarkana, Arkansas School District.
- We will provide smoke detectors for those citizens that cannot afford one.
- We will give fire safety talks to any organization that makes a request.

We will promote effective communication with one voice to the community.

Strategy: The Texarkana, Arkansas Fire Department will open diverse lines of communication with the community.

- We will communicate to the public through mass media, social media, flyers, in groups, and one on one.
- Fire prevention written material will be bought and distributed to the community in 2017.

We will provide a workplace that fosters creative ideas for delivery of core services.

Strategy: The Texarkana, Arkansas Fire Department will encourage employee input and participation.

- A Safety Committee will be established in 2017. This will give our personnel direct input on all safety issues.
- The Fire Chief will actively seek out and consider all ideas to improve our service to the public.

We will provide high quality customer focused basic services at a reasonable cost.

Strategy: The Texarkana, Arkansas Fire Department will monitor services and costs and adjust when necessary.

- Each month all expenditures will be analyzed for prudence and budgetary concerns.
- Any complaints from the community will be taken seriously and will be investigated.

We will promote safe, decent, and affordable housing.

Strategy 1: The Texarkana, Arkansas Fire Department will keep housing safe and decent through code enforcement.

- All building plans for multi-family housing in Texarkana, Arkansas will be examined for safety and code compliance in 2016.

Strategy 2: The Texarkana, Arkansas Fire Department will help keep housing affordable by taking steps to decrease the cost of fire insurance.

- All commercial buildings will have a pre-incident fire survey conducted.
- Studies will be done in 2017 to determine what our department needs to do to improve our Public Protection Class rating.

Fire (Dept 131)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	4,193,673	4,343,962	4,313,729	4,493,974
CONTRACTUAL SERVICES	66,675	74,950	80,063	81,910
MAINTENANCE	61,572	75,000	77,000	77,000
SUPPLIES	52,236	75,850	48,725	55,000
CAPITAL OUTLAY	14,091	0	0	36,000
OTHER	(8,001)	(6,500)	(7,110)	(7,000)
TOTAL BUDGET	4,380,246	4,563,262	4,512,407	4,736,885

PERSONNEL					
51010	SALARIES - REGULAR	2,729,874	2,749,000	2,695,000	2,821,000
51020	LONGEVITY PAY	63,111	68,100	66,000	69,600
51030	HOLIDAY PAY	137,045	139,000	138,000	140,000
51040	EDUCATION PAY	31,171	32,000	32,000	31,000
51050	TRAINING PAY	51,792	53,000	52,000	51,000
51070	CLOTHING ALLOWANCE	2,000	2,000	2,000	2,000
51080	CAR ALLOWANCE	7,200	7,200	7,200	7,200
51090	OVERTIME	169,811	200,000	235,000	170,000
51200	F.I.C.A	2,110	2,700	2,200	2,200
51300	MEDICARE	42,020	46,472	45,000	48,000
51400	RETIREMENT	596,220	647,416	645,000	815,000
51500	HOSPITALIZATION/LIFE	255,348	256,824	253,000	256,824
51600	WORKERS COMPENSATION	103,268	93,250	93,251	80,150
51850	TERMINATION PAY	2,703	47,000	48,078	0
TOTAL		4,193,673	4,343,962	4,313,729	4,493,974

CONTRACTUAL SERVICES					
52010	PROFESSIONAL SERVICES	1,366	6,500	8,600	6,500
52020	DATA PROCESSING	0	0	0	1,910
52022	DRUG TESTING/PHYSICALS	90	500	500	500
52040	PRINTING & DUPLICATING	835	2,200	2,200	2,000
52050	MAILING & DELIVERY	211	250	250	250
52060	UTILITY SERVICES	31,593	35,000	30,000	35,000
52070	COMMUNICATIONS	22,814	21,000	28,900	21,000
52080	DUES & SUBSCRIPTIONS	3,463	3,200	3,200	3,200
52090	ADVERTISING & PUBLICITY	1,013	1,250	1,200	1,200
52100	TRAVEL/TRAINING	5,290	5,000	5,163	10,000
52130	RENTAL OF EQUIPMENT	0	50	50	350
TOTAL		66,675	74,950	80,063	81,910

MAINTENANCE					
52150	MAINTENANCE LAND/BUILDG	12,084	15,000	14,000	14,000
52180	MAINTENANCE MACH/EQUIP	3,798	25,000	21,000	21,000
52185	MAINTENANCE VEHICLES	45,690	35,000	42,000	42,000
TOTAL		61,572	75,000	77,000	77,000

Fire (Dept 131)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	4,193,673	4,343,962	4,313,729	4,493,974
CONTRACTUAL SERVICES	66,675	74,950	80,063	81,910
MAINTENANCE	61,572	75,000	77,000	77,000
SUPPLIES	52,236	75,850	48,725	55,000
CAPITAL OUTLAY	14,091	0	0	36,000
OTHER	(8,001)	(6,500)	(7,110)	(7,000)
TOTAL BUDGET	4,380,246	4,563,262	4,512,407	4,736,885

SUPPLIES

53020 OPERATING SUPPLIES	14,560	18,000	15,000	15,000
53050 CLOTHING & LINEN	14,638	18,000	15,000	15,000
53060 MINOR TOOLS & EQUIP	1,001	900	800	1,000
53070 MOTOR FUELS & LUBRICANT	21,254	38,000	17,000	22,000
53080 MATERIALS LAND/BUILDING	150	350	425	1,000
53110 MATERIALS MACH/EQUIP	633	600	500	1,000
TOTAL	52,236	75,850	48,725	55,000

CAPITAL OUTLAY

54001 CAPITAL OUTLAY	14,091	0	0	36,000
TOTAL	14,091	0	0	36,000

OTHER

50500 FIREWORK PERMITS	375	1,500	1,000	1,000
58510 COST RECOVERY	(135)	0	(110)	0
58514 FAIR O.T. RECOVERY	(8,241)	(8,000)	(8,000)	(8,000)
TOTAL	(8,001)	(6,500)	(7,110)	(7,000)

Agencies

PROGRAM DESCRIPTION:

The purpose of this department is to allocate the General Fund resources that do not belong to a specific department.

The primary categories are:

- Personnel/Professional Services, which includes unemployment, election costs, insurance, publishing of City Ordinances as required by state statute, Criminal Investigation Secretary, and pension contributions.
- Capital Outlay, which varies from year to year.
- Debt service payments, which include short term notes on capital, such as payments on the 2012 Franchise Fee Bond and 2015 Franchise Fee Debt Service.
- Contributions to various entities, which include the Bi-State Justice Building and the Texarkana Public Library.
- Services, which include Code Red, E-911 payments, Farmer's Market contributions, Crimestoppers Coordinator, Texarkana Urban Transit District, Texarkana Regional Airport, and the Animal Care and Adoption Center.



Agencies (Dept 181)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL / PROFESSIONAL SERVICES	1,041,411	1,152,496	1,153,319	747,161
CAPITAL OUTLAY	10,541	0	5,228	0
DEBT SERVICE	1,162,519	1,138,451	1,111,992	1,078,411
CONTRIBUTIONS	2,284,073	2,470,412	2,470,412	2,926,980
SERVICES	448,886	495,971	499,871	465,771
TOTAL BUDGET	4,947,430	5,257,330	5,240,822	5,218,323
PERSONNEL / PROFESSIONAL SERVICES				
51700 UNEMPLOYMENT	5,223	13,000	13,000	13,000
51910 MISCELLANEOUS EXPENSES	0	0	5,000	0
52010 PROFESSIONAL SERVICES	998	37,630	39,486	0
52020 DATA PROCESSING	0	0	567	567
52060 UTILITY SERVICES	0	1,000	1,000	1,000
52070 COMMUNICATIONS	9	0	0	0
52090 ADVERTISING & PUBLICITY	0	1,600	4,000	3,000
52195 INSURANCE EXPENSE	109,998	109,998	100,998	108,499
57506 HISTORIC DISTRIC COMM	3,982	48,172	48,172	5,000
58408 CID SECRETARY	17,828	18,096	18,096	18,096
59613 FIRE PENSION FUND	336,219	339,000	339,000	0
59614 POLICE PENSION FUND	517,154	534,000	534,000	548,000
59611 TAPERS PENSION FUND	50,000	50,000	50,000	50,000
TOTAL	1,041,411	1,152,496	1,153,319	747,161
CAPITAL OUTLAY				
54001 CAPITAL OUTLAY	10,541	0	5,228	0
TOTAL	10,541	0	5,228	0
DEBT SERVICE				
58150 S/T FINANCING - PRIN	259,473	264,691	264,604	232,141
58250 S/T FINANCING - INT	13,634	8,416	8,503	3,309
59313 2010 FRAN FEE REV BOND	173,338	0	0	0
59316 2012 FRAN FEE REV BOND	617,566	617,303	616,870	616,602
59335 2015 FRAN FEE BOND FUND	0	0	222,015	226,359
59336 2015 FRAN FEE DEBT SERVICE	98,508	248,041	0	0
TOTAL	1,162,519	1,138,451	1,111,992	1,078,411
CONTRIBUTIONS				
58406 BSJB CONTRIBUTION	2,255,116	2,465,412	2,465,412	2,921,980
59212 RSVP FUND	23,957	0	0	0
59601 LIBRARY FUND	5,000	5,000	5,000	5,000
TOTAL	2,284,073	2,470,412	2,470,412	2,926,980
SERVICES				
53157 CODE RED SERVICES	9,063	9,063	9,063	9,063
58419 E-911 PAYMENTS	18,540	18,540	18,540	18,540

Agencies (Dept 181)

EXPENDITURES	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
PERSONNEL / PROFESSIONAL SERVICES	1,041,411	1,152,496	1,153,319	747,161
CAPITAL OUTLAY	10,541	0	5,228	0
DEBT SERVICE	1,162,519	1,138,451	1,111,992	1,078,411
CONTRIBUTIONS	2,284,073	2,470,412	2,470,412	2,926,980
SERVICES	448,886	495,971	499,871	465,771
TOTAL BUDGET	4,947,430	5,257,330	5,240,822	5,218,323
58424 FARMERS MARKET CONTRIB	627	700	600	600
58444 CRIMESTOPPERS COORD	24,000	24,000	24,000	24,000
58445 URBAN TRANSIT DISTRICT	80,506	90,000	88,000	90,000
58446 REGIONAL AIRPORT	135,900	168,668	168,668	131,318
58501 INMATE LEG MONITOR PRGM	520	0	1,000	750
58531 ANIMAL SHELTER	179,730	185,000	190,000	191,500
TOTAL	448,886	495,971	499,871	465,771

Animal Care & Adoption Center



The mission of the Animal Care and Adoption Center is to assist, protect, and educate the public on animal care and welfare issues.

RESPONSIBILITIES:

To enforce City of Texarkana, Arkansas ordinances and issue citations accordingly; pick up stray and abandoned animals; promote animal adoption programs in the community and on the internet; work closely with rescue and other agencies; trap stray dogs and cats; investigate reports of animal cruelty and neglect;

visit schools and teach responsible pet ownership; bite prevention and recognition of rabies and animal behavior; rescue sick and injured animals.

At the Animal Care & Adoption Center, we encourage and respect the animal-human bond while anticipating and providing services that ensure public health and safety through the proper promotion of animal welfare. Proactive animal-control enforcement, quality education in recognizing and preventing animal cruelty, and the enactment of progressive humane initiatives to relieve animal suffering are imperative. We also provide care and placement for unwanted animals through quality adoptions, licensed rescue, foster programs, and transport programs.

The Animal Care and Adoption Center is a "full service" operation. We take in animals that are brought in by the Cities of Texarkana, Arkansas, Texarkana, Texas, Nash, Texas, and Wake Village, Texas Animal Control officers, animals owned by citizens of Miller and Bowie County, and unwanted strays found in Miller and Bowie County. The Animal Care & Adoption Center also adopts animals out to the public. The adoption fee is \$40.00 for dogs and \$20.00 for cats. All animals are required to be spayed/neutered prior to leaving the shelter.

- The Animal Care and Adoption Center will provide shelter and housing for unwanted or stray animals. The shelter will attempt to find the owner of lost animals and reunite the owner with their animal.
- The Animal Care and Adoption Center will work with recognized rescue groups in trying to rescue as many animals from the shelter that are not reclaimed by their owners.
- The Animal Care and Adoption Center will also support the ordinances and laws of the county and state and assist the Animal Control Division in enforcing those laws pertaining to animal control and management.

Charles Lokey, Director
203 Harrison Street
Texarkana, Arkansas 71854
Fax: (870)774-4518
Phone: (870)773-6388
Email: Charles.Lokey@txkusa.org

Animal Shelter & Animal Control (Dept 191)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	262,772	292,605	258,210	268,265
CONTRACTUAL SERVICES	76,729	65,596	71,197	75,644
MAINTENANCE	3,046	25,750	26,700	24,000
SUPPLIES	36,813	47,100	44,700	48,000
TOTAL BUDGET	379,360	431,051	400,807	415,909

PERSONNEL					
51010	SALARIES - REGULAR	184,175	204,500	181,000	187,000
51020	LONGEVITY PAY	1,125	1,575	1,575	1,500
51050	TRAINING PAY	837	720	750	720
51080	CAR ALLOWANCE	3,600	3,600	3,600	3,600
51090	OVERTIME	5,735	7,000	7,000	4,000
51200	F.I.C.A.	11,640	13,493	12,000	12,200
51300	MEDICARE	2,722	3,222	2,900	2,900
51400	RETIREMENT	18,843	21,750	19,500	19,700
51500	HOSPITALIZATION/LIFE	30,627	35,424	28,100	35,424
51600	WORKERS' COMP INSURANCE	1,706	1,321	1,321	1,221
51850	TERMINATION PAY	1,762	0	464	0
TOTAL		262,772	292,605	258,210	268,265

CONTRACTUAL SERVICES					
52010	PROFESSIONAL SERVICES	46,782	29,500	39,000	40,000
52020	DATA PROCESSING	946	946	567	2,194
52022	DRUG TESTING/PHYSICALS	90	150	180	200
52050	MAILING & DELIVERY	79	250	100	250
52060	UTILITIES	21,992	24,000	20,000	22,000
52070	COMMUNICATIONS	4,660	4,600	5,500	6,000
52080	DUES & SUBSCRIPTIONS	210	400	400	300
52085	OTHER FEES	524	600	300	600
52090	ADVERTISING & PUBLICITY	185	150	150	100
52100	TRAVEL/TRAINING	1,261	3,500	3,500	2,500
52135	LEASE OF EQUIPMENT	0	1,500	1,500	1,500
TOTAL		76,729	65,596	71,197	75,644

MAINTENANCE					
52150	MAINTENANCE LAND/BUILDG	2,474	22,000	22,000	20,000
52180	MAINTENANCE MACH/EQUIP	0	750	700	1,000
52185	MAINTENANCE VEHICLES	572	3,000	4,000	3,000
TOTAL		3,046	25,750	26,700	24,000

Animal Shelter & Animal Control (Dept 191)

EXPENDITURES	<i>ACTUAL</i> <i>2015</i>	<i>BUDGET</i> <i>2016</i>	<i>ESTIMATED</i> <i>2016</i>	<i>PROPOSED</i> <i>2017</i>
PERSONNEL	262,772	292,605	258,210	268,265
CONTRACTUAL SERVICES	76,729	65,596	71,197	75,644
MAINTENANCE	3,046	25,750	26,700	24,000
SUPPLIES	36,813	47,100	44,700	48,000
TOTAL BUDGET	379,360	431,051	400,807	415,909

SUPPLIES

53020 OPERATING SUPPLIES	26,463	30,000	31,000	32,000
53050 CLOTHING & LINEN	1,301	1,500	1,500	750
53060 MINOR TOOLS & EQUIP	709	600	600	750
53070 MOTOR FUELS & LUBRICANT	5,522	6,500	4,100	6,000
53162 MEDICAL SUPPLIES	6,263	8,500	7,500	8,500
53300 PRIOR YEAR CORRECTION EXP	(3,445)	0	0	0
TOTAL	36,813	47,100	44,700	48,000

Federal Jag Grant (Dept 214)

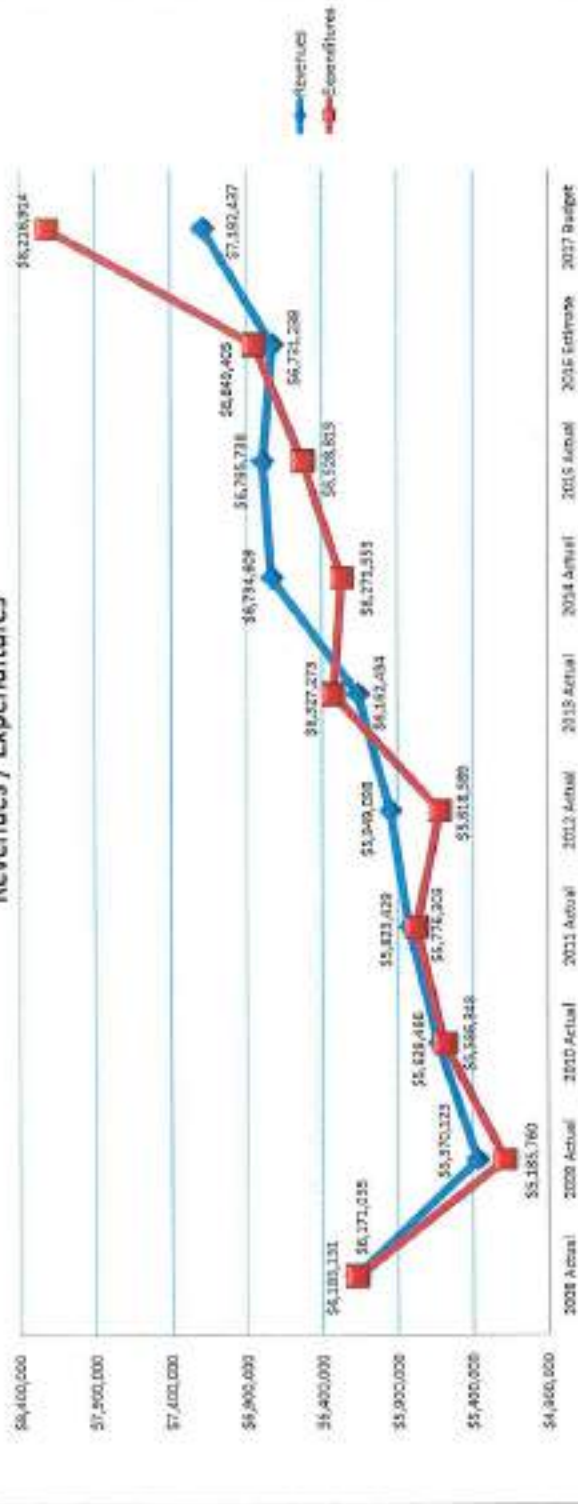
EXPENDITURES	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
CAPITAL OUTLAY	330	19,105	37,320	18,000
TOTAL BUDGET	330	19,105	37,320	18,000

CAPTIAL OUTLAY				
53020 OPERATING SUPPLIES	330	19,105	37,320	18,000
TOTAL	330	19,105	37,320	18,000

PUBLIC WORKS

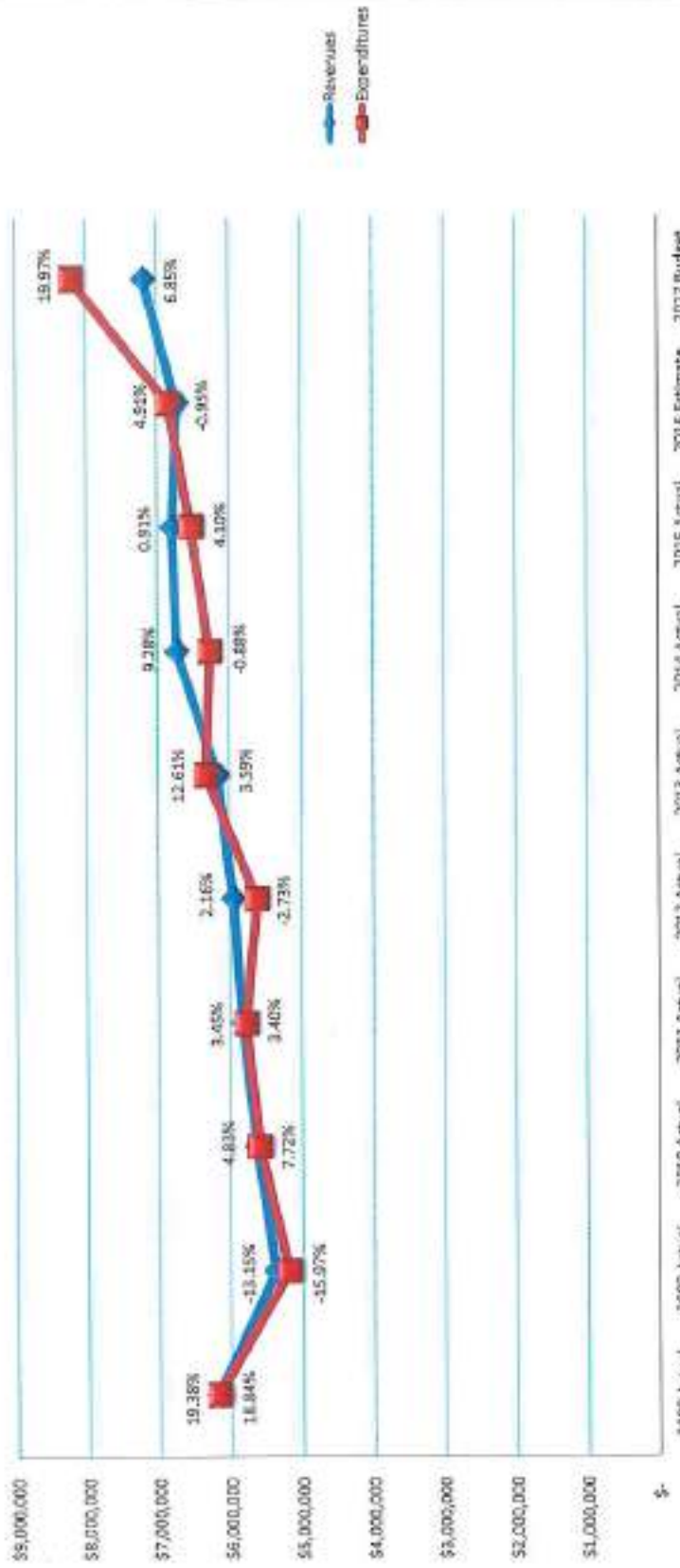


Public Works 2008 - 2017 Revenues / Expenditures

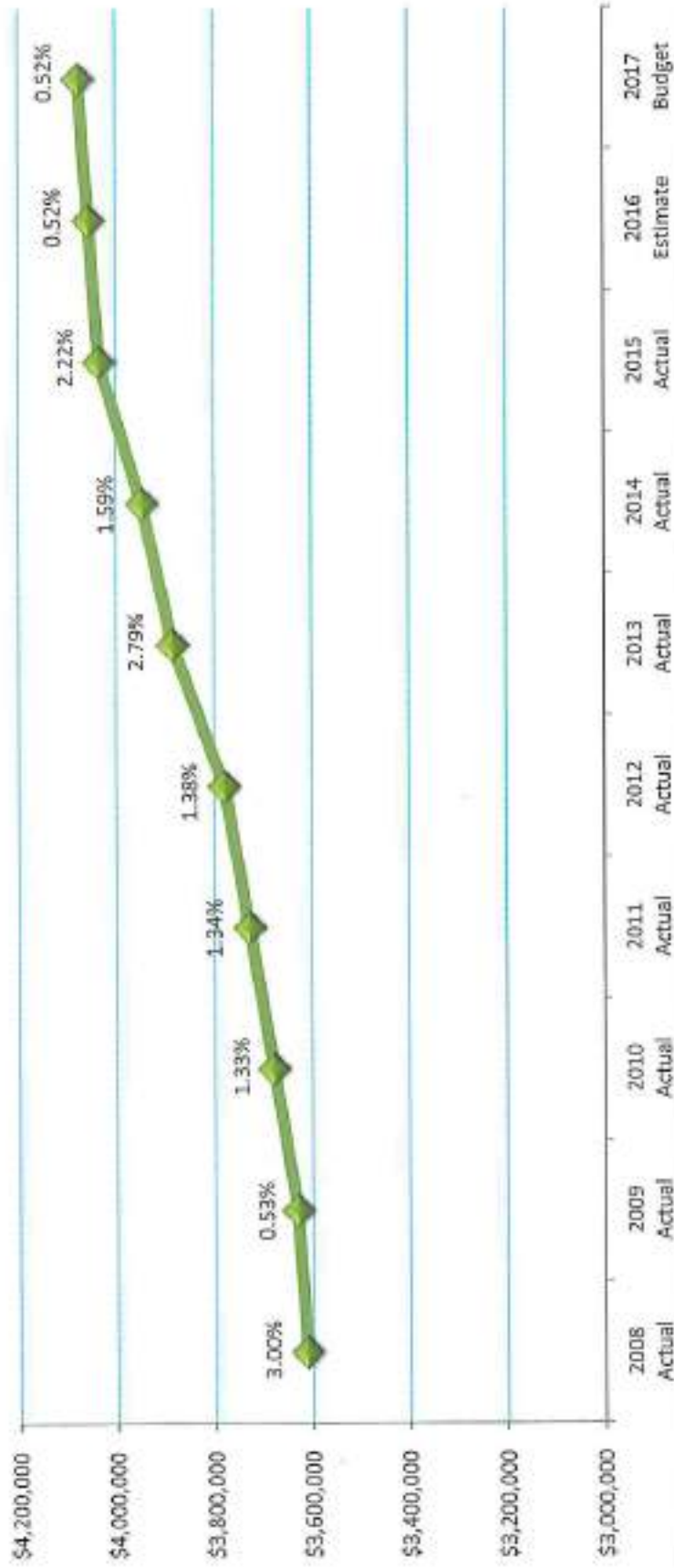


Public Works 2008 - 2017

Change in Revenues / Expenditures



Public Works 2008 - 2017 Refuse Revenue Growth



Public Works 2008 - 2017 State Turnback Revenue Growth



Public Works Fund Summary (201)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	736,778		980,829	974,476
<u>REVENUES</u>				
GENERAL PROPERTY TAX	96,976	97,000	99,800	101,800
WATER & SEWER	87,793	88,500	87,000	88,000
REFUSE	4,033,952	4,075,000	4,055,000	4,076,000
LICENSES & PERMITS	160,653	144,100	151,750	145,700
STATE TURNBACK	1,971,920	1,975,000	1,981,000	1,982,000
OTHER REVENUE	444,444	721,804	376,688	798,937
APPROPRIATED FUND BALANCE				
TOTAL REVENUES	6,795,738	7,101,404	6,731,238	7,192,437
<u>EXPENDITURES</u>				
REFUSE	3,623,672	3,700,164	3,664,293	3,853,818
STREET	1,388,868	1,724,003	1,394,454	1,784,399
BUILDING MAINTENANCE	146,956	159,050	146,880	160,927
PARKS & RECREATION	385,092	853,496	475,666	978,932
ENVIRONMENTAL MAINTENANCE	171,539	205,855	202,355	216,424
PLANNING	113,793	171,433	157,215	167,041
CODE ENFORCEMENT	339,373	403,958	392,120	412,278
ENGINEERING	53,059	60,985	58,316	61,997
OTHER	197,167	345,360	191,222	402,278
ADC WORK RELEASE	109,294	178,184	166,884	178,820
TOTAL EXPENDITURES	6,528,813	7,802,489	6,849,405	8,216,914
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	244,051		(6,353)	(824,478)
STORM WATER RESTRICTED RESERVE USED/ALLOCATED	(22,874)		111,815	200,000
ENDING FUND BALANCE	980,829		974,476	150,000
NUMBER OF DAYS OF EXPENDITURES IN FUND BALANCE	55		52	7

STATEMENT OF REVENUE

Public Works Fund

	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
<u>GENERAL PROPERTY TAX</u>				
41000 CURRENT PROPERTY TAXES	87,105	87,000	90,000	92,000
41010 DELINQUENT PROP. TAXES	9,871	10,000	9,800	9,800
TOTAL	96,976	97,000	99,800	101,800
<u>REFUSE</u>				
45900 REFUSE CHARGES	4,033,952	4,075,000	4,055,000	4,076,000
TOTAL	4,033,952	4,075,000	4,055,000	4,076,000
<u>WATER & SEWER</u>				
45904 REFUSE-STORM WATER	87,793	88,500	87,000	88,000
TOTAL	87,793	88,500	87,000	88,000
<u>LICENSES & PERMITS</u>				
43110 BUILDING PERMITS	79,328	77,500	85,000	81,000
43111 OCCUPANCY PERMITS	3,048	3,000	3,000	3,000
43112 DEMOLITION PERMITS	1,001	1,500	1,100	1,200
43120 ELECTRICAL PERMITS	14,903	9,500	9,400	9,500
43130 PLUMBING PERMITS	36,411	30,000	27,000	30,000
43140 ZONING PERMITS	2,715	3,500	250	1,000
43170 BILLBOARD PERMITS	11,986	11,000	13,000	11,000
43190 TREE PERMITS	1,250	0	0	0
43200 ENGINEERING FEES	690	600	3,500	1,000
43500 MISCELLANEOUS PERMITS	9,323	7,500	9,500	8,000
TOTAL	160,653	144,100	151,750	145,700
<u>STATE TURNBACK</u>				
44000 STATE TURNBACK	1,387,408	1,385,000	1,352,000	1,352,000
44001 STATE 1/2 CENT TAX STREETS	584,512	590,000	609,000	630,000
TOTAL	1,971,920	1,975,000	1,961,000	1,982,000
<u>OTHER REVENUE</u>				
41250 SALES & USE TAX REFUND	502	0	43	0
43210 RECYCLING FEES-BULBS	136	0	150	150
43211 RECYCLING FEES - PAPER	0	0	4,000	4,000
43212 RECYCLING FEES - METAL	0	0	200	200
47170 SAFE ROUTE TO SCHOOLS	0	60,000	0	60,000
47500 STATE GRANTS	216,036	354,635	129,971	413,543
47600 FEMA REIMBURSEMENT	38,884	0	20,514	100,956
47900 MISCELLANEOUS GRANTS	22,875	119,779	5,000	0
48010 INTEREST EARNED	1,141	750	1,300	900
48200 MISCELLANEOUS	12,236	500	940	700
48210 WEED LOTS	0	1,000	121	500
48400 DONATIONS	1,050	21,640	0	46,886
48510 INSURANCE PROCEEDS	13,956	0	18,449	0

STATEMENT OF REVENUE

Public Works Fund

48511 COST RECOVERY	14,307	3,500	33,000	5,000
48901 RENTAL RECOVERY	13,321	10,000	13,000	10,000
49602 A & P FUND	110,000	150,000	150,000	156,302
TOTAL	444,444	721,804	376,688	798,937

GRAND TOTAL 6,795,738 7,101,404 6,731,238 7,192,437

Refuse

PROGRAM DESCRIPTION:

The Refuse Division is under the supervision of the Public Works Director. Duties of this division include managing and promoting the City's recycling program. The Refuse Operator I (recycling) assists the Public Works staff in developing a recycling program that will generate revenue and become self-sustaining. Responsibilities include assisting in locating and writing grants, preparing hauler billing and audit reports, and creating an educational outreach program.

PROGRAM FOCUS:

The focus of this division is to enhance recycling awareness, opportunities, and participation in the community. This includes providing receptacles for recycling, separating and baling material, and working with businesses and residents to encourage participation.



Refuse (Dept 140)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	41,610	45,072	45,612	45,926
CONTRACTUAL SERVICES	2,868,729	3,125,546	3,036,635	3,224,054
MAINTENANCE	431	700	700	700
SUPPLIES	4,814	7,400	7,400	7,400
CAPITAL OUTLAY	0	7,259	7,259	7,259
OTHER	708,088	514,187	566,688	568,480
TOTAL BUDGET	3,623,672	3,700,164	3,664,293	3,853,818
PERSONNEL				
51010 SALARIES - REGULAR	29,247	30,000	30,500	31,000
51020 LONGEVITY PAY	225	300	300	375
51090 OVERTIME	2,132	2,600	2,600	2,600
51200 F.I.C.A.	1,960	2,100	2,100	2,100
51300 MEDICARE	458	510	500	500
51400 RETIREMENT	3,160	3,300	3,350	3,400
51500 HOSPITALIZATION/LIFE	4,428	4,428	4,428	4,428
51600 WORKERS COMPENSATION	0	1,834	1,834	1,523
TOTAL	41,610	45,072	45,612	45,926
CONTRACTUAL SERVICES				
52010 PROFESSIONAL SERVICES	0	3,600	3,600	3,600
52020 DATA PROCESSING	0	0	0	239
52022 DRUG TESTING/PHYSICALS	0	100	100	100
52050 MAILING & DELIVERY	0	300	300	300
52060 UTILITY SERVICES	548	1,500	700	1,000
52070 COMMUNICATIONS	1,122	1,500	1,200	1,500
52080 DUES & SUBSCRIPTIONS	7,181	8,035	8,035	8,100
52090 ADVERTISING & PUBLICITY	219	4,635	2,300	4,000
52100 TRAVEL/TRAINING	925	1,900	1,900	1,900
52904 REFUSE-STORM WATER	0	93,500	93,500	96,300
52905 REFUSE-RESIDENTIAL	1,434,499	1,466,520	1,473,000	1,517,190
52906 REFUSE-COMMERCIAL	1,168,949	1,227,480	1,162,000	1,264,305
52907 LANDFILL CHARGES-RESID	247,473	301,476	275,000	310,520
52909 LANDFILL CHARGES-SHOP	7,813	15,000	15,000	15,000
TOTAL	2,868,729	3,125,546	3,036,635	3,224,054
MAINTENANCE				
52185 MAINTENANCE VEHICLES	431	700	700	700
TOTAL	431	700	700	700
SUPPLIES				
53020 OPERATING SUPPLIES	3,856	5,500	5,500	5,500
53030 FOOD	57	400	400	400
53070 MOTOR FUELS & LUBRICANT	901	1,500	1,500	1,500
TOTAL	4,814	7,400	7,400	7,400

Refuse (Dept 140)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	41,610	45,072	45,612	45,926
CONTRACTUAL SERVICES	2,868,729	3,125,546	3,036,635	3,224,054
MAINTENANCE	431	700	700	700
SUPPLIES	4,814	7,400	7,400	7,400
CAPITAL OUTLAY	0	7,259	7,259	7,259
OTHER	708,088	514,187	566,688	568,480
TOTAL BUDGET	3,623,672	3,700,164	3,664,293	3,853,818

CAPITAL OUTLAY				
54001 CAPITAL OUTLAY	0	7,259	7,259	7,259
TOTAL	0	7,259	7,259	7,259

OTHER				
52910 UNCOLLECTABLE ACCOUNTS	64,241	0	47,640	50,000
54014 PUBLIC WORKS EQUIPMENT	0	12,599	12,599	13,000
54020 RECYCLING FACILITY PROGRAM	151,382	11,448	11,448	8,480
58510 COST RECOVERY	(360)	(8,800)	0	0
59101 GENERAL FUND	492,825	498,940	495,000	497,000
TOTAL	708,088	514,187	566,688	568,480

Street

PROGRAM DESCRIPTION:

The Streets Division is supervised by the Public Works Superintendent. Duties of this division are widely varied and include maintenance of over 300 miles of streets, over 34 miles of major drainage ditches, and numerous miles of drainage facilities within the public right of way. The Streets Department provides maintenance of existing subdivision streets, as well as replacement of those streets which are failing. It also provides for the repair of utility street cuts and street sweeping. The traffic control group within the Streets Department installs and maintains street signs and traffic signals, paints center and edge lines along roads, and maintains all City-owned street lighting. This division provides housing demolition when private property owners do not comply with City codes.

PROGRAM FOCUS:

The focus of this division is to enhance the quality of life for the citizens of Texarkana by providing regular street and drainage maintenance activities. These activities include street cleaning, street repair, street resurfacing, bridge repair, ditch-digging/cleaning, rights-of-way mowing and cleaning, and tree trimming. It is also responsible for removal of debris placed along the public right of way. In the event of winter storms, the Streets Division is responsible for clearing snow and ice from City roadways.

Included among the responsibilities of the Street Division is also the responsibility for quality of life enhancements through the installation and repair of traffic signs, as well as traffic control pavement markings on City streets.



Street (Dept 141)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	631,175	717,053	590,175	732,417
CONTRACTUAL SERVICES	445,425	481,550	423,579	485,582
MAINTENANCE	10,755	25,000	11,200	25,000
SUPPLIES	267,256	337,400	329,500	337,400
CAPITAL OUTLAY	51,812	205,000	55,000	230,000
OTHER	(17,555)	(42,000)	(15,000)	(26,000)
TOTAL BUDGET	1,388,868	1,724,003	1,394,454	1,784,399

PERSONNEL

51010 SALARIES - REGULAR	445,293	523,000	437,000	541,600
51020 LONGEVITY PAY	3,698	4,725	4,725	4,725
51050 TRAINING PAY	862	1,920	1,000	1,200
51080 CAR ALLOWANCE	7,200	7,200	6,000	7,200
51090 OVERTIME	9,089	13,000	7,500	13,000
51200 F.I.C.A.	29,112	34,100	28,300	35,200
51300 MEDICARE	6,808	8,000	6,700	8,300
51400 RETIREMENT	46,564	55,000	45,600	56,800
51500 HOSPITALIZATION/LIFE	44,846	58,000	41,200	53,136
51600 WORKERS COMPENSATION	19,525	12,108	12,065	11,256
51850 TERMINATION PAY	18,178	0	85	0
TOTAL	631,175	717,053	590,175	732,417

CONTRACTUAL SERVICES

52010 PROFESSIONAL SERVICES	32,912	28,000	19,609	30,000
52020 DATA PROCESSING	0	0	0	1,672
52022 DRUG TESTING/PHYSICALS	405	550	200	400
52023 PROFESSIONAL SRVCS - MPO	9,665	15,600	15,600	12,000
52040 PRINTING & DUPLICATING	0	0	60	100
52050 MAILING & DELIVERY	0	0	150	150
52060 UTILITY SERVICES	69,219	74,200	60,000	70,000
52070 COMMUNICATIONS	11,273	12,400	11,500	11,500
52080 DUES & SUBSCRIPTIONS	311	1,100	1,000	1,100
52085 OTHER FEES	0	0	60	60
52090 ADVERTISING & PUBLICITY	1,411	2,000	1,300	1,500
52100 TRAVEL/TRAINING	7,812	8,300	8,300	9,000
52130 RENTAL OF EQUIPMENT	5,934	7,300	17,700	46,000
52140 STREET LIGHT RENTAL	306,483	330,000	286,000	300,000
52195 INSURANCE EXPENSE	0	2,100	2,100	2,100
TOTAL	445,425	481,550	423,579	485,582

MAINTENANCE

52185 MAINTENANCE VEHICLES	10,755	25,000	11,200	25,000
TOTAL	10,755	25,000	11,200	25,000

Street (Dept 141)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	631,175	717,053	590,175	732,417
CONTRACTUAL SERVICES	445,425	481,550	423,579	485,582
MAINTENANCE	10,755	25,000	11,200	25,000
SUPPLIES	267,256	337,400	329,500	337,400
CAPITAL OUTLAY	51,812	205,000	55,000	230,000
OTHER	(17,555)	(42,000)	(15,000)	(26,000)
TOTAL BUDGET	1,388,868	1,724,003	1,394,454	1,784,399

SUPPLIES

53020 OPERATING SUPPLIES	10,434	21,000	15,000	21,000
53030 FOOD	991	1,000	1,000	1,000
53050 CLOTHING & LINEN	5,054	5,200	4,800	5,200
53060 MINOR TOOLS & EQUIP	3,572	5,200	4,700	5,200
53070 MOTOR FUELS & LUBRICANT	30,959	38,000	34,000	38,000
53080 MATERIALS LAND/BUILDING	9,617	30,000	30,000	30,000
53090 MATERIALS STREETS/BRIDGE	134,256	150,000	150,000	150,000
53100 MATERIALS TRAFFIC CONTR	37,345	37,000	30,000	37,000
53110 MATERIALS MACH/EQUIP	35,028	50,000	60,000	50,000
TOTAL	267,256	337,400	329,500	337,400

CAPITAL OUTLAY

54001 CAPITAL OUTLAY	51,812	55,000	55,000	80,000
54336 U OF A WAY	0	150,000	0	150,000
TOTAL	51,812	205,000	55,000	230,000

OTHER

56012 HOUSING DEMOLITION	7,194	0	0	0
58510 COST RECOVERY	(24,749)	(17,000)	(950)	(1,000)
59203 C.D.B.G. FUND	0	(25,000)	(14,050)	(25,000)
TOTAL	(17,555)	(42,000)	(15,000)	(26,000)

Building Maintenance

PROGRAM DESCRIPTION:

The Building Maintenance Division is under the supervision of the Building Maintenance Superintendent and is responsible for the maintenance of twelve (12) City buildings. In addition, it is responsible for custodial services in City Hall. The 12 buildings include five (5) fire stations, four (4) neighborhood centers, City Hall, Public Works, and the Animal Care and Adoption Center.

PROGRAM FOCUS:

The Building Maintenance Division's mission is to provide a safe, comfortable work environment for City employees while delivering all maintenance and preventative maintenance needed to extend the life of City-owned buildings and service locations. The department is also responsible for maintaining the aesthetics of City property.



Building Maintenance (Dept 142)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	44,429	46,532	46,632	47,915
CONTRACTUAL SERVICES	41,241	47,650	36,300	47,889
MAINTENANCE	117	620	300	600
SUPPLIES	20,758	21,650	21,050	21,650
CAPITAL OUTLAY	40,411	41,624	41,624	42,873
OTHER	0	974	974	0
TOTAL BUDGET	146,956	159,050	146,880	160,927
PERSONNEL				
51010 SALARIES - REGULAR	32,663	34,000	34,000	35,000
51020 LONGEVITY PAY	600	675	675	750
51090 OVERTIME	250	550	550	550
51200 F.I.C.A.	2,078	2,200	2,200	2,300
51300 MEDICARE	486	500	550	600
51400 RETIREMENT	3,351	3,500	3,550	3,700
51500 HOSPITALIZATION/LIFE	4,428	4,428	4,428	4,428
51600 WORKERS COMPENSATION	573	679	679	587
TOTAL	44,429	46,532	46,632	47,915
CONTRACTUAL SERVICES				
52020 DATA PROCESSING	0	0	0	239
52060 UTILITY SERVICES	40,057	46,400	34,400	46,400
52070 COMMUNICATIONS	1,184	1,250	1,900	1,250
TOTAL	41,241	47,650	36,300	47,889
MAINTENANCE				
52185 MAINTENANCE VEHICLES	117	620	300	600
TOTAL	117	620	300	600
SUPPLIES				
53020 OPERATING SUPPLIES	4,141	4,200	3,500	4,200
53050 CLOTHING & LINEN	1,155	1,150	1,300	1,150
53070 MOTOR FUELS & LUBRICANTS	485	850	800	850
53080 MATERIALS LAND/BUILDING	3,607	4,650	4,650	4,650
53110 MATERIALS MACH/EQUIP	11,370	10,800	10,800	10,800
TOTAL	20,758	21,650	21,050	21,650
CAPITAL OUTLAY				
54001 CAPITAL OUTLAY	40,411	41,624	41,624	42,873
TOTAL	40,411	41,624	41,624	42,873
OTHER				
57506 HISTORIC DISTRICT COMM	0	974	974	0
TOTAL	0	974	974	0

Parks & Recreation

PROGRAM DESCRIPTION:

The Parks Division strives to create a meaningful parks system that provides quality leisure services and promotes the natural environment and the health of the community, while also strengthening the diversity of a democratic society. The Parks Division maintains 19 parks, which encompasses over 235 acres, and one swimming pool.

PROGRAM FOCUS:

The Parks and Recreation Division's mission is to provide a safe and comfortable environment for citizens of Texarkana to gather and relax while enjoying the outside environment. This department focuses on maintaining the parks through scheduled cuttings, refuse collection, and general all-round cleaning, while also developing close working relations with local organizations to prepare the parks for upcoming events.



Parks & Recreation (Dept 143)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	208,986	229,879	222,595	239,230
CONTRACTUAL SERVICES	42,664	48,625	48,300	51,039
MAINTENANCE	1,986	4,000	4,000	4,000
SUPPLIES	67,768	113,200	86,008	87,200
OTHER	63,688	457,792	114,763	597,464
TOTAL BUDGET	385,092	853,496	475,666	978,932
PERSONNEL				
51010 SALARIES - REGULAR	146,252	160,500	157,600	169,000
51020 LONGEVITY PAY	3,975	4,275	4,275	4,275
51050 TRAINING PAY	717	720	730	720
51090 OVERTIME	8,670	12,000	10,000	12,000
51200 F.I.C.A.	9,710	11,000	10,700	11,600
51300 MEDICARE	2,271	2,600	2,500	2,700
51400 RETIREMENT	15,940	17,750	17,300	18,600
51500 HOSPITALIZATION/LIFE	15,867	17,712	15,200	17,712
51600 WORKERS COMPENSATION	3,095	3,322	3,322	2,623
51850 TERMINATION PAY	2,489	0	968	0
TOTAL	208,986	229,879	222,595	239,230
CONTRACTUAL SERVICES				
52020 DATA PROCESSING	0	0	0	239
52022 DRUG TESTING	90	200	200	200
52050 MAILING & DELIVERY	43	100	100	100
52060 UTILITY SERVICES	37,743	40,000	40,000	40,000
52070 COMMUNICATIONS	3,081	4,000	3,000	4,000
52080 DUES & SUBSCRIPTIONS	45	500	500	500
52090 ADVERTISING & PUBLICITY	398	325	1,000	1,000
52100 TRAVEL/TRAINING	749	2,500	2,500	4,000
52130 RENTAL OF EQUIPMENT	535	1,000	1,000	1,000
TOTAL	42,664	48,625	48,300	51,039
MAINTENANCE				
52185 MAINTENANCE VEHICLES	1,986	4,000	4,000	4,000
TOTAL	1,986	4,000	4,000	4,000
SUPPLIES				
53015 OTH POOL OPERATIONS	573	17,000	8	0
53020 OPERATING SUPPLIES	8,711	12,000	18,200	12,000
53030 FOOD	420	800	1,000	600
53050 CLOTHING & LINEN	2,561	3,200	3,200	3,200
53060 MINOR TOOLS & EQUIP	1,700	10,000	5,500	1,000
53070 MOTOR FUELS & LUBRICANT	10,163	12,400	11,600	12,400
53080 MATERIALS LAND/BUILDING	34,816	41,000	30,800	41,000
53110 MATERIALS MACH/EQUIP	6,781	15,000	13,700	15,000
53120 MATERIALS BOTANICAL	2,043	2,000	2,000	2,000
TOTAL	67,768	113,200	86,008	87,200

Parks & Recreation (Dept 143)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	208,986	229,879	222,595	239,230
CONTRACTUAL SERVICES	42,664	48,625	48,300	51,039
MAINTENANCE	1,986	4,000	4,000	4,000
SUPPLIES	67,768	113,200	86,008	87,200
OTHER	63,688	457,792	114,763	597,464
TOTAL BUDGET	385,092	853,496	475,666	978,932
OTHER				
54001 CAPITAL OUTLAY	0	32,400	32,400	30,370
54025 GEORGE WILLIAMS PARK	5,585	32,480	32,480	0
54265 HOBO JUNGLE PARK	0	7,912	10,753	0
54283 NIX CREEK TRAIL - EARNEST HILL	0	66,353	7,200	59,200
54303 TEXARKANA REC CENTER	0	19,708	20,160	0
54321 E.17th STREET TRAIL	25,238	0	0	0
54331 PINSON SIDEWALKS-E 42nd-E 47th	0	58,210	6,200	52,010
54332 PINSON SIDEWALKS-ARK BLVD-E 42nd	0	35,589	5,200	30,389
54333 NIX CREEK-JACKSON STREET TRAIL	0	92,140	0	92,140
54335 PEARL ST. TRAIL	0	41,000	0	60,000
54503 PARK EQUIPMENT	28,407	51,000	0	45,000
58510 COST RECOVERY	0	0	(55)	0
58543 SPARKS IN THE PARK	4,458	21,000	425	0
BOBBY FERGUSON PARKING LOT	0	0	0	55,000
PINSON SIDEWALKS E. 47th - E. 50th	0	0	0	53,427
E. 42nd SIDEWALKS NIX CREEK - PINSON	0	0	0	29,301
HOBO PARK TRAIL CONNECTION	0	0	0	90,627
TOTAL	63,688	457,792	114,763	597,464

Environmental Maintenance

PROGRAM DESCRIPTION:

The focus of this division is to enhance the quality of life for the citizens of Texarkana by providing a safe environment through the control of pests, discarded refuse, and overgrowth on abandoned properties.

PROGRAM FOCUS:

This division enhances the quality of life for the citizens of Texarkana by the cutting of weeds and high grass on streets and drainage rights-of-way, mosquito control, and the removal of trees in the ROW. In addition, this division is responsible for weed abatement.



Environmental Maintenance (Dept 144)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	124,018	142,755	142,755	145,324
CONTRACTUAL SERVICES	77	600	600	600
MAINTENANCE	2,306	2,500	2,500	2,500
SUPPLIES	45,138	66,000	56,500	68,000
OTHER	0	(6,000)	0	0
TOTAL BUDGET	171,539	205,855	202,355	216,424
PERSONNEL				
51010 SALARIES - REGULAR	81,567	97,000	97,000	99,000
51020 LONGEVITY PAY	2,025	2,175	2,175	2,475
51090 OVERTIME	6,746	8,000	8,000	8,000
51200 F.I.C.A.	5,578	6,700	6,700	6,800
51300 MEDICARE	1,304	1,600	1,600	1,600
51400 RETIREMENT	8,995	10,700	10,700	11,000
51500 HOSPITALIZATION/LIFE	10,886	13,284	13,284	13,284
51600 WORKERS COMPENSATION	6,917	3,296	3,296	3,165
TOTAL	124,018	142,755	142,755	145,324
CONTRACTUAL SERVICES				
52022 DRUG TESTING	45	200	200	200
52070 COMMUNICATIONS	32	400	400	400
TOTAL	77	600	600	600
MAINTENANCE				
52185 MAINTENANCE VEHICLES	2,306	2,500	2,500	2,500
TOTAL	2,306	2,500	2,500	2,500
SUPPLIES				
53020 OPERATING SUPPLIES	2,518	12,500	12,500	12,500
53050 CLOTHING & LINEN	1,623	2,000	2,000	2,000
53060 MINOR TOOLS & EQUIP	1,947	5,000	2,500	5,000
53070 MOTOR FUELS & LUBRICANT	14,944	19,000	15,500	21,000
53110 MATERIALS MACH/EQUIP	15,214	16,500	16,500	16,500
53120 MATERIALS BOTANICAL	8,892	11,000	7,500	11,000
TOTAL	45,138	66,000	56,500	68,000
OTHER				
58510 COST RECOVERY	0	(6,000)	0	0
TOTAL	0	(6,000)	0	0

Planning

PROGRAM DESCRIPTION:

The Planning Division, under the supervision of the City Planner/Historic Preservation Officer, is responsible for the comprehensive planning process (long range planning) of the City and, in that regard, administers the land regulation ordinances. On a day-to-day basis (short term planning), the Planning Division prepares and processes all rezoning applications, subdivision plat reviews, street/easement abandonments, and conditional use permits that are heard by the Planning Commission each month. In addition, this division researches and prepares related ordinance revisions and special requests by the Board of Directors such as street renaming, establishment of economic development districts, and development of preservation guidelines.

PROGRAM FOCUS:

The Planning Division's focus is to enhance the quality of life for the citizens of Texarkana by providing a division which encourages quality growth, development and redevelopment, and the stabilization of neighborhoods through a concentrated effort of planning, land use controls, Historic Preservation, permitting and enforcement.



Planning (Dept 145)

EXPENDITURES		ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL		91,108	137,683	130,015	139,264
CONTRACTUAL SERVICES		8,298	15,850	13,800	15,378
SUPPLIES		14,387	12,900	8,400	12,400
OTHER		0	5,000	5,000	0
TOTAL BUDGET		113,793	171,433	157,215	167,041
PERSONNEL					
51010	SALARIES - REGULAR	69,040	107,000	100,800	108,000
51020	LONGEVITY PAY	600	825	825	975
51050	TRAINING PAY	249	480	665	720
51090	OVERTIME	802	1,000	1,000	1,000
51200	F.I.C.A.	4,383	6,800	6,400	6,900
51300	MEDICARE	1,025	1,600	1,500	1,600
51400	RETIREMENT	7,069	11,000	10,400	11,100
51500	HOSPITALIZATION/LIFE	7,011	8,856	8,303	8,856
51600	WORKERS COMPENSATION	929	122	122	113
TOTAL		91,108	137,683	130,015	139,264
CONTRACTUAL SERVICES					
52010	PROFESSIONAL SERVICES	0	1,000	1,000	1,000
52020	DATA PROCESSING	0	200	0	678
52040	PRINTING & DUPLICATING	1,361	2,500	2,500	2,500
52050	MAILING & DELIVERY	642	1,000	900	1,000
52070	COMMUNICATIONS	2,956	3,500	2,500	3,000
52080	DUES & SUBSCRIPTIONS	208	900	900	900
52090	ADVERTISING & PUBLICITY	2,529	3,250	2,500	2,800
52100	TRAVEL/TRAINING	602	3,500	3,500	3,500
TOTAL		8,298	15,850	13,800	15,378
SUPPLIES					
53020	OPERATING SUPPLIES	11,154	12,000	7,500	12,000
53030	FOOD	0	400	400	400
54021	CABOOSE PROJECT-UP	3,233	500	500	0
TOTAL		14,387	12,900	8,400	12,400
OTHER					
58441	DWNTOWN ENHANCEMENT GRT	0	5,000	5,000	0
TOTAL		0	5,000	5,000	0

Code Enforcement

PROGRAM DESCRIPTION:

The Code Enforcement Division is responsible for assuring and protecting the public's life, health, safety, and welfare through enforcement of codes and ordinances of the City. Building and construction permits are issued in the Public Works Office. In addition to enforcing the building, plumbing, mechanical, gas, electrical, and swimming pool codes, inspectors enforce environmental test codes and ordinances pertaining to substandard structures, zoning regulations, weed abatement, and nuisances, such as trash, litter, and abandoned vehicles.

PROGRAM FOCUS:

The Code Enforcement Division is dedicated to improving the quality of life for the citizens of Texarkana through enforcement of City adopted codes and ordinances. These codes are based on the Arkansas Fire Code which has incorporated the International Building Codes, as well as the International Property Codes. The City of Texarkana has also adopted its own ordinances, which the Enforcement Division enforces, such as specifying the limits of construction activities on lots, amount of overgrowth on property, non-operable vehicles, etc. By carrying out these codes and ordinances, the citizens are assured of maintaining their investments in their property, as well as their community.



Code Enforcement (Dept 146)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
PERSONNEL	300,498	331,508	326,720	338,345
CONTRACTUAL SERVICES	18,445	21,300	19,300	23,733
MAINTENANCE	1,466	2,500	1,500	2,000
SUPPLIES	11,000	15,350	11,300	14,600
OTHER	7,964	33,300	33,300	33,600
TOTAL BUDGET	339,373	403,958	392,120	412,278

PERSONNEL					
51010	SALARIES - REGULAR	226,189	247,000	248,600	256,000
51020	LONGEVITY PAY	2,939	3,225	3,225	3,750
51050	TRAINING PAY	1,703	2,160	2,300	2,400
51090	OVERTIME	3,974	4,000	2,000	4,000
51200	F.I.C.A.	13,833	15,900	15,900	16,500
51300	MEDICARE	3,235	3,800	3,800	3,900
51400	RETIREMENT	23,481	25,700	25,600	26,700
51500	HOSPITALIZATION/LIFE	22,122	26,568	22,140	22,140
51600	WORKERS COMPENSATION	2,136	3,155	3,155	2,955
51850	TERMINATION PAY	886	0	0	0
TOTAL		300,498	331,508	326,720	338,345

CONTRACTUAL SERVICES					
52010	PROFESSIONAL SERVICES	1,204	1,800	1,000	1,800
52020	DATA PROCESSING	0	0	0	1,433
52050	MAILING & DELIVERY	1,419	1,700	1,700	2,000
52070	COMMUNICATIONS	8,767	9,600	9,000	9,600
52080	DUES & SUBSCRIPTIONS	838	1,300	900	1,000
52090	ADVERTISING & PUBLICITY	336	700	500	700
52100	TRAVEL/TRAINING	5,881	6,200	6,200	7,200
TOTAL		18,445	21,300	19,300	23,733

MAINTENANCE					
52185	MAINTENANCE VEHICLES	1,466	2,500	1,500	2,000
TOTAL		1,466	2,500	1,500	2,000

SUPPLIES					
53020	OPERATING SUPPLIES	7,664	11,000	8,000	11,000
53070	MOTOR FUELS & LUBRICANTS	3,336	4,350	3,300	3,600
TOTAL		11,000	15,350	11,300	14,600

OTHER					
51019	NONRES PERMIT SURCHARGE	7,964	8,300	8,300	8,600
56012	HOUSING DEMOLITION	0	25,000	25,000	25,000
TOTAL		7,964	33,300	33,300	33,600

Engineering

PROGRAM DESCRIPTION:

The Engineering Division is included in the Public Works Department and is responsible for maintaining, updating, and producing all city maps. The department also maintains records of subdivision plats, right-of-way/easement abandonments, address assignments, and performs minor drafting duties for the City. The Engineering Division works closely with the Planning Division and other government agencies, such as Miller County, Arkansas Highway Department, Texarkana Metropolitan Organization, and Chamber of Commerce in order to keep the maps up to date. Map maintenance and updates are made through the use of two types of engineering and GIS software, AutoCAD Map and ArcMap.

PROGRAM FOCUS:

The focus of this division is to maintain and improve the accuracy of City mapping information and to provide the best possible mapping information to the citizens and businesses on zoning, lot size, flood plain, city limits, right-of-way, etc.



Engineering (Dept 147)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2015	PROPOSED 2017
PERSONNEL	50,990	52,785	53,016	53,558
SUPPLIES	2,070	8,200	5,300	8,439
TOTAL BUDGET	53,059	60,985	58,316	61,997
PERSONNEL				
51010 SALARIES - REGULAR	36,974	38,000	38,100	39,000
51020 LONGEVITY PAY	1,875	1,875	1,875	1,875
51050 TRAINING PAY	239	240	240	240
51090 OVERTIME	0	500	500	500
51200 F.I.C.A.	2,423	2,518	2,600	2,600
51300 MEDICARE	567	589	600	600
51400 RETIREMENT	3,909	4,062	4,100	4,200
51500 HOSPITALIZATION/LIFE	4,428	4,428	4,428	4,428
51600 WORKERS COMPENSATION	575	573	573	115
TOTAL	50,990	52,785	53,016	53,558
SUPPLIES				
52020 DATA PROCESSING	0	0	0	239
52080 DUES AND SUBSCRIPTIONS	1,492	2,200	1,500	2,200
53020 OPERATING SUPPLIES	578	6,000	3,800	6,000
TOTAL	2,070	8,200	5,300	8,439

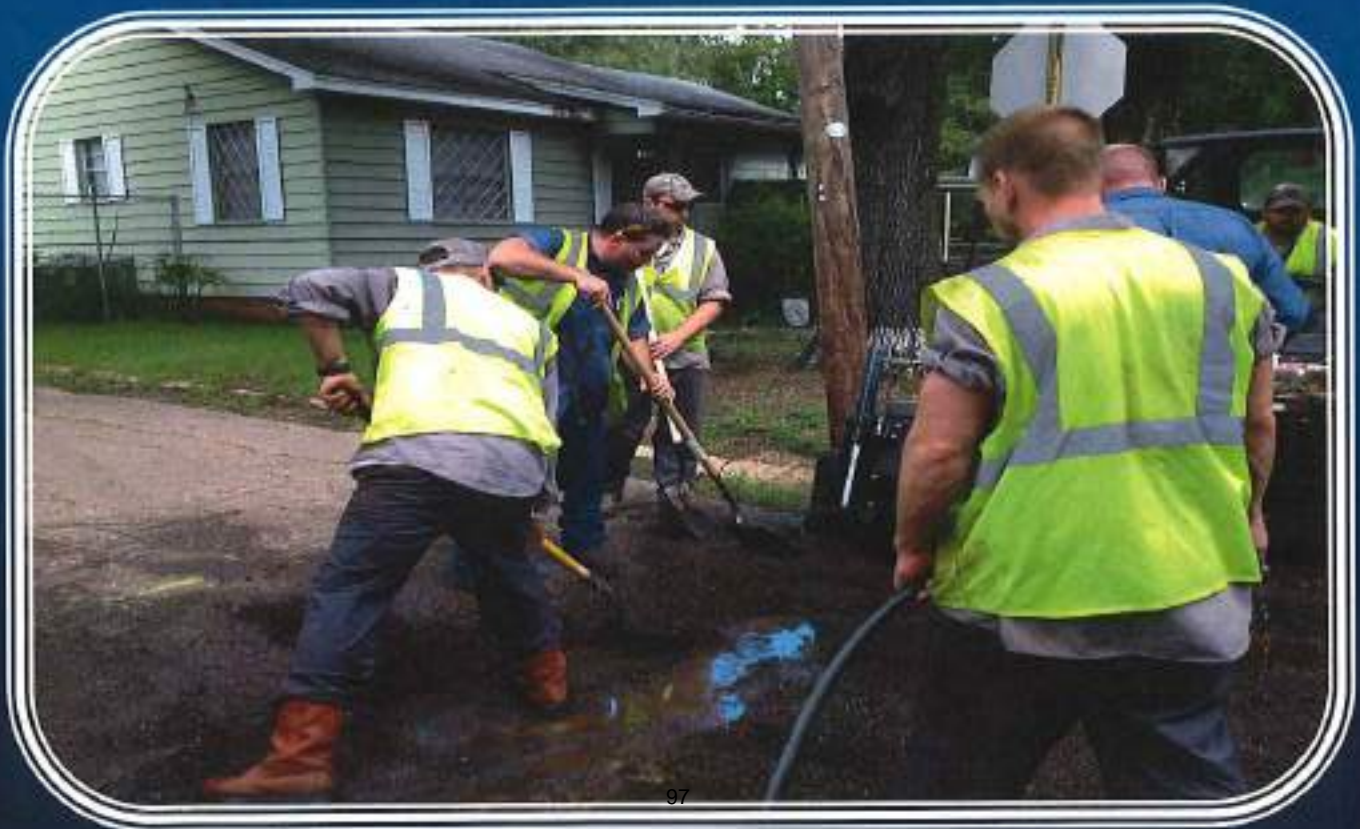
Other Street Projects (Dept 149)

EXPENDITURES	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	REQUESTED 2017
CAPITAL OUTLAY	197,167	345,360	191,222	402,278
TOTAL BUDGET	197,167	345,360	191,222	402,278
CAPITAL OUTLAY				
52180 MAINTENANCE MACH/EQUIP	3,956	0	0	0
54001 CAPITAL OUTLAY	56,909	0	0	0
54008 DRAINAGE IMPROVEMENTS	19,108	50,000	6,200	50,000
54315 E 42ND STREET REPAIRS	0	60,000	72,918	0
54326 E 49TH STREET REPAIRS	0	0	77,192	0
54300 LEGRAND	53,884	0	0	0
54322 TRAFFIC SIGNAL PROJECTS	17,500	0	0	100,000
54327 CHERRYBARK CI - STORM DRAIN.	41,610	0	292	0
54328 RUSTIN CI / N. STATE LINE	4,200	0	1,350	0
54329 ED WORRELL CREEK WASHOUT	0	121,690	14,000	107,690
54330 JOEY LANE WASHOUT	0	9,445	9,445	7,688
54980 HWY 71 BRIDGE LIGHT INS.	0	104,225	9,825	94,400
STATELINE & E. 12TH SIGNAL LIGHT	0	0	0	13,000
PARKING LOT - MILLER COUNTY COURTHOUSE	0	0	0	20,000
BEAD LANE IMPROVEMENTS	0	0	0	9,500
TOTAL	197,167	345,360	191,222	402,278

ADC Work Release (Dept 195)

EXPENDITURES	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
PERSONNEL	109,294	178,184	166,884	178,820
TOTAL BUDGET	109,294	178,184	166,884	178,820
PERSONNEL				
51010 SALARIES - REGULAR	92,402	149,800	138,500	150,000
51090 OVERTIME	13,334	25,000	25,000	25,000
51600 WORKERS COMPENSATION	3,558	3,384	3,384	3,820
TOTAL	109,294	178,184	166,884	178,820

CDBG FUND



Community Development Block Grant

PROGRAM DESCRIPTION:

Over the last eight years, the Public Works Department has administered the CDBG program. Staff is familiar with the community, values all relationships established with citizens, and is concerned about the quality of life of the citizens and families. The Public Works Department implements eligible activities, such as public service projects (projects that benefit LMI residents of the city), public facility improvements, paving and drainage infrastructure improvements, and community building, along with support of the City's code enforcement efforts.

Public Works is the backbone of the LMI neighborhoods, working in developing partnerships with local institutions, other civic groups, and businesses of Texarkana, Arkansas. Public Works is constantly seeking funding and ways to support the needs of LMI residents. The Public Works Department's primary objective is to be good stewards of the funds and ensure viable communities are maintained by the provision of decent housing, suitable living environments, and expanding economic opportunities are made available for LMT persons.

Public Works ensures 70% of expenditures are used for activities qualifying under HUD's National Objective. These funds are vital in project delivery (carrying out the necessary duties/requirements to meet community needs). Over the last eight years the Public Works Department has been meeting infrastructure and public service needs in the LMI areas and of LMT residents and will continue to do so in the future.

PROGRAM FOCUS:

The program focus is to provide decent, safe, and affordable housing for LMI residents of Texarkana, Arkansas by improving streets, drainage infrastructure, removal of unsafe/dilapidated structures, and improvements to neighborhood parks. Neighborhood revitalization is a very important factor in planning for strong viable neighborhoods in the years to come. There is a continuous effort to secure outside funding to help keep programs going and to develop new programs as the need presents.



Community Development Block Grant

	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017
REVENUES				
FEDERAL GRANTS	235,299	240,405	240,305	240,405
PROGRAM INCOME C/Y	733	0	100	0
COST RECOVERY	3,591	0	0	0
	239,623	240,405	240,405	240,405

EXPENDITURES

GRANT ADMINISTRATION	41,734	46,101	50,000	46,101
OTHER ADMINISTRATION	5,337	0	0	0
PUB FACILITIES IMPROVEMENTS	134,864	60,000	71,000	77,066
PUBLIC SERVICE	2,190	15,000	15,000	5,000
HOUSING DEMOLITION	19,847	20,238	20,000	30,238
HOUSING	37,511	99,066	84,405	82,000
TOTAL BUDGET	241,483	240,405	240,405	240,405

GRANT ADMINISTRATION	41,734	46,101	50,000	46,101
CODE ENFORCEMENT	5,337	0	0	0
PUB FACILITIES IMPROVEMENTS	134,864	60,000	71,000	77,066
PUBLIC SERVICE (FAIR HOUSING)	2,190	15,000	15,000	5,000
CLEARING AND HOUSING DEMOLITION	19,847	20,238	20,000	30,238
HOUSING (ROOF REPAIRS)	37,511	99,066	84,405	82,000

RSVP FUND



RSVP Fund

		ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
BEGINNING FUND BALANCE		537		(0)	(0)
REVENUES					
44300	TEXARKANA, TEXAS	7,751	0	0	0
44310	TEXAS IN-KIND	1,146	0	0	0
47100	12006 FEDERAL GRANTS, ARKANSAS	41,968	0	0	0
47100	FEDERAL GRANTS (STD)	8,098	0	0	0
47507	TEXAS STATE GRANT REV	5,122	0	0	0
47508	ARKANSAS STATE GRANT REV	6,550	0	0	0
47508	ARKANSAS STATE GRANT, SMP	5,000	0	0	0
48600	ARKANSAS IN-KIND	8,281	0	0	0
49101	GENERAL FUND	23,957	0	0	0
TOTAL		107,873	0	0	0
EXPENDITURES					
ARKANSAS		80,968	0	0	0
TEXAS		23,032	0	0	0
LEG DISCRETIONARY FUNDS		0	0	0	0
DISCRETIONARY FUNDS (SMP)		4,409	0	0	0
TOTAL BUDGET		108,410	0	0	0
ARKANSAS					
51010	SALARIES - REGULAR	41,819	0	0	0
51080	CAR ALLOWANCE	2,325	0	0	0
51200	F.I.C.A.	3,396	0	0	0
51300	MEDICARE	794	0	0	0
51400	RETIREMENT	4,414	0	0	0
51500	HOSPITALIZATION/LIFE	4,382	0	0	0
51600	WORKERS COMPENSATION	64	0	0	0
51850	TERMINATION PAY	10,881	0	0	0
52010	PROFESSIONAL SERVICES	900	0	0	0
52020	DATA PROCESSING	567	0	0	0
52030	RECOGNITION	164	0	0	0
52040	PRINTING & DUPLICATING	124	0	0	0
52050	MAILING & DELIVERY	65	0	0	0
52070	COMMUNICATIONS	1,501	0	0	0
52080	DUES & SUBSCRIPTIONS	150	0	0	0
52105	TRAVEL-LONG-DISTANCE	375	0	0	0
52195	INSURANCE EXPENSE	641	0	0	0
53010	OFFICE SUPPLIES	125	0	0	0
58600	IN-KIND EXPENDITURES	8,281	0	0	0
TOTAL		80,968	0	0	0
TEXAS					
51010	SALARIES - REGULAR	10,132	0	0	0
51080	CAR ALLOWANCE	375	0	0	0
51200	F.I.C.A.	999	0	0	0
51300	MEDICARE	234	0	0	0

RSVP Fund

		ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
51400	RETIREMENT	1,051	0	0	0
51500	HOSPITALIZATION/LIFE	1,522	0	0	0
51600	WORKERS COMPENSATION	32	0	0	0
51850	TERMINATION PAY	5,660	0	0	0
52030	RECOGNITION	164	0	0	0
52040	PRINTING & DUPLICATING	21	0	0	0
52050	MAILING & DELIVERY	33	0	0	0
52070	COMMUNICATIONS	445	0	0	0
52080	DUES & SUBSCRIPTIONS	200	0	0	0
52106	VOLUNTEER TRAVEL	394	0	0	0
52195	INSURANCE EXPENSE	614	0	0	0
53010	OFFICE SUPPLIES	10	0	0	0
58600	IN-KIND EXPENDITURES	1,146	0	0	0
TOTAL		23,032	0	0	0
DISCRETIONARY FUNDS (SMP)					
52010	PROFESSIONAL SERVICES	4,245	0	0	0
52105	TRAVEL-LONG-DISTANCE	164	0	0	0
TOTAL		4,409	0	0	0
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE		(537)	0	(0)	0
ENDING FUND BALANCE		(0)	0	(0)	0

TWU



TEXARKANA WATER UTILITIES

ARKANSAS REVENUE FUND

Contains Interfund Transfers

	<i>Actual FY 2015</i>	<i>Proposed FY 2016</i>	<i>Revised FY 2016</i>	<i>Proposed FY 2017</i>
BEGINNING BALANCE	1,586,784	1,252,717	1,374,746	1,903,441
REVENUE				
Water and Sewer Sales	7,642,734	7,890,135	8,111,217	8,559,177
Water Connection Fees	1,425	2,008	1,730	1,730
Service Charge	406,707	401,155	421,120	421,120
Wholesale Water Sales	19,870	18,000	33,800	33,800
Total Sales and Fees	8,070,736	8,311,298	8,567,867	9,015,827
Texas Share 1998 Debt Service	92,685	92,685	92,685	92,685
Texas Share 1998-B Debt Service	16,955	16,955	16,954	16,955
Texas Share 2007 Refunding	424,283	432,725	432,725	429,917
Transfers from Mandeville & Union	0	0	0	0
TX Share North Texarkana Operations	84,710	80,176	75,573	79,454
TX Share Millwood Operations	535,919	490,954	529,104	520,279
UN Share Millwood Operations	21,433	17,682	25,136	18,935
MN Share Millwood Operations	6,750	5,497	7,916	5,983
Total Transfers In	1,182,735	1,136,674	1,180,093	1,164,188
Interest Income	1,320	1,301	1,172	1,180
Miscellaneous Income	425,739	483,119	406,129	406,129
Total Other	427,059	484,420	407,301	407,309
TOTAL REVENUES	9,680,530	9,932,392	10,155,261	10,587,324
TOTAL FUNDS AVAILABLE	11,267,314	11,185,109	11,530,007	12,490,765
EXPENDITURES				
Total Operating Expenses	5,893,322	6,461,795	6,099,179	6,737,197
Total Capital Outlays	0	0	0	0
Share in LTWSC Operations	511,934	535,019	493,491	561,912
Total Operating	6,405,256	6,996,814	6,592,670	7,299,109
Bond Fund 1998	293,216	293,216	293,216	293,216
Bond Fund 1998-B	53,637	53,637	53,636	53,637
Bond Fund 2001	68,388	68,388	68,388	68,388
Bond Fund 2004B	123,310	123,196	123,195	123,196
Bond Fund 2007 Refunding	719,825	721,085	721,085	720,067
Total AR Debt Service	1,258,376	1,259,522	1,259,520	1,258,504

TEXARKANA WATER UTILITIES

ARKANSAS REVENUE FUND

Contains Interfund Transfers

	<i>Actual FY 2015</i>	<i>Proposed FY 2016</i>	<i>Revised FY 2016</i>	<i>Proposed FY 2017</i>
Share 2002 TX Debt Service	0	0	0	0
Share 2016 TX DS Projected	0	0	0	0
Total DS Transfers to TX	0	0	0	0
Millwood Water Rights Fund	760,113	196,196	374,828	541,522
Millwood Depreciation Fund	42,289	112,358	112,358	38,491
North Texarkana WWTP Depr. Fund	12,200	12,200	12,200	12,200
Equipment Acquisition Fund	114,510	37,050	37,050	56,802
Technology Fund	229,020	129,675	129,675	80,795
Personnel Policy	60,000	60,000	60,000	60,000
Customer Loan Fund	0	0	0	0
Capital Improvement Fund	363,563	328,000	328,000	328,000
Infrastructure Fund	263,985	264,130	264,060	264,060
Compost Fund	76,340	74,100	74,100	37,370
LTWSC Capital Imp. Fund	124,300	175,725	175,725	166,925
SR WWTP Depreciation Fund	57,255	55,575	55,575	56,055
Transfer to Gen. Fund (In Lieu of Tax)	121,220	141,388	146,664	146,664
Other (Including Legal)	4,141	500	4,141	4,145
Total Other	2,228,936	1,586,897	1,774,376	1,793,029
TOTAL EXPENDITURES	9,892,568	9,843,233	9,626,566	10,350,642
ENDING BALANCE	1,374,746	1,341,876	1,903,441	2,140,123

TEXARKANA WATER UTILITIES

Arkansas Capital Improvement Fund

		<i>Actual FY 2015</i>	<i>Proposed FY 2016</i>	<i>Revised FY 2016</i>	<i>Proposed FY 2017</i>
BEGINNING BALANCE		600,014	286,435	375,508	130,342
REVENUE					
Transfers from Revenue Fund	61-994-941211	363,563	328,000	328,000	328,000
Interest Income	61-911-611116	42	80	23	23
Pro-rata Income - Cust	61-991-911215	2,985	3,000	864	864
Pro-rata Income- Miller County PWA					
Plans/ Permits	61-060-481119	0	50	700	50
State Reimbursements	61-961-051112				
Grant Income					
TOTAL REVENUE		366,590	331,130	329,587	328,937
TOTAL FUNDS AVAILABLE		966,604	617,565	705,095	459,279
	Water Projects --> 61-000-135111 + Proj No.				
	Sewer Projects --> 61-000-135131 + Proj No.				
	Equipment --> 61-000-135151 + Proj No.				
EXPENDITURES					
Water System Improvements		A121620	101,674	91,000	91,000
Sewer System Improvements		A121640, A121440	49,179	50,000	35,000
New Fire Hydrants		A121621	50	20,000	0
U of A Area W & S Improvements		A121443 A121224	(3,797)		
Oats & Preston Loop 6" Main		A121625		75,000	120,000
Manholes Where Needed (10)		A121641, A121441, A121541		40,000	0
Broadmoor/Pinson Sewer Rehab		A121342	26		195
College Hill Tank Painting		A121427	22,411		
Building Lease/Rental Instalment Payments	A121428			39,322	67,553
Miller County Public Water Assoc. Connection		A121424	10,193		
East 42nd Water & Sewer Relocation		A121431	280,634		3,424
Loop Dead End Mains		A121522	28,308		
Reconnect Water Line at Nix Creek		A121623		75,000	0
Reconnect Water Line at 12 & Nix Creek		A121624		75,000	0
Cooper Tire Raw Wtr Pump/VFD Emerg Rebuild		A121630	2,230	9,000	0
Free Chlorine Project		A121533	66,765		
Main Office AC Condenser Replacement	A121534		2,485		
Calhoon Trails Water Extension		A121535	40,938		387
Arkansas Blvd Tank- Dry Interior		A121626		50,000	36,000
Sugarhill 16" Water Leak Concrete Repair		A121627			68,571
Install Wt. Automatic Flush Stations		A121628			32,000
Briarrose Drive Sewer Improvements	A121629				120,623
Water System Improvements- 2017					50,000
Sewer System Improvements- 2017					50,000
Manholes- 2017					40,000
Loop Dead End Water Mains- 2017					50,000
Reconnect Water Line at Nix Creek					75,000
Reconnect Water Line at 12th & Nix Creek					75,000
Install New Fire Hydrants Where Needed					20,000
Highway 82 East-Switch Pressure Planes					7,500
Calhoon Trails Water- Phase II					20,000
Edith Street Water Line Extension					25,000
TOTAL EXPENDITURES		591,096	524,322	574,753	412,500
ENDING BALANCE		375,508	93,243	130,342	46,779

OTHER FUNDS



DWI Fund (107)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	28,201		37,606	11,457
REVENUES				
46000 FINES & FORFEITURES	10,295	10,000	10,200	10,200
TOTAL	10,295	10,000	10,200	10,200
EXPENDITURES				
SUPPLIES	890	38,201	36,349	21,657
TOTAL BUDGET	890	38,201	36,349	21,657
SUPPLIES				
53020 OPERATING SUPPLIES	890	38,201	10,000	21,657
53024 OPERATING PUB INTOX/DWI	0	0	349	0
54001 CAPITAL OUTLAY	0	0	26,000	0
TOTAL	890	38,201	36,349	21,657
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	9,405		(26,149)	(11,457)
ENDING FUND BALANCE	37,606		11,457	(0)

Police Funds (209)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	6,802		9,053	5,965
REVENUES				
46017 JAIL BOOKING FEE	7,932	8,000	8,000	7,700
46080 PUBLIC INTOX/DWI	1,503	1,500	1,600	1,500
47130 BODY ARMOR GRANT	4,763	7,500	13,988	724
TOTAL	14,198	17,000	23,588	9,924
EXPENDITURES				
53021 OPERATING BODY ARMOR GRANT	3,997	7,500	13,988	724
53024 OPER PUB INTOX/DWI	0	6,304	2,988	5,065
59101 GENERAL FUND	7,950	9,700	9,700	10,100
TOTAL	11,947	23,504	26,676	15,889
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	2,251		(3,088)	(5,965)
ENDING FUND BALANCE	9,053		5,965	0

Narcotics Self-Sufficiency Fund (210)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	1,261		99	2,207
REVENUES				
48000 FINES & FORFEITURES	5,567	5,500	7,660	6,000
TOTAL	<u>5,567</u>	<u>5,500</u>	<u>7,680</u>	<u>6,000</u>
EXPENDITURES				
52040 PRINTING & DUPLICATING	20	0	0	0
52085 OTHER FEES	0	0	20	40
58402 NARC GRANT MATCH	6,709	5,532	5,532	8,167
TOTAL	<u>6,729</u>	<u>5,532</u>	<u>5,552</u>	<u>8,207</u>
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(1,162)		2,108	(2,207)
ENDING FUND BALANCE	99		2,207	0

Kline Park Monument Fund (211)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	1,269		845	426
REVENUES				
48010 INTEREST EARNED	1	1	1	1
TOTAL	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
EXPENDITURES				
52060 UTILITY SERVICES	425	440	420	427
TOTAL	<u>425</u>	<u>440</u>	<u>420</u>	<u>427</u>
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(424)		(419)	(426)
ENDING FUND BALANCE	845		426	0

Domestic Violence Self-Sufficiency Fund (221)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	812		877	(0)
REVENUES				
46000 FINES & FORFEITURES	1,765	1,700	1,200	1,200
TOTAL	1,765	1,700	1,200	1,200
EXPENDITURES				
58489 VAWA GRANT MATCH	1,700	2,512	2,077	1,200
TOTAL	1,700	2,512	2,077	1,200
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	65		(877)	(0)
ENDING FUND BALANCE	877		(0)	(0)

Bail Bond Fund (223)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	1,191		2,025	684
REVENUES				
46091 BAIL BOND FEES	5,300	5,000	5,000	5,000
46093 PR BONDS	1,034	850	1,100	975
TOTAL	<u>6,334</u>	<u>5,850</u>	<u>6,100</u>	<u>5,975</u>
EXPENDITURES				
58550 PARITY SALARY EXPENSE	5,500	7,441	7,441	6,659
TOTAL	<u>5,500</u>	<u>7,441</u>	<u>7,441</u>	<u>6,659</u>
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	834		(1,341)	(684)
ENDING FUND BALANCE	2,025		684	0

North Texarkana Redevelopment District #1 (227)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	112,856		216,617	244,650
REVENUES				
41000 CURRENT PROPERTY TAX	119,354	50,000	27,541	0
41010 DELINQUENT PROP. TAX	13,845	5,000	4,668	0
41011 TIF DIST PROPERTY TAX	0	0	100,000	132,000
48010 INTEREST EARNED	10	0	1	0
TOTAL	<u>133,209</u>	<u>55,000</u>	<u>132,210</u>	<u>132,000</u>
EXPENDITURES				
52150 MAINTENANCE LAND/BUILDG	4,948	0	0	0
54010 CAPITAL PROJECTS	0	104,177	104,177	376,650
54977 DETENTION POND-CROSSROADS	24,500	0	0	0
TOTAL	<u>29,448</u>	<u>104,177</u>	<u>104,177</u>	<u>376,650</u>
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	103,761		28,033	(244,650)
ENDING FUND BALANCE	216,617		244,650	(0)

Public Safety Fund (228)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	3,040		3,377	1,113
REVENUES				
46000 FINES & FORFEITURES	337	250	275	275
TOTAL	337	250	275	275
EXPENDITURES				
53020 OPERATING SUPPLIES	0	2,539	2,539	1,388
TOTAL	0	2,539	2,539	1,388
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	337		(2,264)	(1,113)
ENDING FUND BALANCE	3,377		1,113	0

Front Street Project (231)

	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
BEGINNING FUND BALANCE	35,307		21,522	11,334
REVENUES				
48200 MISCELLANEOUS	0	0	0	0
48206 EVENT PROCEEDS	11,274	7,500	9,760	8,000
48400 DONATIONS	1,500	500	0	0
48403 DONATIONS EXPENDITURES	(1,500)	(500)	0	0
TOTAL	11,274	7,500	9,760	8,000
EXPENDITURES				
CONTRACTUAL SERVICES	19,389	20,000	17,840	15,830
SUPPLIES	5,670	2,500	2,108	3,504
TOTAL BUDGET	25,059	22,500	19,948	19,334
CONTRACTUAL SERVICES				
51910 MISCELLANEOUS EXPENSES	4,685	6,000	5,500	6,000
52010 PROFESSIONAL SERVICES	11,019	3,500	7,076	4,100
52040 PRINTING & DUPLICATING	0	200	27	30
52060 UTILITY SERVICES	596	700	500	500
52080 DUES & SUBSCRIPTIONS	100	100	100	100
52085 OTHER FEES	0	0	10	0
52090 ADVERTISING & PUBLICITY	1,800	7,500	2,062	2,500
52100 TRAVEL/TRAINING	689	0	550	600
52120 RENTAL OF LAND & BUILDING	500	0	500	500
52130 RENTAL OF EQUIPMENTS	0	2,000	1,515	1,500
TOTAL	19,389	20,000	17,840	15,830
SUPPLIES				
53020 OPERATING SUPPLIES	1,898	2,500	2,000	3,404
53030 FOOD	113	0	108	100
53060 MINOR TOOLS & EQUIPMENT	3,659	0	0	0
53080 MATERIALS LAND/BUILDING	0	0	0	0
TOTAL	5,670	2,500	2,108	3,504
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(13,785)	(15,000)	(10,188)	(11,334)
ENDING FUND BALANCE	21,522		11,334	0

Library Fund (601)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	35,523		70,344	70,344
REVENUES				
41000 CURRENT PROPERTY TAX	290,356	270,000	273,000	280,000
41010 DELIQUENT PROPERTY TAX	45,863	40,500	34,000	34,500
47500 STATE GRANTS	71,800	73,000	70,000	70,000
48010 INTEREST EARNED	63	10	25	25
49101 GENERAL FUND	5,000	5,000	5,000	5,000
TOTAL	413,082	388,510	382,025	389,525
EXPENDITURES				
58425 LIBRARY CONTRIBUTION	306,461	315,510	312,025	319,525
58426 LIBRARY CONT-STATE GRT	71,800	73,000	70,000	70,000
TOTAL	378,261	388,510	382,025	389,525
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	34,821		0	0
ENDING FUND BALANCE	70,344		70,344	70,344

Judges Pension Fund (615)

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
BEGINNING FUND BALANCE	100		100	100
REVENUES				
46000 FINES & FORFEITURES	3,914	3,914	3,914	3,914
46076 MUN JUD COUNTY CAJF	1,501	1,501	1,501	1,501
TOTAL	<u>5,415</u>	<u>5,415</u>	<u>5,415</u>	<u>5,415</u>
EXPENDITURES				
52040 PRINTING & DUPLICATING	20	0	0	0
52085 OTHER FEES	0	0	35	35
59101 GENERAL FUND	5,395	5,514	5,380	5,480
TOTAL	<u>5,415</u>	<u>5,514</u>	<u>5,415</u>	<u>5,515</u>
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(0)		(0)	(100)
ENDING FUND BALANCE	100		100	(0)

Court Automation (705)

	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
BEGINNING FUND BALANCE	78,518		82,170	78,055
REVENUES				
46062 MONTHLY PAYMENT FEE	26,967	26,000	26,000	26,000
48010 INTEREST EARNED	32	30	30	30
TOTAL	26,999	26,030	26,030	26,030
EXPENDITURES				
PERSONNEL	0	0	1,145	0
CONTRACTUAL SERVICES	1,708	2,000	1,000	2,000
SUPPLIES	21,639	27,000	28,000	27,000
TOTAL BUDGET	23,347	29,000	30,145	29,000
PERSONNEL				
51012 SALARIES - PART TIME	0	0	1,064	0
51200 F.I.C.A.	0	0	66	0
51300 MEDICARE	0	0	15	0
TOTAL	0	0	1,145	0
CONTRACTUAL SERVICES				
52070 COMMUNICATIONS	1,708	2,000	1,000	2,000
TOTAL	1,708	2,000	1,000	2,000
SUPPLIES				
52040 PRINTING & DUPLICATING	36	0	0	0
52180 MAINTENANCE MACH/EQUIP	16,610	2,000	22,000	17,000
53020 OPERATING SUPPLIES	4,993	25,000	6,000	10,000
TOTAL	21,639	27,000	28,000	27,000
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	3,652		(4,115)	(2,970)
ENDING FUND BALANCE	82,170		78,055	75,085

A & P FUND



Advertising & Promotion Fund

PROGRAM DESCRIPTION:

The purpose of this program is to allocate the resources based on the Arkansas statute (A.C.A. 26-75-606). Currently, a two percent tax is levied on the gross receipts of restaurants and a three percent tax is levied on the gross receipts of hotels and motels. This tax revenue is used to promote the City of Texarkana, Arkansas based on the legal uses below.

Legal uses of Hotel/Restaurant Gross Receipt Tax:

- For advertising and promoting of the city and its environs;
- For construction, reconstruction, extension, equipment, improvement, maintenance, repair, and operation of a convention center;
- For the development, construction, and maintenance of City Parks, walking trails, theme parks, amphitheater, and other family entertainment facilities;
- For operation of tourist promotion facilities;
- For payment of debt costs pledging A&P resources on bonds approved by a vote of the citizens;
- For funding of the arts necessary for supporting the A&P endeavors of the City; and
- For engaging personnel and incurring such administrative expenses as may be necessary to conduct business.



Advertising & Promotion Fund

	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017
BEGINNING FUND BALANCE	534,210		578,096	481,425
REVENUES				
41120 RESTAURANT TAXES	458,319	440,000	462,000	465,000
41121 ADDL RESTAURANT TAXES	458,320	440,000	462,000	465,000
41130 HOTEL/MOTEL TAXES	91,203	87,000	88,000	87,000
41131 ADDL HOTEL/MOTEL TAXES	187,206	176,000	176,000	174,000
41250 SALES AND USE TAX REFUND	0	0	5	0
48010 INTEREST EARNED	612	500	500	500
TOTAL	1,195,680	1,143,500	1,188,505	1,191,500
EXPENDITURES				
52011 LEGAL SERVICES	25,433	11,468	11,468	7,500
52090 ADVERTISING & PUBLICITY	237	2,925	2,925	400
52150 MAINTENANCE LAND & BUILDING	0	0	12,902	0
53020 OPERATING SUPPLIES	100	200	200	200
53060 MINOR TOOLS & EQUIP	16,021	0	0	0
54503 PARK EQUIPMENT	17,486	100,000	87,098	120,260
58428 FOUR STATE FAIR PROJECT	210,355	220,000	220,000	112,000
58432 CHAMBER OF COMMERCE	15,217	19,855	19,855	25,000
58433 MUSEUM	5,000	10,000	10,000	16,500
58434 TRAHC	10,000	12,500	12,500	19,400
58437 BASEBALL ASSOCIATION	0	40,000	40,000	40,000
58449 DELTA SIGMA THETA	4,500	0	0	0
58455 WELCOME CENTER-TEXARKANA	3,700	6,200	6,200	4,100
58457 MAIN STREET TEXARKANA	10,000	15,000	15,000	20,000
58464 PARTNERSHIP FOR THE PATHWAY	6,000	7,000	7,000	7,500
58466 FINANCE ADMINISTRATION	37,000	37,000	37,000	37,000
58487 CONVENTION CENTER	234,286	234,286	234,286	234,286
58488 SUSAN G KOMEN, RACE FOR THE CURE	0	5,000	5,000	0
58494 ANTIQUE AUTO CLUB	11,355	23,645	23,645	23,500
58495 MUNICIPAL AUDITORIUM	0	15,612	15,612	11,442
58498 TEXARKANA SYMPHONY ORCHESTRA	11,000	15,000	15,000	16,000
58538 CITY BEAUTIFUL COMMISSION	11,005	6,393	6,393	11,300
58539 FRONT ST. TEXARKANA	25,440	0	76,123	0
58541 HOLIDAY SPRINGS WATER PARK	250,000	250,000	250,000	250,000
58543 SPARKS IN THE PARK	0	0	19,266	0
58544 LIVE UNITED BOWL	20,000	25,000	25,000	29,000
58545 VETERANS OUTREACH	2,850	0	0	0
58547 URBAN RENAISSANCE	0	2,000	2,000	0
58548 TEXARKANA BROAD STREET GALLERIES	10,000	32,000	32,000	16,000
58549 GOVERNOR'S CONFERENCE	57,037	0	0	0
58552 TEXARKANA, AR PLANNING DEPARTMENT	4,012	11,700	11,700	0
58553 TEXARKANA ARTS & HISTORIC DISTRICT	0	5,000	5,000	4,000
58554 AML CONFERENCE	0	3,368	3,368	0
58560 SOFTBALL ASSOCIATION	8,000	0	0	0
58562 FRIENDS OF THE SHELTER	15,000	0	0	0
58563 GATHERING OF AUTHORS	13,240	13,240	13,240	7,848
58564 DIVA MAINTENANCE	2,500	9,500	9,500	0
58565 RUNNIN' WJ RANCH	5,000	0	0	18,000

Advertising & Promotion Fund

	<i>ACTUAL 2015</i>	<i>BUDGET 2016</i>	<i>ESTIMATED 2016</i>	<i>PROPOSED 2017</i>
58566 AR FIRE MARSHAL'S ASSOCIATION	0	1,200	1,200	0
58567 PARKS & RECREATION CONFERENCE	0	5,000	5,000	0
58569 ULTIMATE CHALLENGE PRODUCTIONS	0	7,000	7,000	0
59201 PARKS SUPER SALARY/FRINGE	78,000	85,000	85,000	86,000
59201 ADC WORKERS	32,000	65,000	65,000	65,000
THE KENNEL CLUB OF TEXARKANA, INC	0	0	0	2,500
TOTAL	1,151,774	1,297,092	1,392,481	1,184,736
NET PROFIT / (LOSS)	43,886		(203,976)	6,764
REALLOCATION OF RESTRICTED RESERVES			107,305	15,105
ENDING FUND BALANCE	578,098		481,425	503,294

PERSONNEL



CITY OF TEXARKANA, AR
2017 ANNUAL BUDGET
AUTHORIZED POSITIONS

	ACTUAL	REQUESTED
	<u>2016</u>	<u>2017</u>
<u>ADMINISTRATION (1010)</u>		
CITY MANAGER	1	1
ASSISTANT CITY MANAGER (TITLE CHANGE)	1	0
EXECUTIVE SECRETARY	1	1
CUSTOMER SERVICE POSITION PART-TIME	1	1
MEDIA RELATIONS MANAGER	1	1
	5	4
<u>FINANCE (1040)</u>		
FINANCE DIRECTOR	1	1
CONTROLLER	1	1
PAYROLL ADMINISTRATOR	1	1
STAFF ACCOUNTANT/GRANTS	1	1
PURCHASING TECHNICIAN	1	1
PERSONNEL ADMINISTRATOR	1	1
CITY TAX COLLECTOR	1	1
ACCOUNTS PAYABLE TECHNICIAN	1	1
	8	8
<u>MUNICIPAL COURT (1050)</u>		
DISTRICT JUDGE	1	1
COURT CLERK	1	1
DEPUTY COURT CLERK	3	3
	5	5
<u>PROBATION OFFICE (1060)</u>		
CHIEF PROBATION OFFICER	1	1
PROBATION OFFICER	2	2
PROBATION OFFICER PART-TIME	1	1
	4	4
<u>CITY CLERK (1070)</u>		
CITY CLERK	1	1
DEPUTY CITY CLERK	1	1
	2	2

CITY OF TEXARKANA, AR
2017 ANNUAL BUDGET
AUTHORIZED POSITIONS

	<u>ACTUAL 2016</u>	<u>REQUESTED 2017</u>
<u>POLICE (1110)</u>		
POLICE CHIEF	1	1
CAPTAIN	3	3
LIEUTENANT	5	5
SERGEANT	10	10
PATROL OFFICER	58	58
	<hr/> <u>77</u>	<hr/> <u>77</u>
 <u>POLICE-HOUSING (1150)</u>		
PATROL OFFICER	2	2
	<hr/> <u>2</u>	<hr/> <u>2</u>
 <u>POLICE-NARCOTICS (1160)</u>		
SERGEANT	1	1
PATROL OFFICER	4	4
	<hr/> <u>5</u>	<hr/> <u>5</u>
 <u>POLICE-SUPPORT SERVICES (1180)</u>		
SERVICES SUPPORT COMMUNICATIONS TECH	1	1
COMPUTER SERVICES TECHNICIAN	1	1
PROPERTY/EVIDENCE TECH	1	1
ADMINISTRATIVE SUPPORT TECHNICIAN	1	1
RECEPTIONIST	2	2
TRANSCRIPTIONS	1	1
CIVILIAN COMPLAINTS/WARRANTS	1	1
COURT DOCKET CLERK	1	1
DOMESTIC CASE COORDINATOR	1	1
VEHICLE MAINT OFFICER (PART-TIME)	1	1
SPECIALIZED AND TRANSPORT*	N/A	N/A
	<hr/> <u>11</u>	<hr/> <u>11</u>
<u>TOTAL POLICE</u>	<hr/> <u>95</u>	<hr/> <u>95</u>
 <u>FIRE (1210)</u>		
FIRE CHIEF	1	1
BATTALION CHIEF	4	4
FIRE MARSHAL	1	1
CAPTAIN	15	15

CITY OF TEXARKANA, AR
2017 ANNUAL BUDGET
AUTHORIZED POSITIONS

	ACTUAL	REQUESTED
	<u>2016</u>	<u>2017</u>
DRIVER ENGINEER	18	18
FIREFIGHTER	19	19
FIRE ADMINISTRATIVE ASSISTANT	1	1
	<hr/>	<hr/>
	59	59
	<hr/>	<hr/>
<u>ANIMAL SHELTER (1910)</u>		
DIRECTOR	1	1
OFFICE MANAGER	1	1
OFFICE STAFF	1	1
KENNEL STAFF	2	2
	<hr/>	<hr/>
	5	5
	<hr/>	<hr/>
<u>ANIMAL CONTROL (1810)</u>		
ANIMAL CONTROL OFFICER	3	3
	<hr/>	<hr/>
	3	3
	<hr/>	<hr/>
<u>TOTAL GENERAL FUND</u>	186	185
	<hr/>	<hr/>
<u>STREET (1410)</u>		
PUBLIC WORKS DIRECTOR	1	1
PUBLIC WORKS SUPERINTENDENT	1	1
ASSISTANT PUBLIC WORKS DIRECTOR	1	1
FOREMAN III	1	1
FOREMAN II	1	1
TRAFFIC TECHNICIAN	2	2
ADMINISTRATIVE ASSISTANT	1	1
EQUIP OPERATOR I	3	3
EQUIP OPERATOR II	2	2
	<hr/>	<hr/>
	13	13
	<hr/>	<hr/>
<u>REFUSE (1425)</u>		
OPERATOR 1	1	1
	<hr/>	<hr/>
	1	1
	<hr/>	<hr/>
<u>BUILDING MAINTENANCE (2100)</u>		
MAINTENANCE SUPERVISOR	1	1
	<hr/>	<hr/>
	1	1
	<hr/>	<hr/>

CITY OF TEXARKANA, AR
2017 ANNUAL BUDGET
AUTHORIZED POSITIONS

	<u>ACTUAL</u> <u>2016</u>	<u>REQUESTED</u> <u>2017</u>
<u>PARKS & RECREATION (1710)</u>		
PARKS SUPERINTENDENT**	1	1
PARKS FOREMAN	1	1
EQUIP OPERATOR III	1	1
EQUIP OPERATOR I	1	1
	<hr/> 4	<hr/> 4
<u>ENVIRONMENTAL MAINTENANCE (1420)</u>		
FOREMAN II	1	1
EQUIP OPERATOR I	2	2
ANT CONTROL (PART-TIME)	1	1
	<hr/> 4	<hr/> 4
<u>PLANNING (1610)</u>		
CITY PLANNER	1	1
PLANNING SECRETARY	1	1
	<hr/> 2	<hr/> 2
<u>CODE ENFORCEMENT (1620)</u>		
BUILDING OFFICIAL	1	1
ELECTRICAL INSPECTOR	1	1
PLUMBING INSPECTOR	1	1
CODE ENFORCEMENT OFFICER	1	1
BUILDING PERMIT COORDINATOR	1	1
CODE ENFORCEMENT/ENVIRONMENTAL OFFICER	1	1
	<hr/> 6	<hr/> 6
<u>ENGINEERING (1430)</u>		
ENGINEERING TECHNICIAN	1	1
	<hr/> 1	<hr/> 1
<u>ADC (1950)</u>		
STREET	5	5
PARKS	4	4
	<hr/> 9	<hr/> 9
<u>TOTAL PUBLIC WORKS</u>	<hr/> 41	<hr/> 41

CITY OF TEXARKANA, AR
2017 ANNUAL BUDGET
AUTHORIZED POSITIONS

	ACTUAL 2016	REQUESTED 2017
<u>B.S.J.B. MAINTENANCE (1310)</u>		
BLDG MAINTENANCE MANAGER	1	1
MAINTENANCE SUPERVISOR	1	1
SECRETARY (PART-TIME)	1	1
MAINTENANCE TECHNICIAN I	3	3
JANITORS	7	7
	13	13
<u>BI-STATE INFORMATION CENTER (1320)</u>		
CRC MANAGER***	1	1
	1	1
GRAND TOTAL	241	240

*Authorized number may vary due to scheduling

**Funded by A & P fund

***Supervised in Police Department